

027 Chippewa Valley Hospital
 1220 Third Avenue, PO Box 224
 Durand, WI 54736
 715-672-4211

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Pepin
 Analysis Area: West Central (5A)
 Volume Group: 1

		All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	9.2%	55.4%	0.17	42.7%	0.21	11.3%	0.81	9.5%	0.97
Obstetrics	0.0%	38.4%	N/A	30.0%	N/A	24.3%	N/A	0.0%	N/A
Pediatrics	0.0%	55.4%	N/A	1.0%	N/A	54.9%	N/A	0.0%	N/A
Total Hospital	9.2%	56.3%	0.16	43.6%	0.21	17.4%	0.53	9.5%	0.97
Average Census (Patients)									
Adult Medical-Surgical	2.3	26.5	0.09	11.7	0.20	1.8	1.27	2.4	0.97
Obstetrics	0.0	5.0	N/A	2.1	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	2.3	48.3	0.05	18.6	0.12	2.9	0.80	2.4	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	3.9	0.89	3.7	0.93	2.9	1.18	3.6	0.97
Obstetrics	0.0	2.6	N/A	2.4	N/A	2.7	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	1.9	N/A	2.9	N/A	0.0	N/A
Total Hospital	10.7	4.3	2.48	3.9	2.75	4.0	2.71	3.5	3.04
Surgical Operations									
Inpatient	0	1,408	N/A	496	N/A	116	N/A	0	N/A
Outpatient	208	4,098	0.05	1,861	0.11	1,063	0.20	293	0.71
Inpatient as % of All Surgeries	0.0%	25.6%	N/A	21.1%	N/A	9.8%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	26,024	132,001	0.20	70,369	0.37	20,790	1.25	13,319	1.95
Emergency Visits	1,356	17,964	0.08	8,210	0.17	2,393	0.57	1,291	1.05
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.9	0.05	11.1	0.09	3.2	0.32	1.0	1.00
Nurses, Licensed	24.2	244.4	0.10	121.7	0.20	79.1	0.31	27.0	0.89
Ancillary Nursing Personnel	9.8	40.0	0.24	18.3	0.53	11.1	0.88	7.9	1.23
All Other Personnel	54.3	484.8	0.11	252.8	0.21	112.6	0.48	51.7	1.05
Total FTEs	89.2	788.1	0.11	404.0	0.22	205.9	0.43	87.6	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.6	15.1	0.64	19.3	0.50	24.4	0.39	9.5	1.01
Nurses, Licensed	232.5	195.2	1.19	211.1	1.10	608.9	0.38	257.1	0.90
Ancillary Nursing Personnel	93.8	32.0	2.93	31.8	2.95	85.1	1.10	75.4	1.24
All Other Personnel	522.2	387.3	1.35	438.4	1.19	866.4	0.60	491.4	1.06
Total FTEs	858.1	629.5	1.36	700.6	1.22	1,584.8	0.54	833.4	1.03

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 78
 Inpatient Days 836

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 3
 Discharges 87
 Inpatient Days 937

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	241	836	9.2%	2.3	3.5
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	1	0.7
Physicians & Dentists	4	0	4.0	Radiological Services Personnel	4	1	4.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	10	6	12.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	2	4.9	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	7	5	9.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	2	0	2.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	2	2	3.4	All Other Health Professionals	2	1	2.6
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	25	8	30.0
Pharmacy Personnel	1	1	1.5				
Clinical Laboratory Personnel	6	0	6.0				
				Total	74	27	89.2

