

110 Ascension Columbia St. Mary's Hospital Ozaukee
13111 N Port Washington Rd
Mequon, WI 53097
262-243-7300

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Religious Organization

County: Ozaukee
Analysis Area: Southeastern (2A)
Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.9%	55.4%	0.79	52.9%	0.83	42.3%	1.04	45.0%	0.98
Obstetrics	0.0%	38.4%	N/A	30.5%	N/A	26.5%	N/A	0.0%	N/A
Pediatrics	0.0%	55.4%	N/A	10.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	51.6%	56.3%	0.92	48.2%	1.07	42.3%	1.22	54.4%	0.95
Average Census (Patients)									
Adult Medical-Surgical	26.3	26.5	0.99	35.0	0.75	16.0	1.65	27.0	0.98
Obstetrics	0.0	5.0	N/A	5.7	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	57.8	48.3	1.20	55.0	1.05	27.2	2.13	60.9	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	3.9	1.06	3.6	1.17	3.3	1.25	3.7	1.11
Obstetrics	0.0	2.6	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	4.3	1.09	3.9	1.22	3.6	1.32	4.4	1.07
Surgical Operations									
Inpatient	863	1,408	0.61	1,426	0.61	726	1.19	843	1.02
Outpatient	3,959	4,098	0.97	3,666	1.08	2,865	1.38	3,924	1.01
Inpatient as % of All Surgeries	17.9%	25.6%	0.70	28.0%	0.64	20.2%	0.89	17.7%	1.01
Outpatient Visits									
Non-Emergency Visits	302,468	132,001	2.29	147,718	2.05	120,134	2.52	273,278	1.11
Emergency Visits	17,950	17,964	1.00	23,681	0.76	14,406	1.25	18,287	0.98
Full-Time Equivalents (FTEs)									
Administrators	2.0	18.9	0.11	19.1	0.10	14.0	0.14	3.0	0.67
Nurses, Licensed	233.4	244.4	0.96	263.5	0.89	144.3	1.62	234.3	1.00
Ancillary Nursing Personnel	27.0	40.0	0.67	43.7	0.62	19.5	1.38	38.8	0.70
All Other Personnel	402.7	484.8	0.83	513.5	0.78	331.1	1.22	426.3	0.94
Total FTEs	665.1	788.1	0.84	839.7	0.79	508.9	1.31	702.4	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.1	15.1	0.07	11.9	0.09	14.4	0.07	1.6	0.67
Nurses, Licensed	125.0	195.2	0.64	164.8	0.76	148.1	0.84	124.9	1.00
Ancillary Nursing Personnel	14.5	32.0	0.45	27.3	0.53	20.1	0.72	20.7	0.70
All Other Personnel	215.7	387.3	0.56	321.1	0.67	340.0	0.63	227.2	0.95
Total FTEs	356.2	629.5	0.57	525.2	0.68	522.5	0.68	374.3	0.95

Total Hospital:

Beds Set Up & Staffed 112
Discharges 4,455
Inpatient Days 21,098

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	60	2,323	9,615	43.9%	26.3	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	20	696	3,855	52.8%	10.6	5.5
Alcoholism/chemical dependency	1	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	32	1,436	7,628	65.3%	20.9	5.3
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	20	19	29.7
Physicians & Dentists	44	25	48.2	Radiological Services Personnel	25	51	49.7
Medical & Dental Residents	0	0	0.0	Sonographers	4	3	5.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	8	12.5
Registered Nurses	160	139	212.9	Occupational Therapists	4	11	5.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	6	8	10.2	Physical Therapists	7	10	8.5
Ancillary Nursing Personnel	13	46	27.0	Physical Therapy Assistants/Aides	1	2	2.1
Medical Assistants	47	21	59.3	Recreational Therapists	0	1	0.3
Physician Assistants	4	4	4.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	8	7	9.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	1	1.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	42	45	50.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	59	41	79.2
Pharmacy Personnel	20	6	22.9				
Clinical Laboratory Personnel	15	20	23.4				
				Total	494	469	665.1

