

151 St Joseph's Community Hospital of West Bend, Inc
 3200 Pleasant Valley Road
 West Bend, WI 53095
 262-334-5533

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Washington
 Analysis Area: Southeastern (2A)
 Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	51.7%	55.4%	0.93	52.9%	0.98	42.3%	1.22	55.2%	0.94
Obstetrics	36.9%	38.4%	0.96	30.5%	0.15	26.5%	1.39	38.6%	0.96
Pediatrics	0.0%	55.4%	N/A	10.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	51.8%	56.3%	0.92	48.2%	1.07	42.3%	1.23	57.0%	0.91
Average Census (Patients)									
Adult Medical-Surgical	20.7	26.5	0.78	35.0	0.59	16.0	1.29	23.7	0.87
Obstetrics	4.4	5.0	0.88	5.7	0.77	2.3	1.96	4.6	0.96
Pediatrics	0.0	1.4	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	36.3	48.3	0.75	55.0	0.66	27.2	1.34	44.4	0.82
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	3.9	0.86	3.6	0.95	3.3	1.01	2.7	1.27
Obstetrics	2.3	2.6	0.91	2.3	1.00	2.2	1.05	2.4	0.96
Pediatrics	0.0	3.5	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.6	4.3	0.83	3.9	0.92	3.6	1.00	4.1	0.87
Surgical Operations									
Inpatient	694	1,408	0.49	1,426	0.49	726	0.96	760	0.91
Outpatient	2,333	4,098	0.57	3,666	0.64	2,865	0.81	2,512	0.93
Inpatient as % of All Surgeries	22.9%	25.6%	0.90	28.0%	0.82	20.2%	1.13	23.2%	0.99
Outpatient Visits									
Non-Emergency Visits	70,222	132,001	0.53	147,718	0.48	120,134	0.58	70,338	1.00
Emergency Visits	17,327	17,964	0.96	23,681	0.73	14,406	1.20	16,876	1.03
Full-Time Equivalents (FTEs)									
Administrators	28.2	18.9	1.49	19.1	1.48	14.0	2.01	28.2	1.00
Nurses, Licensed	173.9	244.4	0.71	263.5	0.66	144.3	1.21	174.9	0.99
Ancillary Nursing Personnel	17.7	40.0	0.44	43.7	0.40	19.5	0.90	22.5	0.78
All Other Personnel	289.8	484.8	0.60	513.5	0.56	331.1	0.88	275.3	1.05
Total FTEs	509.5	788.1	0.65	839.7	0.61	508.9	1.00	500.9	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.9	15.1	1.78	11.9	2.25	14.4	1.86	23.4	1.15
Nurses, Licensed	165.6	195.2	0.85	164.8	1.00	148.1	1.12	145.2	1.14
Ancillary Nursing Personnel	16.8	32.0	0.53	27.3	0.61	20.1	0.84	18.7	0.90
All Other Personnel	276.0	387.3	0.71	321.1	0.86	340.0	0.81	228.5	1.21
Total FTEs	485.2	629.5	0.77	525.2	0.92	522.5	0.93	415.9	1.17

Total Hospital:

Beds Set Up & Staffed 70
 Discharges 3,708
 Inpatient Days 13,242

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 21
 Total Births 692
 Newborn Days 1,402

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	40	2,247	7,541	51.7%	20.7	3.4
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	1	0	18	111	0.0%	0.3	6.2
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	4	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	689	1,617	36.9%	4.4	2.3
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	112	1,095	50.0%	3.0	9.8
Step-Down (Special Care)	1	12	632	2,878	65.7%	7.9	4.6
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	4	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	27	2	28.2	Surgical Personnel	10	5	12.5
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	24	27	40.4
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	3.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	6	12.0
Registered Nurses	117	99	172.4	Occupational Therapists	0	6	2.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	0.8
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	3	2.2
Ancillary Nursing Personnel	9	22	17.7	Physical Therapy Assistants/Aides	1	2	1.6
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	2	1.3
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	0	1	0.5	All Other Health Professionals	51	50	78.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	53	66	93.6
Pharmacy Personnel	14	11	18.4				
Clinical Laboratory Personnel	14	10	18.7				
				Total	337	318	509.5

