

189 Aurora Medical Center in Kenosha
10400 75th Avenue
Kenosha, WI 53142
262-948-5600

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Kenosha
Analysis Area: Southeastern (2A)
Volume Group: 6

		All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	68.4%	55.4%	1.23	52.9%	1.29	58.7%	1.17	64.1%	1.07
Obstetrics	58.5%	38.4%	1.53	30.5%	0.15	36.5%	1.60	56.4%	1.04
Pediatrics	0.0%	55.4%	N/A	10.4%	N/A	90.2%	N/A	0.0%	N/A
Total Hospital	63.0%	56.3%	1.12	48.2%	1.31	58.0%	1.09	62.0%	1.02
Average Census (Patients)									
Adult Medical-Surgical	37.0	26.5	1.39	35.0	1.06	38.4	0.96	34.6	1.07
Obstetrics	4.7	5.0	0.93	5.7	0.82	7.1	0.66	4.5	1.04
Pediatrics	0.0	1.4	N/A	0.3	N/A	5.4	N/A	0.0	N/A
Total Hospital	49.8	48.3	1.03	55.0	0.91	79.6	0.63	49.0	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	3.9	0.81	3.6	0.88	3.8	0.82	3.3	0.95
Obstetrics	2.2	2.6	0.87	2.3	0.95	2.5	0.89	2.2	1.00
Pediatrics	0.0	3.5	N/A	2.3	N/A	3.6	N/A	0.0	N/A
Total Hospital	3.1	4.3	0.72	3.9	0.80	4.4	0.72	3.2	0.97
Surgical Operations									
Inpatient	1,607	1,408	1.14	1,426	1.13	1,955	0.82	1,518	1.06
Outpatient	5,844	4,098	1.43	3,666	1.59	5,493	1.06	5,585	1.05
Inpatient as % of All Surgeries	21.6%	25.6%	0.84	28.0%	0.77	26.2%	0.82	21.4%	1.01
Outpatient Visits									
Non-Emergency Visits	159,994	132,001	1.21	147,718	1.08	208,790	0.77	154,747	1.03
Emergency Visits	29,742	17,964	1.66	23,681	1.26	31,589	0.94	30,032	0.99
Full-Time Equivalents (FTEs)									
Administrators	15.0	18.9	0.79	19.1	0.79	28.7	0.52	11.0	1.36
Nurses, Licensed	349.5	244.4	1.43	263.5	1.33	343.5	1.02	255.6	1.37
Ancillary Nursing Personnel	46.3	40.0	1.16	43.7	1.06	56.6	0.82	54.9	0.84
All Other Personnel	758.4	484.8	1.56	513.5	1.48	642.7	1.18	402.8	1.88
Total FTEs	1,169.3	788.1	1.48	839.7	1.39	1,071.5	1.09	724.3	1.61
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.3	15.1	0.55	11.9	0.69	14.6	0.57	6.3	1.30
Nurses, Licensed	192.6	195.2	0.99	164.8	1.17	174.3	1.11	147.3	1.31
Ancillary Nursing Personnel	25.5	32.0	0.80	27.3	0.93	28.7	0.89	31.6	0.81
All Other Personnel	418.0	387.3	1.08	321.1	1.30	326.0	1.28	232.1	1.80
Total FTEs	644.4	629.5	1.02	525.2	1.23	543.5	1.19	417.3	1.54

Total Hospital:

Beds Set Up & Staffed 79
Discharges 5,815
Inpatient Days 18,177

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 3
Total Births 740
Newborn Days 1,775

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	54	4,304	13,490	68.4%	37.0	3.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	765	1,709	58.5%	4.7	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	511	2,492	56.9%	6.8	4.9
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	5	60	486	26.6%	1.3	8.1
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	15	4	18.0
Physicians & Dentists	63	21	70.7	Radiological Services Personnel	44	26	61.1
Medical & Dental Residents	0	0	0.0	Sonographers	10	7	15.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	7	10.9
Registered Nurses	279	86	329.0	Occupational Therapists	7	7	11.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	1.0	Physical Therapists	22	6	25.0
Ancillary Nursing Personnel	35	21	46.3	Physical Therapy Assistants/Aides	7	0	7.0
Medical Assistants	56	16	68.2	Recreational Therapists	0	0	0.0
Physician Assistants	16	3	16.7	Dietitians & Nutritionists	2	2	2.5
Nurse Practitioners	11	9	16.5	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	6	0	6.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	156	86	199.0
Health Info Mgmt-Administrators/Technicians	26	8	31.6	All Other Personnel	142	64	184.0
Pharmacy Personnel	12	10	16.7				
Clinical Laboratory Personnel	11	5	13.9				
				Total	947	389	1,169.3

