## 011 Beloit Health System

1969 West Hart Road Beloit, WI 53511 608-324-5011

Fiscal Year: Type:

01/01 to 12/31 GMS

General Medical & Surgical

County: Analysis Area: Rock Southern (1)

Volume Group:

Control: Other Not-For-Profit

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		All GMS Ho	ospitals	Analysis	Area	Volume G	roup	FY 2017 vs	s. 2016
			-	1		6	•		
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	48.3%	55.4%	0.87	57.1%	0.85	58.7%	0.82	53.1%	0.91
Obstetrics	16.8%	38.4%	0.44	41.6%	0.08	36.5%	0.46	19.3%	0.87
Pediatrics	4.6%	55.4%	0.08	55.3%	0.08	90.2%	0.05	7.7%	0.60
Total Hospital	38.1%	56.3%	0.68	58.9%	0.65	58.0%	0.66	45.4%	0.84
Average Census (Patients)									
Adult Medical-Surgical	13.5	26.5	0.51	24.0	0.56	38.4	0.35	14.9	0.91
Obstetrics	3.2	5.0	0.63	4.7	0.68	7.1	0.45	3.7	0.87
Pediatrics	0.3	1.4	0.19	2.4	0.11	5.4	0.19	0.5	0.60
Total Hospital	39.3	48.3	0.81	50.8	0.77	79.6	0.49	46.7	0.84
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	3.9	0.96	3.9	0.97	3.8	0.98	4.3	0.86
Obstetrics	2.2	2.6	0.84	2.7	0.81	2.5	0.86	2.3	0.95
Pediatrics	1.8	3.5	0.50	3.5	0.50	3.6	0.48	2.5	0.70
Total Hospital	3.5	4.3	0.82	4.3	0.82	4.4	0.81	4.1	0.86
Surgical Operations									
Inpatient	1,091	1,408	0.77	2,094	0.52	1,955	0.56	1,072	1.02
Outpatient	3,782	4,098	0.92	7,088	0.53	5,493	0.69	3,177	1.19
Inpatient as % of All Surgeries	22.4%	25.6%	0.88	22.8%	0.98	26.2%	0.85	25.2%	0.89
Outpatient Visits									
Non-Emergency Visits	312,796	132,001	2.37	161,897	1.93	208,790	1.50	318,981	0.98
Emergency Visits	35,184	17,964	1.96	17,257	2.04	31,589	1.11	35,912	0.98
Full-Time Equivalents (FTEs)									
Administrators	6.0	18.9	0.32	25.5	0.24	28.7	0.21	10.5	0.57
Nurses, Licensed	222.6	244.4	0.91	290.0	0.77	343.5	0.65	312.1	0.71
Ancillary Nursing Personnel	64.6	40.0	1.61	47.6	1.35	56.6	1.14	36.6	1.76
All Other Personnel	910.2	484.8	1.88	681.8	1.33	642.7	1.42	888.9	1.02
Total FTEs	1,203.3	788.1	1.53	1,045.0	1.15	1,071.5	1.12	1,248.1	0.96
FTEs per 100 Patient Census (Adju									
Administrators	3.7	15.1	0.24	20.7	0.18	14.6	0.25	5.6	0.66
Nurses, Licensed	136.8	195.2	0.70	235.4	0.58	174.3	0.79	166.2	0.82
Ancillary Nursing Personnel	39.7	32.0	1.24	38.7	1.03	28.7	1.38	19.5	2.04
All Other Personnel	559.5	387.3	1.44	553.4	1.01	326.0	1.72	473.5	1.18
Total FTEs	739.7	629.5	1.18	848.1	0.87	543.5	1.36	664.8	1.11
Total Hospital:	Contract with:			icare-certified S			Newborn	Nursery:	
Beds Set Up & Staffed 1	103 Health Maintenance	9	P	verage Beds Us	ed	0	Bassii	nets	3
Discharges 4.0	045 Organization (HM	(O) Yes		)ischarges		Λ	Total	Rirths	459

Discharges 4,045 Inpatient Days 14,339

Organization (HMO) Preferred Provider Organization (PPO)

Yes

Discharges Inpatient Days

**Total Births** 0 0 Newborn Days

459 1,010

## **011 Beloit Health System** Beloit, WI 53511

		Beds Set Up				Average	Average
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Stay
Inpatient Service Area	Service*	12/31/2017	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	28	1,318	4,936	48.3%	13.5	3.7
Orthopedic	1	9	253	516	15.7%	1.4	2.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	8	424	2,025	0.0%	5.5	4.8
Pediatric, acute	1	6	57	100	4.6%	0.3	1.8
Obstetrics	1	19	538	1,162	16.8%	3.2	2.2
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	1	4	38	176	12.1%	0.5	4.6
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	8	202	823	28.2%	2.3	4.1
Step-Down (Special Care)	1	21	1,215	4,601	60.0%	12.6	3.8
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	4	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	4	0	0	0	0.0%	0.0	0.0

