

314 Aurora Medical Center in Summit
36500 Aurora Drive
Summit, WI 53066
262-560-6151

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	48.8%	55.4%	0.88	52.9%	0.92	42.3%	1.15	43.0%	1.13
Obstetrics	27.4%	38.4%	0.72	30.5%	0.11	26.5%	1.04	27.5%	1.00
Pediatrics	0.0%	55.4%	N/A	10.4%	N/A	0.0%	N/A	0.8%	0.00
Total Hospital	43.8%	56.3%	0.78	48.2%	0.91	42.3%	1.03	35.5%	1.23
Average Census (Patients)									
Adult Medical-Surgical	24.4	26.5	0.92	35.0	0.70	16.0	1.53	21.5	1.13
Obstetrics	3.3	5.0	0.66	5.7	0.57	2.3	1.46	3.3	1.00
Pediatrics	0.0	1.4	N/A	0.3	N/A	0.0	N/A	0.1	0.00
Total Hospital	39.8	48.3	0.82	55.0	0.72	27.2	1.47	35.2	1.13
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	3.9	0.78	3.6	0.86	3.3	0.92	3.0	1.03
Obstetrics	2.3	2.6	0.88	2.3	0.96	2.2	1.01	2.3	0.97
Pediatrics	0.0	3.5	N/A	2.3	N/A	0.0	N/A	1.3	0.00
Total Hospital	3.5	4.3	0.82	3.9	0.91	3.6	0.99	3.3	1.06
Surgical Operations									
Inpatient	1,494	1,408	1.06	1,426	1.05	726	2.06	1,433	1.04
Outpatient	4,331	4,098	1.06	3,666	1.18	2,865	1.51	4,377	0.99
Inpatient as % of All Surgeries	25.6%	25.6%	1.00	28.0%	0.92	20.2%	1.27	24.7%	1.04
Outpatient Visits									
Non-Emergency Visits	87,033	132,001	0.66	147,718	0.59	120,134	0.72	84,325	1.03
Emergency Visits	14,691	17,964	0.82	23,681	0.62	14,406	1.02	13,439	1.09
Full-Time Equivalents (FTEs)									
Administrators	15.0	18.9	0.79	19.1	0.79	14.0	1.07	9.0	1.67
Nurses, Licensed	252.3	244.4	1.03	263.5	0.96	144.3	1.75	229.6	1.10
Ancillary Nursing Personnel	39.3	40.0	0.98	43.7	0.90	19.5	2.01	32.3	1.21
All Other Personnel	647.9	484.8	1.34	513.5	1.26	331.1	1.96	306.9	2.11
Total FTEs	954.5	788.1	1.21	839.7	1.14	508.9	1.88	577.8	1.65
FTEs per 100 Patient Census (Adjusted)									
Administrators	13.6	15.1	0.90	11.9	1.14	14.4	0.94	8.6	1.58
Nurses, Licensed	228.7	195.2	1.17	164.8	1.39	148.1	1.54	219.8	1.04
Ancillary Nursing Personnel	35.6	32.0	1.11	27.3	1.30	20.1	1.78	31.0	1.15
All Other Personnel	587.3	387.3	1.52	321.1	1.83	340.0	1.73	293.8	2.00
Total FTEs	865.2	629.5	1.37	525.2	1.65	522.5	1.66	553.2	1.56

Total Hospital:

Beds Set Up & Staffed 91
Discharges 4,104
Inpatient Days 14,540

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 12
Total Births 451
Newborn Days 953

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	50	2,919	8,913	48.8%	24.4	3.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	8	107	867	29.7%	2.4	8.1
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	534	1,202	27.4%	3.3	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	349	2,860	56.0%	7.8	8.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	56	698	27.3%	1.9	12.5
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	6	5	7.7
Physicians & Dentists	65	20	73.5	Radiological Services Personnel	30	21	46.5
Medical & Dental Residents	0	0	0.0	Sonographers	6	5	9.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	4	10.8
Registered Nurses	164	109	236.7	Occupational Therapists	5	6	8.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	16	12	23.0
Ancillary Nursing Personnel	17	47	39.3	Physical Therapy Assistants/Aides	1	1	1.6
Medical Assistants	32	9	39.0	Recreational Therapists	0	0	0.0
Physician Assistants	8	3	9.5	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	14	3	15.6	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	1	5.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	134	82	176.1
Health Info Mgmt-Administrators/Technicians	27	7	32.5	All Other Personnel	139	41	164.3
Pharmacy Personnel	12	6	16.3				
Clinical Laboratory Personnel	17	5	20.3				
				Total	725	387	954.5

