038 Burnett Medical Center 257 W St George Avenue Grantsburg, WI 54840		Туре:	GN Cr	itical Access Ho	•	County: Analysis A Volume G		nett stern Lake Sup	perior (7)
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		All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	11.1%	55.4%	0.20	20.9%	0.53	19.8%	0.56	12.4%	0.89
Obstetrics	4.4%	38.4%	0.11	19.4%	0.00	18.3%	0.24	7.5%	0.58
Pediatrics	0.0%	55.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	10.3%	56.3%	0.18	22.7%	0.45	23.2%	0.44	11.8%	0.87
Average Census (Patients)									
Adult Medical-Surgical	1.7	26.5	0.06	4.0	0.41	3.3	0.50	1.9	0.89
Obstetrics	0.1	5.0	0.02	0.7	0.12	0.5	0.16	0.2	0.58
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.7	48.3	0.04	5.5	0.32	4.7	0.37	2.0	0.87
Average Length of Stay (Days)									
Adult Medical-Surgical	2.5	3.9	0.65	2.9	0.88	3.0	0.84	2.7	0.95
Obstetrics	2.1	2.6	0.83	2.2	0.99	2.2	0.96	1.7	1.28
Pediatrics	0.0	3.5	N/A	0.0	N/A	3.1	N/A	0.0	N/A
Total Hospital	2.5	4.3	0.58	3.1	0.83	2.9	0.86	2.5	0.99
Surgical Operations									
Inpatient	23	1,408	0.02	57	0.40	249	0.09	24	0.96
Outpatient	472	4,098	0.12	963	0.49	1,286	0.37	506	0.93
Inpatient as % of All Surgeries	4.6%	25.6%	0.18	5.6%	0.83	16.2%	0.29	4.5%	1.03
Outpatient Visits									
Non-Emergency Visits	28,978	132,001	0.22	18,612	1.56	24,580	1.18	29,740	0.97
Emergency Visits	4,314	17,964	0.24	7,144	0.60	4,890	0.88	4,185	1.03
Full-Time Equivalents (FTEs)									
Administrators	6.0	18.9	0.32	3.9	1.56	5.9	1.02	6.0	1.00
Nurses, Licensed	31.7	244.4	0.13	55.2	0.57	42.0	0.75	34.7	0.91
Ancillary Nursing Personnel	0.0	40.0	N/A	9.0	N/A	8.1	N/A	0.0	N/A
All Other Personnel	92.3	484.8	0.19	137.0	0.67	98.5	0.94	94.7	0.97
Total FTEs	129.9	788.1	0.16	205.0	0.63	154.4	0.84	135.4	0.96
FTEs per 100 Patient Census (Adjuste									
Administrators	41.6	15.1	2.76	11.1	3.75	32.0	1.30	43.2	0.96
Nurses, Licensed	219.5	195.2	1.12	158.7	1.38	227.6	0.96	249.7	0.88
Ancillary Nursing Personnel	0.0	32.0	N/A	25.8	N/A	43.9	N/A	0.0	N/A
All Other Personnel	639.7	387.3	1.65	394.2	1.62	534.3	1.20	680.9	0.94
Total FTEs	900.7	629.5	1.43	589.9	1.53	837.8	1.08	973.8	0.92
Total Hospital:	Contract with:		Medicare-certified Swing Beds:				Newborn	•	
Beds Set Up & Staffed 17	Health Maintenance	Voo		Average Beds Used			Bassin		2
Discharges 253	Organization (HMC)) Yes		scharges		46	Total Births		18
Inpatient Days 638	Preferred Provider		Inp	patient Days		363	Newbo	orn Days	31
	Organization (PPO) Yes							

038 Burnett Medical Center

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	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
npatient Service Area	Service*	09/30/2017	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	15	238	606	11.1%	1.7	2.5	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	2	15	32	4.4%	0.1	2.1	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel		0	2	1.3
Physicians & Dentists	2	0	2.0	Radiological Services Personnel		2	4	4.3
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	0	0.0
Registered Nurses	12	20	23.8	Occupational Therapists		0	1	0.6
Certified Nurse Midwives	0	1	0.6	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	3	2	4.3	Physical Therapists		2	1	2.6
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides		1	0	1.0
Medical Assistants	5	0	5.0	Recreational Therapists		0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	2	0.9
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals		4	0	4.0
Health Info Mgmt-Administrators/Technicians	9	2	10.4	All Other Personnel		38	27	52.0
Pharmacy Personnel	1	2	2.2		Total	94	64	129.9
Clinical Laboratory Personnel	5	0	5.0					010