<sup>4 =</sup> Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel		8	5	9.6
Physicians & Dentists	70	6	71.3	Radiological Services Personnel		13	28	28.3
Medical & Dental Residents	0	0	0.0	Sonographers		7	9	10.6
Dental Hygienists	0	0	0.0	Respiratory Therapists		5	11	8.7
Registered Nurses	142	85	178.1	Occupational Therapists		1	6	2.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	1	0.5
Licensed Practical Nurses	1	6	33.5	Physical Therapists		10	3	10.8
Ancillary Nursing Personnel	16	126	64.6	Physical Therapy Assistants/Aides		4	3	6.1
Medical Assistants	70	65	108.4	Recreational Therapists		0	0	0.0
Physician Assistants	12	1	12.6	Dietitians & Nutritionists		2	4	3.0
Nurse Practitioners	11	0	11.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		12	7	16.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		441	215	514.7
Health Info Mgmt-Administrators/Technicians	34	5	35.4	All Other Personnel		0	0	0.0
Pharmacy Personnel	14	9	16.7		Total	920	624	1,203.3
Clinical Laboratory Personnel	41	29	54.9					,

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

<sup>\* 1 =</sup> Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

## 011 Beloit Health System

Gross Revenue as % of Total Gross Patient Revenue   Medicare	2016 Ratio 17.0% 1.01 16.6% 0.98 33.9% 0.99 2.5% 1.08 38.1% 1.01 13.5% 0.99 16.4% 1.06 0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04 6.9% 1.04	
Medicare	17.0% 1.01 16.6% 0.98 33.9% 0.99 2.5% 1.08 38.1% 1.01 13.5% 0.99 16.4% 1.06 0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 0.97	
Medical Assistance	16.6%       0.98         33.9%       0.99         2.5%       1.08         38.1%       1.01         13.5%       0.99         16.4%       1.06         0.2%       0.57         1.7%       0.72         0.0%       N/A         70.0%       1.01         3.7%       0.89         8.9%       2.43         9.7%       0.97         3.4%       1.04	
Commercial \$266,442,560 33.6% 36.6% 0.92 39.9% 0.84 35.3% 0.95 34 All Other \$21,748,295 2.7% 4.2% 0.65 7.2% 0.38 4.1% 0.67 200 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.65 7.2% 0.38 4.1% 0.67 34.2% 0.67 3.2% 0.38 3.2% 0.2% 0.38 3.2% 0.2% 0.2% 0.2% 0.2% 0.2% 0.2% 0.2% 0	33.9% 0.99 2.5% 1.08 38.1% 1.01 13.5% 0.99 16.4% 1.06 0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 0.99	
All Other   \$21,748,295   2.7%   4.2%   0.65   7.2%   0.38   4.1%   0.67	2.5%       1.08         38.1%       1.01         13.5%       0.99         16.4%       1.06         0.2%       0.57         1.7%       0.72         0.0%       N/A         70.0%       1.01         3.7%       0.89         8.9%       2.43         9.7%       0.97         3.4%       1.04	
Deductions as % of Total Gross Patient Revenue   Medicare   \$305,538,204   38.5%   32.9%   1.17   30.1%   1.28   30.5%   1.26   38.6%   32.9%   1.17   30.1%   1.28   30.5%   1.26   38.6%   32.9%   1.18   30.5%   1.26   38.6%   32.9%   1.18   30.5%   1.26   38.6%   32.9%   1.25   8.7%   1.54   14.4%   0.93   1.26   38.6%   3.29%   1.18   1.18   1.18   1.1%   1.12   1.0%   1.24   1.26   38.6%   1.26   38.6%   1.26   38.6%   3.26   38.6%   3.26	38.1% 1.01 13.5% 0.99 16.4% 1.06 0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 0.97	
Medicare         \$305,538,204         38.5%         32.9%         1.17         30.1%         1.28         30.5%         1.26         3           Medical Assistance         \$106,698,090         13.5%         10.7%         1.25         8.7%         1.54         14.4%         0.93         1           Commercial         \$138,351,369         17.4%         14.8%         1.18         18.1%         0.96         13.0%         1.34         1           Charity Care         \$892,174         0.1%         1.0%         0.11         0.9%         0.13         1.0%         0.11           Bad Debt         \$9,856,332         1.2%         1.1%         1.18         1.1%         1.12         1.0%         1.21           All Other         \$0.0.0%         1.9%         N/A         3.4%         N/A         2.2%         N/A           Total Deductions         \$561,336,169         70.8%         62.4%         1.13         62.3%         1.14         62.2%         1.14         7           Other Revenue as % of Total Revenue         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3           Expenses         38 6 of Total Expenses         364.2	13.5%       0.99         16.4%       1.06         0.2%       0.57         1.7%       0.72         0.0%       N/A         70.0%       1.01         3.7%       0.89         8.9%       2.43         9.7%       0.97         3.4%       1.04	