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$184,495,686	50.4%	44.8%	1.13	48.2%	1.04	47.9%	1.05	49.6%	1.02
Medical Assistance	\$31,111,434	8.5%	14.4%	0.59	10.5%	0.81	12.0%	0.71	9.3%	0.92
Commercial	\$141,411,805	38.6%	36.6%	1.05	38.7%	1.00	36.4%	1.06	38.5%	1.00
All Other	\$9,103,080	2.5%	4.2%	0.59	2.5%	0.99	3.7%	0.67	2.6%	0.94
Deductions as % of Total Gross Patient Revenue										
Medicare	\$145,520,233	39.7%	32.9%	1.21	37.8%	1.05	33.3%	1.19	38.5%	1.03
Medical Assistance	\$22,962,694	6.3%	10.7%	0.58	8.1%	0.77	8.7%	0.72	7.0%	0.89
Commercial	\$53,821,176	14.7%	14.8%	0.99	16.8%	0.88	14.8%	0.99	12.7%	1.16
Charity Care	\$2,197,499	0.6%	1.0%	0.61	1.0%	0.62	0.9%	0.69	0.8%	0.71
Bad Debt	\$2,357,999	0.6%	1.1%	0.61	1.0%	0.63	1.0%	0.65	0.4%	1.84
All Other	\$3,137,473	0.9%	1.9%	0.45	1.1%	0.81	1.9%	0.44	1.0%	0.85
Total Deductions	\$229,997,074	62.8%	62.4%	1.01	65.8%	0.95	60.6%	1.04	60.5%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.3%	6.3%	0.36	4.3%	0.54	4.1%	0.57	2.3%	0.99
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	N/A	N/A	11.9%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$44,612,070	42.1%	44.7%	0.94	39.6%	1.06	46.3%	0.91	42.9%	0.98
Supplies & Services	\$52,168,184	49.2%	47.9%	1.03	51.6%	0.95	46.1%	1.07	47.9%	1.03
Capital Component	\$9,308,284	8.8%	7.4%	1.19	8.7%	1.01	7.6%	1.16	9.3%	0.95
Fiscal Statistics										
Operating Margin (%)		23.9%	8.9%	2.67	11.5%	2.07	8.9%	2.67	25.9%	0.92
Total Hospital Net Income (%)		9.4%	10.1%	0.93	10.0%	0.94	10.0%	0.93	17.8%	0.52
Return on Equity (%)		11.4%	7.6%	1.50	6.2%	1.84	6.7%	1.71	24.7%	0.46
Current Ratio		5.2	5.6	0.91	8.9	0.58	6.0	0.86	2.9	1.76
Days in Net Patient Accounts Receivable		37.9	51.4	0.74	48.8	0.78	54.8	0.69	35.6	1.07
Average Payment Period		18.3	41.5	0.44	42.8	0.43	42.8	0.43	22.0	0.83
Equity Financing (%)		90.1%	73.6%	1.23	80.2%	1.12	78.1%	1.15	85.7%	1.05
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		5.2	14.1	0.37	13.9	0.38	18.4	0.28	9.2	0.57
Total Asset Turnover		1.5	0.7	1.96	0.6	2.29	0.7	2.21	1.5	0.95
Average Age of Plant (Years)		9.6	9.3	1.03	8.9	1.08	9.0	1.07	10.0	0.96
Increase (Decrease) Total Net Patient Revenue		2.9%	3.6%	0.79	1.8%	1.59	2.6%	1.10	4.9%	0.59
Outpatient Gross Revenue (% of Total GPR)		65.5%	60.9%	1.08	63.2%	1.04	71.9%	0.91	62.6%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$13,309	\$15,675	0.85	\$12,886	1.03	\$11,179	1.19	\$12,443	1.07
Inpatient Net Revenue per Day		\$3,735	\$3,540	1.06	\$3,088	1.21	\$3,101	1.20	\$3,006	1.24
Outpatient Net Revenue per Visit		\$1,018	\$654	1.56	\$646	1.58	\$561	1.82	\$962	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$366,122,005	Cash & Cash Equivalents	\$8,594,728	Current Liabilities	\$4,991,179
Less Deductions	\$229,997,074	Net Patient Receivables	\$14,152,926	Long-Term Debt	\$0
Net Patient Revenue	\$136,124,931	Other Receivables	\$23,196	Other Liabilities	\$4,487,316
Plus Other Revenue	\$3,215,893			Subtotal	\$9,478,495
Total Revenue	\$139,340,824	Land, Buildings & Equipment (Net)	\$70,182,515		
Less Expenses	\$106,088,538	Other Assets	\$2,980,665	Unrestricted Fund Balance	\$86,455,535
Non-Operating Gains/Losses	-\$22,290,887			Restricted Fund Balance	\$149,502
Net Income	\$10,961,399	Total Assets	\$95,934,030	Total Liabilities & Fund Balance	\$95,934,030