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
FY 2017					2A		5			
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$286,145,156	53.0%	44.8%	1.18	48.2%	1.10	47.9%	1.11	52.2%	1.02
Medical Assistance	\$36,733,093	6.8%	14.4%	0.47	10.5%	0.65	12.0%	0.57	7.3%	0.94
Commercial	\$209,746,941	38.8%	36.6%	1.06	38.7%	1.00	36.4%	1.07	39.1%	0.99
All Other	\$7,506,473	1.4%	4.2%	0.33	2.5%	0.56	3.7%	0.37	1.4%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$204,943,843	37.9%	32.9%	1.15	37.8%	1.00	33.3%	1.14	35.3%	1.08
Medical Assistance	\$32,736,146	6.1%	10.7%	0.56	8.1%	0.74	8.7%	0.69	6.2%	0.98
Commercial	\$121,333,469	22.5%	14.8%	1.52	16.8%	1.34	14.8%	1.52	22.9%	0.98
Charity Care	\$2,919,006	0.5%	1.0%	0.55	1.0%	0.56	0.9%	0.62	0.4%	1.34
Bad Debt	\$4,932,631	0.9%	1.1%	0.86	1.0%	0.90	1.0%	0.93	1.2%	0.74
All Other	\$2,892,465	0.5%	1.9%	0.28	1.1%	0.51	1.9%	0.28	0.3%	1.58
Total Deductions	\$369,757,560	68.5%	62.4%	1.10	65.8%	1.04	60.6%	1.13	66.4%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.8%	6.3%	0.29	4.3%	0.43	4.1%	0.45	1.9%	0.96
Net Gains/Losses as % of Net Income		13.6%	12.7%	1.07	N/A	N/A	11.9%	1.14	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$66,195,020	38.4%	44.7%	0.86	39.6%	0.97	46.3%	0.83	42.6%	0.90
Supplies & Services	\$94,985,551	55.1%	47.9%	1.15	51.6%	1.07	46.1%	1.19	50.0%	1.10
Capital Component	\$11,326,432	6.6%	7.4%	0.89	8.7%	0.75	7.6%	0.87	7.4%	0.89
Fiscal Statistics										
Operating Margin (%)		0.6%	8.9%	0.07	11.5%	0.05	8.9%	0.07	11.4%	0.05
Total Hospital Net Income (%)		0.7%	10.1%	0.07	10.0%	0.07	10.0%	0.07	11.3%	0.06
Return on Equity (%)		0.9%	7.6%	0.12	6.2%	0.14	6.7%	0.13	6.8%	0.13
Current Ratio		4.2	5.6	0.75	8.9	0.47	6.0	0.71	21.0	0.20
Days in Net Patient Accounts Receivable		52.6	51.4	1.02	48.8	1.08	54.8	0.96	54.4	0.97
Average Payment Period		24.7	41.5	0.60	42.8	0.58	42.8	0.58	23.0	1.08
Equity Financing (%)		81.9%	73.6%	1.11	80.2%	1.02	78.1%	1.05	30.3%	2.70
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.1	N/A	0.5	N/A
Times Interest Earned		0.0	14.1	N/A	13.9	N/A	18.4	N/A	0.0	N/A
Total Asset Turnover		1.3	0.7	1.71	0.6	2.01	0.7	1.93	0.6	2.11
Average Age of Plant (Years)		13.6	9.3	1.46	8.9	1.53	9.0	1.52	13.2	1.03
Increase (Decrease) Total Net Patient Revenue		1.4%	3.6%	0.37	1.8%	0.75	2.6%	0.52	1.2%	1.15
Outpatient Gross Revenue (% of Total GPR)		69.0%	60.9%	1.13	63.2%	1.09	71.9%	0.96	67.5%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,812		\$15,675	0.75	\$12,886	0.92	\$11,179	1.06	\$13,306	0.89
Inpatient Net Revenue per Day	\$2,494		\$3,540	0.70	\$3,088	0.81	\$3,101	0.80	\$3,012	0.83
Outpatient Net Revenue per Visit	\$383		\$654	0.59	\$646	0.59	\$561	0.68	\$367	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$540,131,663	Cash & Cash Equivalents	\$140,723	Current Liabilities	\$11,110,724
Less Deductions	\$369,757,560	Net Patient Receivables	\$24,552,786	Long-Term Debt	\$0
Net Patient Revenue	\$170,374,103	Other Receivables	\$44,156	Other Liabilities	\$13,595,821
Plus Other Revenue	\$3,183,443			Subtotal	\$24,706,545
Total Revenue	\$173,557,546	Land, Buildings & Equipment (Net)	\$89,276,216	Unrestricted Fund Balance	\$111,833,301
Less Expenses	\$172,507,003	Other Assets	\$22,525,965	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$164,979			Total Liabilities & Fund Balance	\$136,539,846
Net Income	\$1,215,522	Total Assets	\$136,539,846		