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$13,844,468	62.5%	44.8%	1.40	49.2%	1.27	42.6%	1.47	51.0%	1.23
Medical Assistance	\$1,566,591	7.1%	14.4%	0.49	12.0%	0.59	12.7%	0.56	5.1%	1.38
Commercial	\$6,379,657	28.8%	36.6%	0.79	35.1%	0.82	40.5%	0.71	42.2%	0.68
All Other	\$366,907	1.7%	4.2%	0.39	3.7%	0.45	4.2%	0.40	1.7%	1.00
Deductions as % of Total Gross Patient Revenue										
Medicare	\$5,239,301	23.6%	32.9%	0.72	32.5%	0.73	20.7%	1.14	14.1%	1.68
Medical Assistance	\$1,022,509	4.6%	10.7%	0.43	8.6%	0.54	7.9%	0.59	2.2%	2.06
Commercial	\$874,114	3.9%	14.8%	0.27	10.0%	0.40	11.6%	0.34	11.1%	0.35
Charity Care	\$165,145	0.7%	1.0%	0.75	0.9%	0.83	0.9%	0.86	0.8%	0.98
Bad Debt	\$359,764	1.6%	1.1%	1.54	1.2%	1.31	2.0%	0.81	1.3%	1.23
All Other	\$111,814	0.5%	1.9%	0.26	1.6%	0.33	1.5%	0.34	0.3%	1.52
Total Deductions	\$7,772,647	35.1%	62.4%	0.56	54.7%	0.64	44.6%	0.79	29.9%	1.17
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.7%	6.3%	0.27	4.1%	0.42	3.9%	0.43	1.6%	1.09
Net Gains/Losses as % of Net Income		0.0%	12.7%	N/A	48.3%	N/A	1.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$7,386,223	54.0%	44.7%	1.21	53.1%	1.02	51.0%	1.06	60.2%	0.90
Supplies & Services	\$6,015,170	44.0%	47.9%	0.92	40.3%	1.09	42.2%	1.04	37.6%	1.17
Capital Component	\$269,348	2.0%	7.4%	0.27	6.6%	0.30	6.8%	0.29	2.2%	0.89
Fiscal Statistics										
Operating Margin (%)		6.6%	8.9%	0.74	6.5%	1.01	6.0%	1.11	10.2%	0.64
Total Hospital Net Income (%)		6.6%	10.1%	0.65	11.8%	0.56	6.1%	1.09	10.2%	0.64
Return on Equity (%)		16.3%	7.6%	2.15	8.3%	1.97	8.8%	1.84	33.4%	0.49
Current Ratio		1.6	5.6	0.29	3.7	0.44	2.8	0.59	1.6	1.04
Days in Net Patient Accounts Receivable		45.5	51.4	0.89	54.8	0.83	58.0	0.79	47.3	0.96
Average Payment Period		93.1	41.5	2.24	56.1	1.66	45.2	2.06	78.0	1.19
Equity Financing (%)		0.0%	73.6%	N/A	76.5%	N/A	56.7%	N/A	0.0%	0.46
Long-Term Debt to Equity Ratio		-2.8	0.2	N/A	0.2	N/A	0.4	N/A	-1.8	1.60
Times Interest Earned		8.1	14.1	0.58	26.4	0.31	9.6	0.85	10.6	0.77
Total Asset Turnover		2.5	0.7	3.34	0.7	3.76	1.5	1.70	3.3	0.76
Average Age of Plant (Years)		0.2	9.3	0.02	10.3	0.02	9.2	0.02	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		13.2%	3.6%	3.65	14.9%	0.89	3.4%	3.94	14.4%	0.92
Outpatient Gross Revenue (% of Total GPR)		78.0%	60.9%	1.28	67.9%	1.15	76.0%	1.03	77.5%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$27,199		\$15,675	1.74	\$13,969	1.95	\$19,283	1.41	\$14,840	1.83
Inpatient Net Revenue per Day	\$2,286		\$3,540	0.65	\$3,407	0.67	\$2,854	0.80	\$2,680	0.85
Outpatient Net Revenue per Visit	\$391		\$654	0.60	\$718	0.54	\$720	0.54	\$675	0.58

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$22,157,623	Cash & Cash Equivalents	\$3,280,166	Current Liabilities	\$3,473,486
Less Deductions	\$7,772,647	Net Patient Receivables	\$1,793,911	Long-Term Debt	\$3,765,086
Net Patient Revenue	\$14,384,976	Other Receivables	\$83,130	Other Liabilities	\$0
Plus Other Revenue	\$248,912			Subtotal	\$7,238,572
Total Revenue	\$14,633,888	Land, Buildings & Equipment (Net)	\$285,165	Unrestricted Fund Balance	-\$1,332,478
Less Expenses	\$13,670,741	Other Assets	\$463,722	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$5,906,094
Net Income	\$963,147	Total Assets	\$5,906,094		