

172 Bellin Psychiatric Center
301 E St Joseph Ave, PO Box 23725
Green Bay, WI 54305
920-433-3630

Fiscal Year: 10/01 to 09/30
Type: Psychiatric
Control: Religious Organization

County: Brown
Analysis Area: Northeastern (4)
Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2017 vs. 2016	
	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	37.9%	70.2%	0.54	39.9%	0.95
Alcoholism/Chemical Dependency	34.1%	45.5%	0.75	28.6%	1.19
Total Hospital	37.5%	69.5%	0.54	38.7%	0.97
Average Census (Patients)					
Psychiatric	17.8	31.4	0.57	18.8	0.95
Alcoholism/Chemical Dependency	2.0	2.5	0.81	1.7	1.19
Total Hospital	19.9	33.3	0.60	20.5	0.97
Average Length of Stay (Days)					
Psychiatric	4.7	6.4	0.73	5.1	0.94
Alcoholism/Chemical Dependency	2.8	3.1	0.93	2.7	1.05
Total Hospital	4.4	5.6	0.79	4.7	0.94
Outpatient Visits					
Non-Emergency Visits	79,317	53,116	1.49	67,960	1.17
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	1.0	7.7	0.13	2.0	0.50
Nurses, Licensed	49.1	40.6	1.21	45.4	1.08
Psychologists	4.0	8.2	0.49	4.0	1.00
Social Workers	50.8	26.4	1.93	40.0	1.27
All Other Personnel	65.0	164.7	0.39	67.2	0.97
Total FTEs	169.9	247.6	0.69	158.6	1.07
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.1	13.1	0.16	4.8	0.43
Nurses, Licensed	102.2	68.7	1.49	109.5	0.93
Psychologists	8.3	13.9	0.60	9.7	0.86
Social Workers	105.8	44.7	2.37	96.5	1.10
All Other Personnel	135.3	278.8	0.49	162.3	0.83
Total FTEs	353.7	419.1	0.84	382.9	0.92

Total Hospital:

Beds Set Up & Staffed 53
Discharges 1,637
Inpatient Days 7,251

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	4	0	0	0	0.0%	0.0	0.0
Orthopedic	4	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	1	47	1,374	6,505	37.9%	17.8	4.7
Alcoholism/chemical dependency	1	6	263	746	34.1%	2.0	2.8
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	9	0	9.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	16	38	38.6	Occupational Therapists	0	2	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	2	4	4.8	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	1	9	5.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	4	2	4.2	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.1
Nurse Practitioners	5	1	5.7	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	38	23	50.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	0	5.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	31	28	39.5
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	117	108	169.9

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			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,336,989	17.9%	10.8%	1.66	20.2%	0.89
Medical Assistance	\$12,382,165	30.2%	44.9%	0.67	30.1%	1.01
Commercial	\$19,833,634	48.4%	37.9%	1.28	46.4%	1.04
All Other	\$1,388,980	3.4%	6.4%	0.53	3.3%	1.03
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,576,746	11.2%	6.3%	1.76	12.8%	0.87
Medical Assistance	\$7,768,255	19.0%	21.7%	0.88	18.5%	1.03
Commercial	\$6,091,043	14.9%	15.5%	0.96	14.6%	1.02
Charity Care	\$283,773	0.7%	2.9%	0.24	0.7%	0.97
Bad Debt	\$586,992	1.4%	1.7%	0.87	1.5%	0.94
All Other	\$885,264	2.2%	1.2%	1.75	0.9%	2.44
Total Deductions	\$20,192,073	49.3%	49.3%	1.00	48.9%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.1%	25.2%	0.04	1.3%	0.84
Net Gains/Losses as % of Net Income		N/A	27.9%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$17,501,355	78.0%	53.0%	1.47	75.6%	1.03
Supplies & Services	\$3,924,999	17.5%	42.7%	0.41	20.5%	0.85
Capital Component	\$1,006,079	4.5%	4.3%	1.06	4.0%	1.13
Fiscal Statistics						
Operating Margin (%)		-6.9%	1.8%	N/A	-5.2%	1.32
Total Hospital Net Income (%)		-4.8%	2.5%	N/A	-2.4%	2.02
Return on Equity (%)		-5.7%	2.9%	N/A	-2.4%	2.40
Current Ratio		2.83	3.3	0.85	4.05	0.70
Days in Net Patient Accounts Receivable		32.59	67.8	0.48	32.86	0.99
Average Payment Period		30.32	37.1	0.82	31.35	0.97
Equity Financing (%)		50.7%	56.3%	0.90	50.6%	1.00
Long-Term Debt to Equity Ratio		0.28	0.4	0.70	0.28	1.00
Times Interest Earned		-4.19	4.4	N/A	-1.36	3.09
Total Asset Turnover		1.17	1.2	1.00	0.98	1.20
Average Age of Plant (Years)		6.03	7.7	0.78	7.92	0.76
Increase (Decrease) Total Net Patient Revenue		7.5%	14.7%	0.51	19.7%	0.38
Outpatient Gross Revenue (% of Total GPR)		58.1%	37.2%	1.56	50.4%	1.15
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,172		\$8,120	0.76	\$6,751	0.91
Inpatient Net Revenue per Day	\$1,376		\$1,296	1.06	\$1,429	0.96
Outpatient Net Revenue per Visit	\$142		\$363	0.39	\$134	1.05
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$40,941,768		Cash & Cash Equivalents	\$3,267,901	Current Liabilities	\$1,810,142
Less Deductions	\$20,192,073		Net Patient Receivables	\$1,852,491	Long-Term Debt	\$2,531,476
Net Patient Revenue	\$20,749,695		Other Receivables	\$0	Other Liabilities	\$4,519,174
Plus Other Revenue	\$233,592				Subtotal	\$8,860,792
Total Revenue	\$20,983,287		Land, Buildings & Equipment (Net)	\$7,377,336	Unrestricted Fund Balance	\$9,119,864
Less Expenses	\$22,432,433		Other Assets	\$5,482,928	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$421,710				Total Liabilities & Fund Balance	\$17,980,656
Net Income	-\$1,027,436		Total Assets	\$17,980,656		