282-656-3011 Control: Other Not-For-Profit Selected Utilization Statistics FY 2020 Value Ratio Value Ratio Value Ratio FY 2020 vs. 2016 Cocupancy Rate (%) Adult Medical-Surgical 59.8% 52.4% 1.14 54.8% 1.09 51.7% 1.16 70.8% 07.8% 1.16 70.8% 07.8% 1.16 70.8% 0.78 1.7% 1.16 70.8% 0.78 1.7% 1.16 70.8% 0.78 1.7% 1.16 70.8% 0.78 1.7% 1.7% 1.66 70.8% 0.78 1.7% 1.7% 1.66 70.8% 0.78 1.7% N.4 50.8% 0.78 1.7% N.4 50.8% 0.77 1.7% 0.75 1.04 50.8% 0.77 1.04 50.8% 0.77 1.04 50.8% 0.77 1.04 50.8% 0.77 1.04 50.8% 0.77 1.04 50.8% 0.77 0.75 5.5 1.57 96.9 0.77 0.75	305 Froedtert South 6308 8th Ave			Fiscal Type:	G	/01 to 06/30 /IS		County: Kenosha Analysis Area: Southeastern (2A)				
All GMS Hospitals Analysis Area 2A Volume Group 6 FY 2020 vs. 2015 Selected Utilization Statistics FY 2020 Value Ratio Value Ratio FV 2019 F Occupancy Rate (%) Observices 23.0% 52.4% 1.14 54.8% 1.09 51.7% 1.16 70.8% 0.78 77.4 6 70.8% 0.78 71.4% 56.8% 0.78 70.8% 0.78 77.4 6 70.8% 0.78 77.4 6 70.8% 0.78 77.4 6 70.8% 0.78 77.1 6 70.8% 0.78 77.1 0.78 77.1 6 70.8% 0.77 1.04 50.8% 0.77 1.1 77.4 1.05 53.9% 0.93 53.0% 0.95 1.21 6.7 6 71.32 4.9 1.28 5.1 1.21 6.7 71.4 0 71.3 71.4 0.0 71.4 73.3 74.9 1.28 51.1 1.21 6.7 71.5 77.7	Kenosha, WI 53143						•	Volume G	roup: 6			
Selected Ulization Statistics FY 2020 Value Ratio FY 2019 F Obstetrics 22.0% 362.% 0.03 30.8% 0.09 51.7% 1.16 70.8% 0.4 Adult Medical-Surgical 72.4 25.5 2.83 31.6 2.29 30.8 2.35 77.1 0 Adult Medical-Surgical 62.4 4.7 1.32 4.9 1.28 5.1 1.21 6.7 0.0 0.0 N/A 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	262-656-3011			Contro	ol: Ot	her Not-For-Pro	ofit					
Occupancy Rate (%) Autil Medical-Surgical 50.8% (23.0%) 52.4% (36.2%) 1.14 (30.8%) 54.8% (2.0%) 1.06 (30.8%) 51.7% (2.0%) 1.16 (70.8%) 70.8% (71.1%) Pediatrics 0.0% 53.2% 0.63 30.8% 0.20 29.4% 0.78 171.1% 61.5% 174.1% 56.6% 61.5% 1.44 56.8% 62.2% 0.0% N/A 61.5% N/A 50.8% 62.2% 0.0% N/A 61.5% 1.44 56.8% 62.2% 0.0% N/A 61.5% 1.04 50.8% 62.2% 30.8 2.35 77.1 67.0%								roup	FY 2020 vs. 2019			
Adult Medical-Surgical 59.8% 52.4% 1.14 54.8% 1.09 51.7% 1.16 70.8% 0 Obstetrics 23.0% 36.2% 0.63 30.8% 0.20 29.4% 0.78 17.1% 56.9% 0 Total Hospital 50.3% 53.9% 0.95 48.2% 1.04 50.8% 0 Adult Medical-Surgical 6.2 4.7 1.32 4.9 1.28 5.1 1.21 6.7 Obstetrics 0.0 1.1 N/A 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	Selected Utilization Statistics		FY 2020	Value	Ratio	Value	Ratio	Value	Ratio	FY 2019	Ratio	
Adult Medical-Surgical 59.8% 52.4% 1.14 54.8% 1.09 51.7% 1.16 70.8% 77.1% 7 Pediatrics 0.0% 53.2% NA 0.0% NA 6.1% N/A 5.6% 0.0% Avarage Carsus (Patients) 72.4 25.5 2.83 31.6 2.29 30.8 2.35 77.1 0 Adult Medical-Surgical 6.2 4.7 1.32 4.9 1.28 5.1 1.21 6.7 Obstetrics 0.0 1.1 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.7 0 6.1.1 1.47 57.5 1.57 96.9 0 0 1.4 1.90 61.1 1.47 57.5 1.57 96.9 0 0 1.4 1.90 N/A 1.9 N/A 3.8 0 0 0 0 0 0.5 N/A 1.9 N/A 1.9 N/A 0 0	Occupancy Rate (%)											
