045 Gundersen St. Joseph's Hosp PO Box 527, 400 Water Avenue Hillsboro, WI 54634 608-489-8000	bital and Cli	nics	Fiscal Type: Contro	GN Cr	/01 to 12/31 /IS itical Access Ho her Not-For-Pro		County: Analysis A Volume G		non thwestern (5B)	
				ospitals	Analysis Area 5B		Volume Group 2		FY 2020 vs. 2019	
Selected Utilization Statistics		FY 2020	Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		12.1%	52.4%	0.23	37.7%	0.32	17.7%	0.68	15.2%	0.79
Obstetrics		0.0%	36.2%	N/A	46.9%	N/A	19.7%	N/A	0.0%	N/A
Pediatrics		0.0%	53.2%	N/A	29.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital		12.1%	53.9%	0.22	42.5%	0.28	19.6%	0.62	15.2%	0.79
Average Census (Patients)										
Adult Medical-Surgical		1.6	25.5	0.06	16.4	0.10	2.7	0.58	2.0	0.79
Obstetrics		0.0	4.7	N/A	4.3	N/A	0.6	N/A	0.0	N/A
Pediatrics		0.0	1.1	N/A	0.7	N/A	0.0	N/A	0.0	N/A
Total Hospital		1.6	47.4	0.03	27.5	0.06	3.6	0.44	2.0	0.79
Average Length of Stay (Days)										
Adult Medical-Surgical		3.0	4.3	0.71	4.0	0.76	3.3	0.92	2.9	1.03
Obstetrics		0.0	2.4	N/A	3.2	N/A	2.1	N/A	0.0	N/A
Pediatrics		0.0	3.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital		3.0	4.7	0.65	4.9	0.62	3.0	1.02	2.9	1.03
Surgical Operations										
Inpatient		8	1,280	0.01	733	0.01	228	0.04	5	1.60
Outpatient		154	4,115	0.04	2,362	0.07	1,022	0.15	239	0.64
Inpatient as % of All Surgeries		4.9%	23.7%	0.21	23.7%	0.21	18.2%	0.27	2.0%	2.41
Outpatient Visits										
Non-Emergency Visits		31,190	127,898	0.24	116,152	0.27	29,970	1.04	33,613	0.93
Emergency Visits		2,953	15,799	0.19	11,771	0.25	3,972	0.74	3,621	0.82
Full-Time Equivalents (FTEs)										
Administrators		17.0	20.3	0.84	15.2	1.12	5.2	3.28	16.0	1.06
Nurses, Licensed		38.1	255.1	0.15	154.7	0.25	42.2	0.90	32.9	1.16
Ancillary Nursing Personnel		6.2	42.6	0.15	21.1	0.29	6.8	0.91	5.1	1.21
All Other Personnel		85.0	501.2	0.17	402.4	0.21	106.2	0.80	89.4	0.95
Total FTEs		146.3	819.2	0.18	593.5	0.25	160.3	0.91	143.4	1.02
FTEs per 100 Patient Census (A	djusted)									
Administrators		77.4	15.7	4.94	13.5	5.71	30.2	2.56	84.3	0.92
Nurses, Licensed		173.4	197.1	0.88	138.1	1.26	246.1	0.70	173.3	1.00
Ancillary Nursing Personnel		28.2	33.0	0.86	18.9	1.49	39.6	0.71	27.0	1.04
All Other Personnel		387.0	387.2	1.00	359.4	1.08	618.8	0.63	471.1	0.82
Total FTEs		666.1	633.0	1.05	529.9	1.26	934.7	0.71	755.8	0.88
Total Hospital:		Contract with:		Medicare-certified Swing Bec					Nursery:	
Beds Set Up & Staffed	13	Health Maintenance	Vee	Av	Average Beds Used		2 36	Bassin	ets	0
Discharges	189	Organization (HMO)	Yes		Discharges			Total Births		0
Inpatient Days	574	Preferred Provider		Inp	Inpatient Days			Newborn Days		0
		Organization (PPO)	Yes							

045 Gundersen St. Joseph's Hospital and Clinics

Hillsboro, WI 54634

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2020	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	13	189	574	12.1%	1.6	3.0	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	5	0	0	0	0.0%	0.0	0.0	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	17	0	17.0	Surgical Personnel		1	1	1.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		4	1	4.0
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		1	2	1.0
Registered Nurses	24	21	33.7	Occupational Therapists		2	1	2.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists		3	2	3.8
Ancillary Nursing Personnel	5	7	6.2	Physical Therapy Assistants/Aides		3	2	3.0
Medical Assistants	10	3	12.0	Recreational Therapists		0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists		0	1	0.6
Nurse Practitioners	2	2	3.4	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		1	0	1.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		35	22	42.7
Pharmacy Personnel	1	3	2.4		Total	119	71	146.3
Clinical Laboratory Personnel	5	3	6.5					