Medical Assistance	13.5%       0.99         16.4%       1.06         0.2%       0.57         1.7%       0.72         0.0%       N/A         70.0%       1.01         3.7%       0.89         8.9%       2.43         9.7%       0.97         3.4%       1.04	
Commercial \$138,351,369	16.4% 1.06 0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04	
Charity Care \$892,174 0.1% 1.0% 0.11 0.9% 0.13 1.0% 0.11 Bad Debt \$9,856,332 1.2% 1.2% 1.1% 1.18 1.19 1.12 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.0% 1.21 1.2% 1.0% 1.21 1.2% 1.14 7.0 1.20 1.2% 1.2% 1.14 62.2% 1.14 7.0 1.20 1.2% 1.2% 1.2% 1.2% 1.2% 1.2% 1.2% 1.2%	0.2% 0.57 1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04	
Bad Debt         \$9,856,332         1.2%         1.1%         1.18         1.1%         1.12         1.0%         1.21           All Other         \$0         0.0%         1.9%         N/A         3.4%         N/A         2.2%         N/A           Total Deductions         \$561,336,169         70.8%         62.4%         1.13         62.3%         1.14         62.2%         1.14         7           Other Revenue & Net Gains or Losses           Other Revenue as % of Total Revenue         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3           Net Gains/Losses as % of Net Income         70.3%         12.7%         5.55         48.2%         1.46         4.7%         15.06         28           Expenses as % of Total Expenses         Salary/Fringe Benefits         \$137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         58           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         <	1.7% 0.72 0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04	
All Other \$0 0.0% 1.9% N/A 3.4% N/A 2.2% N/A Total Deductions \$561,336,169 70.8% 62.4% 1.13 62.3% 1.14 62.2% 1.14 7  Other Revenue & Net Gains or Losses Other Revenue as % of Total Revenue 3.3% 6.3% 0.51 7.1% 0.46 9.8% 0.33 3. 3.   Net Gains/Losses as % of Net Income 70.3% 12.7% 5.55 48.2% 1.46 4.7% 15.06 28  Expenses as % of Total Expenses Salary/Fringe Benefits \$137,582,385 58.2% 44.7% 1.30 48.0% 1.21 42.9% 1.36 59 Supplies & Services \$81,687,488 34.6% 47.9% 0.72 44.6% 0.78 48.6% 0.71 33 Capital Component \$17,067,061 7.2% 7.4% 0.98 7.5% 0.97 8.5% 0.85 6  Fiscal Statistics Operating Margin (%) 1.3% 8.9% 0.15 3.0% 0.44 13.6% 0.10 Total Hospital Net Income (%) 4.3% 10.1% 0.43 5.7% 0.76 14.1% 0.30 Return on Equity (%) 3.8% 7.6% 0.50 4.4% 0.86 10.4% 0.36 Current Ratio 2.2 5.6 0.38 2.1 1.04 6.4 0.33 Days in Net Patient Accounts Receivable 60.9 51.4 1.18 49.0 1.24 47.5 1.28 Average Payment Period 50.7 41.5 1.22 54.8 0.92 36.9 1.37 Equity Financing (%) 49.2% 73.6% 0.67 60.8% 0.81 68.5% 0.72 4 Long-Term Debt to Equity Ratio 0.6 0.2 3.57 0.3 1.93 0.2 3.82	0.0% N/A 70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04	
Total Deductions         \$561,336,169:         70.8%         62.4%         1.13         62.3%         1.14         62.2%         1.14         7           Other Revenue & Net Gains or Losses         Other Revenue as % of Total Revenue         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3           Net Gains/Losses as % of Net Income         70.3%         12.7%         5.55         48.2%         1.46         4.7%         15.06         28           Expenses as % of Total Expenses         Salary/Fringe Benefits         \$137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         56           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics         Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%	70.0% 1.01 3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04	
Other Revenue & Net Gains or Losses         Other Revenue as % of Total Revenue         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         3.3%         6.3%         0.51         7.1%         0.46         9.8%         0.33         2.2%         2.2%         2.55         48.2%         1.46         4.7%         15.06         28           Expenses as % of Total Expenses         5.137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         5.5           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6 <th c<="" td=""><td>3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04</td></th>	<td>3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04</td>	3.7% 0.89 8.9% 2.43 9.7% 0.97 3.4% 1.04