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Summit, WI 53066			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016		
Selected Financial Statistics			FY 2017	Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$154,057,979	42.1%	44.8%	0.94	48.2%	0.87	47.9%	0.88	38.7%	1.09	
Medical Assistance	\$28,180,300	7.7%	14.4%	0.54	10.5%	0.73	12.0%	0.64	7.7%	1.00	
Commercial	\$171,960,005	47.0%	36.6%	1.28	38.7%	1.21	36.4%	1.29	50.8%	0.93	
All Other	\$11,612,565	3.2%	4.2%	0.75	2.5%	1.27	3.7%	0.85	2.8%	1.13	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$120,445,576	32.9%	32.9%	1.00	37.8%	0.87	33.3%	0.99	30.0%	1.10	
Medical Assistance	\$22,737,731	6.2%	10.7%	0.58	8.1%	0.76	8.7%	0.71	6.2%	1.00	
Commercial	\$69,447,917	19.0%	14.8%	1.28	16.8%	1.13	14.8%	1.28	20.9%	0.91	
Charity Care	\$3,979,001	1.1%	1.0%	1.10	1.0%	1.13	0.9%	1.25	0.7%	1.55	
Bad Debt	\$3,800,449	1.0%	1.1%	0.98	1.0%	1.02	1.0%	1.05	1.1%	0.94	
All Other	\$5,310,247	1.5%	1.9%	0.76	1.1%	1.38	1.9%	0.75	1.5%	0.97	
Total Deductions	\$225,720,921	61.7%	62.4%	0.99	65.8%	0.94	60.6%	1.02	60.4%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.7%	6.3%	0.11	4.3%	0.17	4.1%	0.18	1.0%	0.72	
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	N/A	N/A	11.9%	N/A	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$45,365,336	39.2%	44.7%	0.88	39.6%	0.99	46.3%	0.85	37.7%	1.04	
Supplies & Services	\$58,479,173	50.6%	47.9%	1.06	51.6%	0.98	46.1%	1.10	51.8%	0.98	
Capital Component	\$11,819,304	10.2%	7.4%	1.39	8.7%	1.17	7.6%	1.35	10.5%	0.97	
Fiscal Statistics											
Operating Margin (%)		18.0%	8.9%	2.02	11.5%	1.56	8.9%	2.02	17.0%	1.06	
Total Hospital Net Income (%)		17.4%	10.1%	1.72	10.0%	1.74	10.0%	1.74	16.9%	1.03	
Return on Equity (%)		7.3%	7.6%	0.96	6.2%	1.17	6.7%	1.09	7.3%	1.01	
Current Ratio		19.5	5.6	3.45	8.9	2.18	6.0	3.25	12.9	1.51	
Days in Net Patient Accounts Receivable		54.3	51.4	1.06	48.8	1.11	54.8	0.99	57.9	0.94	
Average Payment Period		28.1	41.5	0.68	42.8	0.66	42.8	0.66	35.8	0.79	
Equity Financing (%)		97.6%	73.6%	1.33	80.2%	1.22	78.1%	1.25	96.9%	1.01	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.1	N/A	0.0	N/A	
Times Interest Earned		0.0	14.1	N/A	13.9	N/A	18.4	N/A	0.0	N/A	
Total Asset Turnover		0.4	0.7	0.57	0.6	0.67	0.7	0.64	0.4	0.98	
Average Age of Plant (Years)		6.8	9.3	0.74	8.9	0.77	9.0	0.76	6.4	1.07	
Increase (Decrease) Total Net Patient Revenue		5.9%	3.6%	1.62	1.8%	3.26	2.6%	2.26	5.2%	1.12	
Outpatient Gross Revenue (% of Total GPR)		62.9%	60.9%	1.03	63.2%	1.00	71.9%	0.87	64.6%	0.97	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$13,758		\$15,675	0.88	\$12,886	1.07	\$11,179	1.23	\$13,324	1.03	
Inpatient Net Revenue per Day	\$3,776		\$3,540	1.07	\$3,088	1.22	\$3,101	1.22	\$3,807	0.99	
Outpatient Net Revenue per Visit	\$859		\$654	1.31	\$646	1.33	\$561	1.53	\$864	0.99	
Income Statement			Assets			Liabilities & Fund Balances					
Gross Patient Revenue (GPR)	\$365,810,849		Cash & Cash Equivalents		\$133,629,585	Current Liabilities		\$8,027,244			
Less Deductions	\$225,720,921		Net Patient Receivables		\$20,830,582	Long-Term Debt		\$0			
Net Patient Revenue	\$140,089,928		Other Receivables		\$573,462	Other Liabilities		\$8,365			
Plus Other Revenue	\$1,016,641					Subtotal		\$8,035,609			
Total Revenue	\$141,106,569		Land, Buildings & Equipment (Net)		\$176,674,129	Unrestricted Fund Balance		\$326,155,657			
Less Expenses	\$115,663,813		Other Assets		\$2,483,508	Restricted Fund Balance		\$0			
Non-Operating Gains/Losses	-\$1,034,525					Total Liabilities & Fund Balance		\$334,191,266			
Net Income	\$24,408,231		Total Assets		\$334,191,266						