045 Gundersen St. Joseph's Hospital and Clinics

045 Gundersen St. Joseph's Ho	spital and Clinics			_						
Hillsboro, WI 54634			All GMS Hospitals		Analysis Area		Volume Group		FY 2020 vs. 2019	
Selected Financial Statistics		FY 2020	Value	Ratio	5B Value	Ratio	2 Value	Ratio	FY 2019	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$22,276,532	53.3%	46.6%	1.14	46.1%	1.16	47.7%	1.12	51.9%	1.03
Medical Assistance	\$4,643,830	11.1%	13.8%	0.81	9.6%	1.16	11.0%	1.01	11.2%	0.99
Commercial	\$11,065,169	26.5%	34.5%	0.77	36.6%	0.72	37.9%	0.70	28.8%	0.92
All Other	\$3,779,218	9.0%	5.1%	1.76	7.7%	1.18	3.4%	2.65	8.1%	1.11
Deductions as % of Total Gro										
Medicare	\$9,212,161	22.1%	35.0%	0.63	32.6%	0.68	26.3%	0.84	22.3%	0.99
Medical Assistance	\$2,968,055	7.1%	10.4%	0.68	7.4%	0.96	7.6%	0.93	6.8%	1.04
Commercial	\$4,856,422	11.6%	14.5%	0.80	16.1%	0.72	13.5%	0.86	10.2%	1.14
Charity Care	\$559,798	1.3%	1.0%	1.40	0.8%	1.77	0.7%	2.03	1.5%	0.88
Bad Debt	\$501,446	1.2%	1.2%	1.02	1.5%	0.79	1.3%	0.95	1.5%	0.81
All Other	\$2,406,034	5.8%	2.6%	2.25	5.2%	1.11	2.2%	2.61	5.9%	0.97
Total Deductions	\$20,503,916	49.1%	64.6%	0.76	63.7%	0.77	51.6%	0.95	48.2%	1.02
Other Revenue & Net Gains o										
Other Revenue as % of Tota		17.5%	8.4%	2.08	23.6%	0.74	8.0%	2.20	1.2%	14.43
Net Gains/Losses as % of N		12.1%	13.8%	0.87	79.9%	0.15	14.0%	0.86	15.8%	0.76
Expenses as % of Total Expe										
Salary/Fringe Benefits	\$12,462,461	51.3%	43.5%	1.18	55.4%	0.93	45.5%	1.13	55.1%	0.93
Supplies & Services	\$9,982,067	41.1%	49.9%	0.82	39.7%	1.03	47.2%	0.87	43.3%	0.95
Capital Component	\$1,846,344	7.6%	6.6%	1.16	4.9%	1.56	7.3%	1.05	1.6%	4.81
Fiscal Statistics	\$1,040,0441	1.070	0.070		4.070		1.0/0		1.0 /0	
Operating Margin (%)		5.7%	7.5%	0.76	1.2%	4.79	10.9%	0.53	11.8%	0.49
Total Hospital Net Income (%	6)	6.5%	8.6%	0.75	5.7%	1.14	12.4%	0.52	13.7%	0.43
Return on Equity (%)		3.2%	4.1%	0.79	4.1%	0.80	1.2%	2.71	8.5%	0.38
Current Ratio		3.9	3.9	1.00	18.3	0.21	2.4	1.61	2.1	1.83
Days in Net Patient Accounts Receivable		49.0	71.5	0.68	57.6	0.85	397.6	0.12	47.6	1.03
Average Payment Period		65.7	90.1	0.00	22.0	2.99	577.7	0.12	95.8	0.69
Equity Financing (%)		47.3%	63.6%	0.73	85.1%	0.56	46.0%	1.03	56.7%	0.83
	atia	47.3 <i>%</i> 0.9	0.3	3.13	0.1	15.32	40.0 %	1.05	0.0	0.83 N/A
Long-Term Debt to Equity R Times Interest Earned	allo		12.2		14.9	N/A		N/A		
Total Asset Turnover		0.0 0.5	0.5	N/A 1.05	0.7	0.73	17.3 0.1	5.26	0.0 0.6	N/A 0.82
	N	2.3	14.1	0.16	9.0	0.73	60.0		43.4	
Average Age of Plant (Years								0.04		0.05
Increase (Decrease) Total N		-11.6%	-2.2%	5.22	-4.8%	2.40	-3.0%	3.83	-0.6%	18.99
Outpatient Gross Revenue (% of Total GPR)	92.8%	63.0%	1.47	78.6%	1.18	79.2%	1.17	89.7%	1.03
Net Revenue Statistics	N	¢40.005	¢47.050	0.70	#47 750	0.70	¢40.040	0.70	¢40.004	0.00
Inpatient Net Revenue per D		\$12,925	\$17,652	0.73	\$17,756	0.73	\$16,342	0.79	\$13,884	0.93
Inpatient Net Revenue per D	-	\$3,156	\$3,704	0.85	\$3,811	0.83	\$4,448	0.71	\$3,648	0.86
Outpatient Net Revenue per		\$551	\$780	0.71	\$835	0.66	\$767	0.72	\$557	0.99
Income State			As		1	Liabilities & Fund E				
Gross Patient Revenue (GPR)	\$41,764,749	Cash & Cash Equivalents			\$11,345,030	Current Liabilities			\$4,036,820	
Less Deductions	\$20,503,916	Net Patient Receivables			\$2,844,823	Long-Term Debt			\$22,917,706	
Net Patient Revenue	\$21,260,833	Other Rece	eivables		\$0	Other	Liabilities	\$383,035		
Plus Other Revenue	Plus Other Revenue \$4,511,105				Subtotal			\$27,337,561		
			lings & Equipmen	\$34,781,094						
Less Expenses	\$24,290,872	Other Asse	ts	\$2,934,112	Unres	Unrestricted Fund Balance			,567,498	
Non-Operating Gains/Losses	\$202,968	:				icted Fund Bala		\$0		
Net Income	\$1,684,034	Total Asset	s		\$51,905,059	Total	Liabilities & Fun	d Balance	\$51	,905,059