Other Revenue as % of Total Revenue         3.3% Net Gains/Losses as % of Net Income         3.3% 12.7% 5.55         48.2% 1.46         9.8% 9.8% 15.06         28           Expenses as % of Total Expenses         Salary/Fringe Benefits         \$137,582,385         58.2% 58.2% 44.7% 1.30         48.0% 1.21 42.9% 1.36         42.9% 1.36 58           Supplies & Services         \$81,687,488         34.6% 34.6% 47.9% 0.72 44.6% 0.78 48.6% 0.71 33         48.6% 0.71 33         33           Capital Component         \$17,067,061         7.2% 7.4% 0.98 7.5% 0.97 8.5% 0.97 8.5% 0.85         0.85 68           Fiscal Statistics         Operating Margin (%)         1.3% 8.9% 0.15 3.0% 0.44 13.6% 0.10 13.6% 0.10 13.6% 0.10 13.6% 0.10 13.6% 0.43 13.6% 0.44         0.43 5.7% 0.76 14.1% 0.30 14.1% 0	8.9%       2.43         9.7%       0.97         3.4%       1.04	
Net Gains/Losses as % of Net Income         70.3%         12.7%         5.55         48.2%         1.46         4.7%         15.06         28           Expenses as % of Total Expenses         Salary/Fringe Benefits         \$137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         58           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics         Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable	8.9%       2.43         9.7%       0.97         3.4%       1.04	
Expenses as % of Total Expenses           Salary/Fringe Benefits         \$137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         59           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics           Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment	9.7% 0.97 3.4% 1.04	
Salary/Fringe Benefits         \$137,582,385         58.2%         44.7%         1.30         48.0%         1.21         42.9%         1.36         58           Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics           Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22	3.4% 1.04	
Supplies & Services         \$81,687,488         34.6%         47.9%         0.72         44.6%         0.78         48.6%         0.71         33           Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics           Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22         54.8         0.92         36.9         1.37           Equity Financing (%)         49.2%         73.6%         0.67         60.8%         0.81 <t< td=""><td>3.4% 1.04</td></t<>	3.4% 1.04	
Capital Component         \$17,067,061         7.2%         7.4%         0.98         7.5%         0.97         8.5%         0.85         6           Fiscal Statistics           Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22         54.8         0.92         36.9         1.37           Equity Financing (%)         49.2%         73.6%         0.67         60.8%         0.81         68.5%         0.72         4           Long-Term Debt to Equity Ratio         0.6         0.2         3.57         0.3         1.93         0.2         3.		
Fiscal Statistics           Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22         54.8         0.92         36.9         1.37           Equity Financing (%)         49.2%         73.6%         0.67         60.8%         0.81         68.5%         0.72         4           Long-Term Debt to Equity Ratio         0.6         0.2         3.57         0.3         1.93         0.2         3.82	5.9% 1.04	
Operating Margin (%)         1.3%         8.9%         0.15         3.0%         0.44         13.6%         0.10           Total Hospital Net Income (%)         4.3%         10.1%         0.43         5.7%         0.76         14.1%         0.30           Return on Equity (%)         3.8%         7.6%         0.50         4.4%         0.86         10.4%         0.36           Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22         54.8         0.92         36.9         1.37           Equity Financing (%)         49.2%         73.6%         0.67         60.8%         0.81         68.5%         0.72         4           Long-Term Debt to Equity Ratio         0.6         0.2         3.57         0.3         1.93         0.2         3.82		