Obstetrics 23.0% 36.2% 0.63 30.8% 0.20 29.4% 0.78 17.1% Pediatrics 0.0% S3.2% NNA 0.0% NNA 6.1% NVA 0.0 NVA 0.7 0 0.0 NVA 0.0 NVA 0.0 NVA 0.0 NVA 0.0 NVA 0.0			59.8%	52.4%	1.14	54.8%	1.09	51.7%	1.16	70.8%	0.85	
Total Hospital 50.3% 53.9% 0.93 53.9% 0.95 48.2% 1.04 50.8% 0 Average Consus (Patients) 72.4 25.5 2.83 31.6 2.29 30.8 2.35 77.1 0 Obstetrics 6.2 4.7 1.32 4.9 1.28 51.1 1.21 6.7 0 Pediatrics 0.0 1.1 N/A 0.0 N/A 0.0 N/A 0.7 96.9 0 Average Length of Stay (Days) Adult Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.15 2.1 1.19 2.3 Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 0.0 0.0 3.5 N/A 2.3 N/A <td></td> <td></td> <td>23.0%</td> <td>36.2%</td> <td>0.63</td> <td>30.8%</td> <td>0.20</td> <td>29.4%</td> <td>0.78</td> <td>17.1%</td> <td>1.34</td>			23.0%	36.2%	0.63	30.8%	0.20	29.4%	0.78	17.1%	1.34	
Average Census (Patients) 724 25.5 2.83 31.6 2.9 30.8 2.35 77.1 0 Adult Medical-Surgical 6.2 4.7 1.32 4.9 1.28 5.1 1.21 6.7 0 Pediatrics 0.0 1.1 N/A 0.0 N/A 0.0 N/A 0.7 0 Adult Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.25 5.1 Adult Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.15 96.9 0 Adult Medical-Surgical 5.0 4.7 1.07 4.2 1.19 4.3 1.17 4.6 Surgical Operations 1 1.260 1.20 1.268 1.21 1.247 1.23 1.660 0 Outpatient wisits 366.739 127.898 2.88 151.601 2.43 195.436 1.89 28.660 1 Pulatitint Visits 366.736	Pediatrics		0.0%	53.2%	N/A	0.0%	N/A	6.1%	N/A	5.6%	0.00	
Average Consus (Patients) Adult Medical-Surgical Obstetrics 72.4 (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	Total Hospital		50.3%	53.9%	0.93	53.0%	0.95	48.2%	1.04	50.8%	0.99	
Aduit Medical-Surgical 72.4 25.5 2.83 31.6 2.29 30.8 2.35 77.1 6.7 Obsterins 0.0 1.1 N/A 0.0 NA 1.24 4.0 1.32 4.2 1.25 5.1 0.0	Average Census (Patients)											
Obstetrics 6.2 4.7 1.32 4.9 1.28 5.1 1.21 6.7 6.7 Pediatrics 0.0 1.1 N/A 0.0 N/A 1.1 1.47 57.5 1.57 96.9 0 Aduit Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.25 5.1 1.05 1.22 1.15 2.1 1.19 2.3 1.07 1.05 2.2 1.15 2.1 1.19 4.3 1.17 4.6 0 1.07 1.07 4.2 1.19 4.3 1.17 4.6 0 0.0 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00											0.94	
Total Hospital 90.0 47.4 1.90 61.1 1.47 57.5 1.57 96.9 4 Average Length of Stay (Days) Adult Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.25 5.1 Obstetrics 2.5 2.4 1.05 2.2 1.15 2.1 1.19 2.3 Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 Surgical Operations Inpatient 1,538 1.280 1.20 1.266 1.21 1.247 1.23 1.680 0 Outpatient 4.532 4.115 1.10 3.637 1.25 4.177 1.08 4.858 0 Outpatient as % of All Surgeries 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 60 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>0.93</td></th<>											0.93	