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
FY 2017					2A		6			
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$301,017,622	44.6%	44.8%	1.00	48.2%	0.92	40.7%	1.09	42.8%	1.04
Medical Assistance	\$66,455,402	9.8%	14.4%	0.68	10.5%	0.93	19.9%	0.49	10.1%	0.97
Commercial	\$289,551,004	42.9%	36.6%	1.17	38.7%	1.11	35.3%	1.22	44.4%	0.96
All Other	\$18,622,263	2.8%	4.2%	0.65	2.5%	1.10	4.1%	0.67	2.6%	1.04
Deductions as % of Total Gross Patient Revenue										
Medicare	\$247,007,334	36.6%	32.9%	1.11	37.8%	0.97	30.5%	1.20	35.1%	1.04
Medical Assistance	\$54,333,150	8.0%	10.7%	0.75	8.1%	0.99	14.4%	0.56	8.2%	0.98
Commercial	\$124,220,343	18.4%	14.8%	1.24	16.8%	1.09	13.0%	1.42	18.8%	0.98
Charity Care	\$7,129,685	1.1%	1.0%	1.07	1.0%	1.10	1.0%	1.02	0.8%	1.25
Bad Debt	\$9,829,445	1.5%	1.1%	1.38	1.0%	1.43	1.0%	1.41	1.4%	1.01
All Other	\$8,853,061	1.3%	1.9%	0.68	1.1%	1.24	2.2%	0.58	1.4%	0.94
Total Deductions	\$451,373,018	66.8%	62.4%	1.07	65.8%	1.02	62.2%	1.07	65.7%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.3%	6.3%	0.05	4.3%	0.08	9.8%	0.03	0.4%	0.89
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	N/A	N/A	4.7%	N/A	0.8%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$59,649,641	37.7%	44.7%	0.84	39.6%	0.95	42.9%	0.88	37.3%	1.01
Supplies & Services	\$88,577,478	56.0%	47.9%	1.17	51.6%	1.08	48.6%	1.15	54.7%	1.02
Capital Component	\$10,020,393	6.3%	7.4%	0.86	8.7%	0.73	8.5%	0.74	7.9%	0.80
Fiscal Statistics										
Operating Margin (%)		29.7%	8.9%	3.32	11.5%	2.57	13.6%	2.19	30.0%	0.99
Total Hospital Net Income (%)		29.6%	10.1%	2.92	10.0%	2.96	14.1%	2.09	30.1%	0.98
Return on Equity (%)		9.8%	7.6%	1.28	6.2%	1.57	10.4%	0.94	10.3%	0.95
Current Ratio		51.8	5.6	9.17	8.9	5.79	6.4	8.04	39.9	1.30
Days in Net Patient Accounts Receivable		49.8	51.4	0.97	48.8	1.02	47.5	1.05	55.3	0.90
Average Payment Period		27.9	41.5	0.67	42.8	0.65	36.9	0.76	35.4	0.79
Equity Financing (%)		98.2%	73.6%	1.34	80.2%	1.22	68.5%	1.43	97.8%	1.01
Long-Term Debt to Equity Ratio		0.0	0.2	0.00	0.1	0.00	0.2	0.00	0.0	0.67
Times Interest Earned		3,655.4	14.1	259.65	13.9	262.67	17.7	206.11	2,385.9	1.53
Total Asset Turnover		0.3	0.7	0.45	0.6	0.52	0.7	0.45	0.3	0.97
Average Age of Plant (Years)		7.3	9.3	0.79	8.9	0.82	7.9	0.93	6.3	1.16
Increase (Decrease) Total Net Patient Revenue		7.0%	3.6%	1.94	1.8%	3.90	2.0%	3.51	6.0%	1.18
Outpatient Gross Revenue (% of Total GPR)		71.2%	60.9%	1.17	63.2%	1.13	59.1%	1.20	70.6%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,624		\$15,675	0.74	\$12,886	0.90	\$14,805	0.79	\$11,605	1.00
Inpatient Net Revenue per Day	\$3,549		\$3,540	1.00	\$3,088	1.15	\$3,359	1.06	\$3,461	1.03
Outpatient Net Revenue per Visit	\$878		\$654	1.34	\$646	1.36	\$542	1.62	\$832	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$675,646,291	Cash & Cash Equivalents	\$558,852,850	Current Liabilities	\$11,411,748
Less Deductions	\$451,373,018	Net Patient Receivables	\$30,594,809	Long-Term Debt	\$174,298
Net Patient Revenue	\$224,273,273	Other Receivables	\$406,245	Other Liabilities	\$342,031
Plus Other Revenue	\$742,084			Subtotal	\$11,928,077
Total Revenue	\$225,015,357	Land, Buildings & Equipment (Net)	\$87,930,991	Unrestricted Fund Balance	\$668,839,327
Less Expenses	\$158,247,512	Other Assets	\$2,982,509	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$381,927			Total Liabilities & Fund Balance	\$680,767,404
Net Income	\$66,385,918	Total Assets	\$680,767,404		