Total Hospital Net Income (%) 4.3% 10.1% 0.43 5.7% 0.76 14.1% 0.30 Return on Equity (%) 3.8% 7.6% 0.50 4.4% 0.86 10.4% 0.36 Current Ratio 2.2 5.6 0.38 2.1 1.04 6.4 0.33 Days in Net Patient Accounts Receivable 60.9 51.4 1.18 49.0 1.24 47.5 1.28 Average Payment Period 50.7 41.5 1.22 54.8 0.92 36.9 1.37 Equity Financing (%) 49.2% 73.6% 0.67 60.8% 0.81 68.5% 0.72 4 Long-Term Debt to Equity Ratio 0.6 0.2 3.57 0.3 1.93 0.2 3.82		
Return on Equity (%)       3.8%       7.6%       0.50       4.4%       0.86       10.4%       0.36         Current Ratio       2.2       5.6       0.38       2.1       1.04       6.4       0.33         Days in Net Patient Accounts Receivable       60.9       51.4       1.18       49.0       1.24       47.5       1.28         Average Payment Period       50.7       41.5       1.22       54.8       0.92       36.9       1.37         Equity Financing (%)       49.2%       73.6%       0.67       60.8%       0.81       68.5%       0.72       4         Long-Term Debt to Equity Ratio       0.6       0.2       3.57       0.3       1.93       0.2       3.82	3.2% 0.42	
Current Ratio         2.2         5.6         0.38         2.1         1.04         6.4         0.33           Days in Net Patient Accounts Receivable         60.9         51.4         1.18         49.0         1.24         47.5         1.28           Average Payment Period         50.7         41.5         1.22         54.8         0.92         36.9         1.37           Equity Financing (%)         49.2%         73.6%         0.67         60.8%         0.81         68.5%         0.72         4           Long-Term Debt to Equity Ratio         0.6         0.2         3.57         0.3         1.93         0.2         3.82	4.4% 0.98	
Days in Net Patient Accounts Receivable       60.9       51.4       1.18       49.0       1.24       47.5       1.28         Average Payment Period       50.7       41.5       1.22       54.8       0.92       36.9       1.37         Equity Financing (%)       49.2%       73.6%       0.67       60.8%       0.81       68.5%       0.72       4         Long-Term Debt to Equity Ratio       0.6       0.2       3.57       0.3       1.93       0.2       3.82	3.8% 0.98	
Average Payment Period       50.7       41.5       1.22       54.8       0.92       36.9       1.37         Equity Financing (%)       49.2%       73.6%       0.67       60.8%       0.81       68.5%       0.72       4         Long-Term Debt to Equity Ratio       0.6       0.2       3.57       0.3       1.93       0.2       3.82	2.0 1.06	
Equity Financing (%)       49.2%       73.6%       0.67       60.8%       0.81       68.5%       0.72       4         Long-Term Debt to Equity Ratio       0.6       0.2       3.57       0.3       1.93       0.2       3.82	58.1 1.05	
Long-Term Debt to Equity Ratio 0.6 0.2 3.57 0.3 1.93 0.2 3.82	56.0 0.91	
	15.9% 1.07	
Times Interset Farned 3.8 1.4.1 0.27 5.3 0.72 17.7 0.22	0.7 0.87	
1 intes interest Larned 5.0   14.1 0.27   5.5 0.72   17.7 0.22	4.0 0.95	
Total Asset Turnover 0.9 0.7 1.15 0.8 1.13 0.7 1.16	0.9 0.98	
Average Age of Plant (Years) 12.7 9.3 1.37 10.6 1.21 7.9 1.62	12.9 0.99	
Increase (Decrease) Total Net Patient Revenue 2.9% 3.6% 0.79 3.3% 0.88 2.0% 1.43	7.5% 0.38	
	75.1% 1.01	
Net Revenue Statistics		
	3,024 1.01	
	3,161 1.17	
Outpatient Net Revenue per Visit         \$541         \$654         0.83         \$588         0.92         \$542         1.00	<b>\$519 1.04</b>	
Income Statement Assets Liabilities & Fund Balar	nces	
Gross Patient Revenue (GPR) \$793,031,785   Cash & Cash Equivalents \$17,265,825   Current Liabilities	\$31,259,350	
Less Deductions \$561,336,169 Net Patient Receivables \$38,632,456 Long-Term Debt	\$81,829,461	
Net Patient Revenue \$231,695,616 Other Receivables \$3,487,430 Other Liabilities	\$30,028,349	
Plus Other Revenue \$7,793,126 Subtotal	\$143,117,160	
Total Revenue \$239,488,742 Land, Buildings & Equipment (Net) \$131,764,846		
Less Expenses \$236,336,934 Other Assets \$90,372,779 Unrestricted Fund Balance		
Non-Operating Gains/Losses \$7,464,258 Restricted Fund Balance	\$138,406,176	
Net Income \$10,616,066 Total Assets \$281,523,336 Total Liabilities & Fund Balance	\$138,406,176 \$0 \$281,523,336	