Average Length of Stay (Days) Adult Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.25 5.1 Obstetrics 2.5 2.4 1.05 2.2 1.15 2.1 1.19 2.3 Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 Surgical Operations 5.0 4.7 1.07 4.2 1.19 4.3 1.17 4.6 3.8 Surgical Operations 1.538 1.280 1.20 1.268 1.21 1.247 1.23 1.680 0 Outpatient Visits 3.52 3.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Full-Time Equivalents (FTEs) 4.12 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 0 1.80 1.95	Pediatrics		0.0					0.0			0.00	
Aduit Medical-Surgical 5.3 4.3 1.24 4.0 1.32 4.2 1.25 5.1 Obstetrics 2.5 2.4 1.05 2.2 1.15 2.1 1.19 2.3 Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 Surgical Operations 1.538 1.280 1.20 1.268 1.21 1.247 1.23 1.680 0 Outpatient 4.532 4.115 1.07 25.9% 0.99 23.0% 1.10 25.7% 0 1.680 0 Outpatient Visits 368.739 127.898 2.88 151.601 2.43 195.436 1.89 298.660 1 1.876 0 Full-Time Equivalents (FTEs) 368.739 127.898 2.88 151.601 2.43 195.436 1.89 298.660 1 61.876 0 Non-Emergency Visits 368.739 127.898 2.88 151.601 2.43 195.436 1.89 298.660 1 61.876 0 1.876 0 1.876 </td <td>Total Hospital</td> <td></td> <td>90.0</td> <td>47.4</td> <td>1.90</td> <td>61.1</td> <td>1.47</td> <td>57.5</td> <td>1.57</td> <td>96.9</td> <td>0.93</td>	Total Hospital		90.0	47.4	1.90	61.1	1.47	57.5	1.57	96.9	0.93	
Obstetrics 2.5 2.4 1.05 2.2 1.15 2.1 1.19 2.3 Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 Total Hospital 5.0 4.7 1.07 4.2 1.19 1.17 4.6 0 Outpatient Optations 1,538 1.280 1.20 1.268 1.21 1.247 1.23 1.680 0 Outpatient Sits 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 368.739 127.898 2.88 151.601 2.43 195.436 1.89 298.660 1 Full-Time Equivalents (FTEs) Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Aursitery Nursing Personnel 1.116.4 501.2 2.23 528.6 2.11 661.2 1.69 1.305.2 0 0 <td< td=""><td>Average Length of Stay (Day</td><td>/s)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Average Length of Stay (Day	/s)										
Pediatrics 0.0 3.5 N/A 2.3 N/A 1.9 N/A 3.8 0 Total Hospital 5.0 4.7 1.07 4.2 1.19 4.3 1.17 4.6 4.6 Surgical Operations 1.patient 1.538 1.280 1.20 1.268 1.21 1.247 1.23 1.680 0 Outpatient 4.532 4.115 1.10 3.637 1.25 4.177 1.08 4.858 0 Outpatient ts % of All Surgeries 25.3% 25.3% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 0 3.84 2.2748 2.30 2.04 1.83 3.84 1.59 69.9.2 0 0 1.05 2.04 24.9 2.17 60.4 0 0 1.05 2.03 2.67 22.1 2.44 24.9 <td>Adult Medical-Surgical</td> <td>-</td> <td>5.3</td> <td>4.3</td> <td>1.24</td> <td></td> <td>1.32</td> <td>4.2</td> <td>1.25</td> <td>5.1</td> <td>1.03</td>	Adult Medical-Surgical	-	5.3	4.3	1.24		1.32	4.2	1.25	5.1	1.03	