Grantsburg, WI 54840			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics		FY 2017	Value	Ratio	7 Value	Ratio	2 Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$15,156,698	49.7%	44.8%	1.11	48.8%	1.02	45.4%	1.10	50.1%	0.99
Medical Assistance	\$4,609,139	15.1%	14.4%	1.05	18.2%	0.83	11.2%	1.34	15.2%	1.00
Commercial	\$8,470,478	27.8%	36.6%	0.76	29.1%	0.96	40.6%	0.68	27.7%	1.00
All Other	\$2,267,932	7.4%	4.2%	1.76	3.9%	1.88	2.8%	2.62	7.0%	1.06
Deductions as % of Total Gro										
Medicare	\$7,358,991	24.1%	32.9%	0.73	27.1%	0.89	26.7%	0.90	23.9%	1.01
Medical Assistance	\$2,528,372	8.3%	10.7%	0.77	11.3%	0.73	7.8%	1.06	8.5%	0.98
Commercial	\$2,458,522	8.1%	14.8%	0.54	4.4%	1.82	13.1%	0.61	7.8%	1.03
Charity Care	\$22,634	0.1%	1.0%	0.08	0.8%	0.09	0.5%	0.15	0.0%	1.67
Bad Debt	\$1,105,567	3.6%	1.1%	3.43	2.2%	1.68	1.6%	2.29	2.7%	1.33
All Other	\$770,564	2.5%	1.9%	1.32	1.0%	2.53	1.0%	2.49	2.9%	0.87
Total Deductions	\$14,244,650	46.7%	62.4%	0.75	46.8%	1.00	50.8%	0.92	45.9%	1.02
Other Revenue & Net Gains o	r Losses									
Other Revenue as % of Tota	al Revenue	0.6%	6.3%	0.09	1.4%	0.40	3.0%	0.19	0.8%	0.67
Net Gains/Losses as % of N	et Income	12.5%	12.7%	0.98	29.4%	0.42	4.4%	2.82	N/A	N/A
Expenses as % of Total Expe	nses									
Salary/Fringe Benefits	\$8,905,922	55.5%	44.7%	1.24	53.0%	1.05	48.1%	1.15	55.3%	1.00
Supplies & Services	\$5,171,762	32.2%	47.9%	0.67	39.2%	0.82	43.6%	0.74	31.5%	1.02
Capital Component	\$1,983,166	12.3%	7.4%	1.67	7.8%	1.58	8.2%	1.50	13.2%	0.94
Fiscal Statistics										
Operating Margin (%)		1.8%	8.9%	0.20	8.3%	0.21	14.0%	0.13	-0.7%	N/A
Total Hospital Net Income (9	%)	2.0%	10.1%	0.20	11.3%	0.18	14.5%	0.14	-0.1%	N/A
Return on Equity (%)	-	1.8%	7.6%	0.23	7.2%	0.25	12.9%	0.14	-0.1%	N/A
Current Ratio		2.6	5.6	0.47	5.9	0.44	3.6	0.73	2.7	0.98
Days in Net Patient Account	s Receivable	61.6	51.4	1.20	53.6	1.15	54.9	1.12	67.9	0.91
Average Payment Period		46.4	41.5	1.12	50.0	0.93	53.8	0.86	49.8	0.93
Equity Financing (%)		23.7%	73.6%	0.32	77.1%	0.31	59.1%	0.40	25.3%	0.94
Long-Term Debt to Equity R	atio	2.7	0.2	16.20	0.2	14.65	0.5	5.85	2.5	1.08
Times Interest Earned		1.7	14.1	0.12	15.0	0.11	14.4	0.11	1.0	1.72
Total Asset Turnover		0.9	0.7	1.19	0.6	1.43	0.9	1.00	0.8	1.13
Average Age of Plant (Years	6)	16.4	9.3	1.76	9.9	1.66	9.3	1.75	14.1	1.16
Increase (Decrease) Total Net Patient Revenue		4.8%	3.6%	1.32	8.8%	0.55	4.3%	1.11	4.0%	1.20
Outpatient Gross Revenue (% of Total GPR)		87.9%	60.9%	1.44	83.8%	1.05	74.3%	1.18	85.7%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per D	Discharge	\$8,545	\$15,675	0.55	\$11,112	0.77	\$14,111	0.61	\$8,176	1.05
Inpatient Net Revenue per D	Day	\$2,490	\$3,540	0.70	\$2,936	0.85	\$4,070	0.61	\$2,349	1.06
Outpatient Net Revenue per	Visit	\$444	\$654	0.68	\$1,072	0.41	\$801	0.55	\$402	1.10
Income State	ement		As	ssets			Liabili	ties & Fun	d Balances	
Gross Patient Revenue (GPR)	\$30,504,247	Cash & Ca	sh Equivalents		\$1,276,418	Curre	nt Liabilities			1,908,008
Less Deductions	\$14,244,650	Net Patient Receivables			\$2,743,069	Long-	Term Debt	\$11,765,620		
Net Patient Revenue	\$16,259,597	Other Rece					Other Liabilities		\$432,883	
Plus Other Revenue \$90,154					Subtotal			\$14,106,511		
Total Revenue	\$16,349,751	Land, Build	lings & Equipmer	nt (Net)	\$10,756,505					
Less Expenses	\$16,060,850	Other Asse	• • •	. ,	\$3,377,638	Unres	tricted Fund Ba	lance	\$4,387,640	
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Non-Operating Gains/Losses	\$41,140					Restri	cted Fund Bala	nce		\$30,290