

196 Columbia Center Birth Hospital
13125 N. Port Washington Road
Mequon, WI 53097
262-243-7408

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Ozaukee
Analysis Area: Southeastern (2A)
Volume Group: 1

		All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	55.4%	N/A	52.9%	N/A	11.3%	N/A	0.0%	N/A
Obstetrics	24.3%	38.4%	0.63	30.5%	0.14	24.3%	1.00	23.7%	1.02
Pediatrics	0.0%	55.4%	N/A	10.4%	N/A	54.9%	N/A	0.0%	N/A
Total Hospital	24.3%	56.3%	0.43	48.2%	0.50	17.4%	1.40	23.7%	1.02
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.5	N/A	35.0	N/A	1.8	N/A	0.0	N/A
Obstetrics	4.1	5.0	0.82	5.7	0.72	2.1	2.00	4.0	1.02
Pediatrics	0.0	1.4	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	4.1	48.3	0.09	55.0	0.08	2.9	1.45	4.0	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	3.9	N/A	3.6	N/A	2.9	N/A	0.0	N/A
Obstetrics	2.7	2.6	1.04	2.3	1.14	2.7	1.00	2.6	1.02
Pediatrics	0.0	3.5	N/A	2.3	N/A	2.9	N/A	0.0	N/A
Total Hospital	2.7	4.3	0.62	3.9	0.69	4.0	0.68	2.6	1.02
Surgical Operations									
Inpatient	144	1,408	0.10	1,426	0.10	116	1.24	125	1.15
Outpatient	117	4,098	0.03	3,666	0.03	1,063	0.11	137	0.85
Inpatient as % of All Surgeries	55.2%	25.6%	2.16	28.0%	1.97	9.8%	5.61	47.7%	1.16
Outpatient Visits									
Non-Emergency Visits	483	132,001	0.00	147,718	0.00	20,790	0.02	358	1.35
Emergency Visits	0	17,964	N/A	23,681	N/A	2,393	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.9	0.05	19.1	0.05	3.2	0.32	2.0	0.50
Nurses, Licensed	25.8	244.4	0.11	263.5	0.10	79.1	0.33	23.4	1.10
Ancillary Nursing Personnel	0.0	40.0	N/A	43.7	N/A	11.1	N/A	0.0	N/A
All Other Personnel	11.3	484.8	0.02	513.5	0.02	112.6	0.10	10.2	1.10
Total FTEs	38.1	788.1	0.05	839.7	0.05	205.9	0.18	35.6	1.07
FTEs per 100 Patient Census (Adjusted)									
Administrators	21.6	15.1	1.43	11.9	1.81	24.4	0.88	44.7	0.48
Nurses, Licensed	556.4	195.2	2.85	164.8	3.38	608.9	0.91	522.4	1.07
Ancillary Nursing Personnel	0.0	32.0	N/A	27.3	N/A	85.1	N/A	0.0	N/A
All Other Personnel	243.0	387.3	0.63	321.1	0.76	866.4	0.28	228.2	1.06
Total FTEs	821.0	629.5	1.30	525.2	1.56	1,584.8	0.52	795.3	1.03

Total Hospital:

Beds Set Up & Staffed 17
Discharges 562
Inpatient Days 1,507

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 22
Total Births 566
Newborn Days 1,326

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	17	563	1,507	24.3%	4.1	2.7
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	2	0.0
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	16	20	21.4	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	17	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	6	4.4	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	3	6.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	3	4	4.3
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	28	52	38.1

