

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	77.4%	70.2%	1.10	76.4%	1.01
Alcoholism/Chemical Dependency	0.0%	45.5%	N/A	0.0%	N/A
Total Hospital	77.4%	69.5%	1.11	76.4%	1.01
Average Census (Patients)					
Psychiatric	55.0	31.4	1.75	54.2	1.01
Alcoholism/Chemical Dependency	0.0	2.5	N/A	0.0	N/A
Total Hospital	55.0	33.3	1.65	54.2	1.01
Average Length of Stay (Days)					
Psychiatric	7.2	6.4	1.11	7.3	0.98
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	5.4	5.6	0.96	7.3	0.74
Outpatient Visits					
Non-Emergency Visits	69,942	53,116	1.32	65,445	1.07
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	20.5	7.7	2.66	29.5	0.69
Nurses, Licensed	56.3	40.6	1.39	51.7	1.09
Psychologists	3.0	8.2	0.37	7.0	0.43
Social Workers	33.6	26.4	1.27	25.6	1.31
All Other Personnel	609.0	164.7	3.70	532.0	1.14
Total FTEs	722.4	247.6	2.92	645.8	1.12
FTEs per 100 Patient Census (Adjusted)					
Administrators	24.8	13.1	1.90	49.1	0.51
Nurses, Licensed	68.2	68.7	0.99	86.1	0.79
Psychologists	3.6	13.9	0.26	11.7	0.31
Social Workers	40.7	44.7	0.91	42.6	0.95
All Other Personnel	737.3	278.8	2.64	886.1	0.83
Total FTEs	874.5	419.1	2.09	1,075.7	0.81

Total Hospital:

Beds Set Up & Staffed 71
 Discharges 3,729
 Inpatient Days 20,065

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	71	2,800	20,065	77.4%	55.0	7.2
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	20	1	20.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	30	7	32.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	2	2	3.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	30	46	49.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	10	6.2	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	9	25	19.4
Nurse Practitioners	1	0	1.0	Psychologists	2	2	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	28	16	33.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	202	231	283.3
Health Info Mgmt-Administrators/Technicians	9	6	11.7	All Other Personnel	226	75	254.8
Pharmacy Personnel	3	1	3.2				
Clinical Laboratory Personnel	0	0	0.0				
				Total	566	422	722.4

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			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,665,892	5.4%	10.8%	0.50	6.8%	0.80
Medical Assistance	\$20,160,457	14.2%	44.9%	0.32	13.3%	1.07
Commercial	\$111,951,667	79.0%	37.9%	2.09	78.7%	1.00
All Other	\$1,853,040	1.3%	6.4%	0.20	1.3%	1.03
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,369,766	3.8%	6.3%	0.60	4.3%	0.89
Medical Assistance	\$12,490,702	8.8%	21.7%	0.41	8.6%	1.03
Commercial	\$34,143,558	24.1%	15.5%	1.56	26.3%	0.92
Charity Care	\$1,044,745	0.7%	2.9%	0.25	1.0%	0.75
Bad Debt	\$1,311,133	0.9%	1.7%	0.56	3.4%	0.28
All Other	\$0	0.0%	1.2%	N/A	0.2%	N/A
Total Deductions	\$54,359,904	38.4%	49.3%	0.78	43.6%	0.88
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.0%	25.2%	0.04	1.1%	0.88
Net Gains/Losses as % of Net Income		8.5%	27.9%	6.24	1.4%	6.24
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$51,235,886	69.6%	53.0%	1.31	72.0%	0.97
Supplies & Services	\$14,994,611	20.4%	42.7%	0.48	15.7%	1.29
Capital Component	\$7,415,833	10.1%	4.3%	2.37	12.3%	0.82
Fiscal Statistics						
Operating Margin (%)		16.4%	1.8%	9.02	18.4%	0.89
Total Hospital Net Income (%)		17.7%	2.5%	7.05	18.6%	0.95
Return on Equity (%)		15.4%	2.9%	5.24	18.3%	0.84
Current Ratio		3.32	3.3	1.00	3.03	1.10
Days in Net Patient Accounts Receivable		40.33	67.8	0.59	34.17	1.18
Average Payment Period		42.38	37.1	1.14	36.00	1.18
Equity Financing (%)		59.0%	56.3%	1.05	56.7%	1.04
Long-Term Debt to Equity Ratio		0.52	0.4	1.31	0.59	0.88
Times Interest Earned		13.78	4.4	3.11	15.65	0.88
Total Asset Turnover		0.86	1.2	0.74	0.98	0.88
Average Age of Plant (Years)		3.19	7.7	0.41	1.84	1.73
Increase (Decrease) Total Net Patient Revenue		14.3%	14.7%	0.97	13.8%	1.04
Outpatient Gross Revenue (% of Total GPR)		8.8%	37.2%	0.24	8.6%	1.02
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$21,578		\$8,120	2.66	\$27,090	0.80
Inpatient Net Revenue per Day	\$2,926		\$1,296	2.26	\$3,664	0.80
Outpatient Net Revenue per Visit	\$116		\$363	0.32	\$112	1.04
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$141,631,056		Cash & Cash Equivalents	\$15,559,305	Current Liabilities	\$7,875,018
Less Deductions	\$54,359,904		Net Patient Receivables	\$9,641,714	Long-Term Debt	\$31,462,361
Net Patient Revenue	\$87,271,152		Other Receivables	\$85,729	Other Liabilities	\$2,728,544
Plus Other Revenue	\$840,471				Subtotal	\$42,065,923
Total Revenue	\$88,111,623		Land, Buildings & Equipment (Net)	\$51,702,555	Unrestricted Fund Balance	\$60,616,726
Less Expenses	\$73,646,330		Other Assets	\$25,693,346	Restricted Fund Balance	\$18,811,044
Non-Operating Gains/Losses	\$1,348,953				Total Liabilities & Fund Balance	\$102,682,649
Net Income	\$15,814,246		Total Assets	\$102,682,649		