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Mequon, WI 53097			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016		
Selected Financial Statistics			FY 2017	Value	Ratio	2A Value	Ratio	1 Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$30,352	0.3%	44.8%	0.01	48.2%	0.01	42.6%	0.01	0.3%	1.08	
Medical Assistance	\$1,744,745	16.4%	14.4%	1.14	10.5%	1.55	12.7%	1.29	4.2%	3.91	
Commercial	\$8,659,223	81.2%	36.6%	2.22	38.7%	2.10	40.5%	2.00	93.8%	0.87	
All Other	\$230,221	2.2%	4.2%	0.51	2.5%	0.86	4.2%	0.52	1.7%	1.24	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$13,559	0.1%	32.9%	0.00	37.8%	0.00	20.7%	0.01	0.1%	2.12	
Medical Assistance	\$765,332	7.2%	10.7%	0.67	8.1%	0.88	7.9%	0.91	-0.4%	N/A	
Commercial	\$3,343,975	31.4%	14.8%	2.12	16.8%	1.87	11.6%	2.69	34.9%	0.90	
Charity Care	\$31,011	0.3%	1.0%	0.29	1.0%	0.30	0.9%	0.34	0.1%	2.10	
Bad Debt	\$208,628	2.0%	1.1%	1.85	1.0%	1.92	2.0%	0.97	0.6%	3.05	
All Other	\$39,100	0.4%	1.9%	0.19	1.1%	0.35	1.5%	0.25	0.3%	1.16	
Total Deductions	\$4,401,605	41.3%	62.4%	0.66	65.8%	0.63	44.6%	0.93	35.6%	1.16	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		4.7%	6.3%	0.74	4.3%	1.09	3.9%	1.19	5.4%	0.86	
Net Gains/Losses as % of Net Income		0.0%	12.7%	0.00	N/A	N/A	1.9%	0.01	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$4,085,398	58.7%	44.7%	1.31	39.6%	1.48	51.0%	1.15	56.6%	1.04	
Supplies & Services	\$2,318,506	33.3%	47.9%	0.70	51.6%	0.65	42.2%	0.79	35.3%	0.95	
Capital Component	\$552,311	7.9%	7.4%	1.08	8.7%	0.91	6.8%	1.16	8.1%	0.98	
Fiscal Statistics											
Operating Margin (%)		-5.9%	8.9%	N/A	11.5%	N/A	6.0%	N/A	6.4%	N/A	
Total Hospital Net Income (%)		-5.9%	10.1%	N/A	10.0%	N/A	6.1%	N/A	6.4%	N/A	
Return on Equity (%)		-2.0%	7.6%	N/A	6.2%	N/A	8.8%	N/A	2.3%	N/A	
Current Ratio		8.2	5.6	1.45	8.9	0.91	2.8	2.96	12.7	0.64	
Days in Net Patient Accounts Receivable		54.9	51.4	1.07	48.8	1.13	58.0	0.95	52.5	1.05	
Average Payment Period		69.7	41.5	1.68	42.8	1.63	45.2	1.54	44.2	1.58	
Equity Financing (%)		93.0%	73.6%	1.26	80.2%	1.16	56.7%	1.64	95.0%	0.98	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.4	N/A	0.0	N/A	
Times Interest Earned		0.0	14.1	N/A	13.9	N/A	9.6	N/A	0.0	N/A	
Total Asset Turnover		0.3	0.7	0.45	0.6	0.53	1.5	0.23	0.4	0.93	
Average Age of Plant (Years)		10.5	9.3	1.13	8.9	1.18	9.2	1.14	10.0	1.05	
Increase (Decrease) Total Net Patient Revenue		-5.6%	3.6%	N/A	1.8%	N/A	3.4%	N/A	11.9%	N/A	
Outpatient Gross Revenue (% of Total GPR)		9.9%	60.9%	0.16	63.2%	0.16	76.0%	0.13	10.2%	0.97	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$10,289		\$15,675	0.66	\$12,886	0.80	\$19,283	0.53	\$8,941	1.15	
Inpatient Net Revenue per Day	\$3,792		\$3,540	1.07	\$3,088	1.23	\$2,854	1.33	\$3,427	1.11	
Outpatient Net Revenue per Visit	\$1,426		\$654	2.18	\$646	2.21	\$720	1.98	\$4,660	0.31	

Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$10,664,541		Cash & Cash Equivalents	\$8,375,661	Current Liabilities	\$1,223,202	
Less Deductions	\$4,401,605		Net Patient Receivables	\$942,757	Long-Term Debt	\$0	
Net Patient Revenue	\$6,262,936		Other Receivables	\$21,047	Other Liabilities	\$145,650	
Plus Other Revenue	\$308,631				Subtotal	\$1,368,852	
Total Revenue	\$6,571,567		Land, Buildings & Equipment (Net)	\$9,511,709	Unrestricted Fund Balance	\$18,202,806	
Less Expenses	\$6,956,215		Other Assets	\$720,484	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	-\$37				Total Liabilities & Fund Balance	\$19,571,658	
Net Income	-\$384,685		Total Assets	\$19,571,658			