Total Hospital 5.0 4.7 1.07 4.2 1.19 4.3 1.17 4.6 Surgical Operations Inpatient 1,538 1,280 1.20 1,266 1.21 1,247 1.23 1,680 0 Outpatient 4,532 4,115 1.10 3.637 1.25 4,177 1.08 4,858 0 Outpatient as % of All Surgeries 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Wsits 368,739 127,898 2.88 151.601 2.43 195.436 1.89 298,660 1 Full-Time Equivalents (FTEs) Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4	Obstetrics		2.5	2.4	1.05		1.15	2.1	1.19	2.3	1.12	
Surgical Operations 1,538 1,280 1.20 1.268 1.21 1,247 1.23 1,680 0 Outpatient 4,532 4,115 1.10 3.637 1.25 4,1177 1.08 4,858 0 Non-Emergency Visits 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Non-Emergency Visits 368,739 127.898 2.88 151.601 2.43 195.436 1.89 298,660 1 Non-Emergency Visits 368,739 127.898 2.67 22.1 2.44 24.9 2.17 60.4 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Administrators 1.786.4 819.2 2.18 897.3 1.99 1.084.2 1.66 2.036.0 0 <	Pediatrics		0.0	3.5	N/A		N/A	1.9	N/A	3.8	0.00	
Inpatient 1,538 1,280 1.20 1,268 1.21 1,247 1.23 1,680 0 Outpatient 4,532 4,115 1.10 3,637 1.25 4,177 1.08 4,458 0 Inpatient as % of All Surgeries 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Full-Time Equivalents (FTEs) 4dministrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 61.876 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 60 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 0 Administrators 54.1 20.2 2.3 528.6 2.11 661.2 1.69	Total Hospital		5.0	4.7	1.07	4.2	1.19	4.3	1.17	4.6	1.09	
Outpatient 4,532 4,115 1.10 3,637 1.25 4,177 1.08 4,858 0 Inpatient as % of All Surgeries 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Emergency Visits 54,055 15,799 3.42 22,748 2.38 26,485 2.04 61,876 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Ancillary Nursing Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1.084.2 1.65 2,036.0 0	Surgical Operations											
Inpatient as % of All Surgeries 25.3% 23.7% 1.07 25.9% 0.98 23.0% 1.10 25.7% 0 Outpatient Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Non-Emergency Visits 368,739 15,799 3.42 22,748 2.38 195,436 1.89 298,660 1 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 61,876 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 61,876 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Administrators 1.116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,	Inpatient		1,538	1,280	1.20			1,247	1.23	1,680	0.92	
Outpatient Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Full-Time Equivalents (FTEs) 54,055 15,799 3.42 22,748 2.38 26,485 2.04 61,876 0 Administrators 54,1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 0 Ancillary Nursing Personnel 80.0 42.6 1.88 53.2 1.50 60.0 1.33 101.1 0 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.65 2,036.0 0 Nurses, Licensed 1,88 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Administrators 188.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 0	Outpatient		4,532	4,115	1.10	3,637		4,177	1.08	4,858	0.93	
Non-Emergency Visits 368,739 127,898 2.88 151,601 2.43 195,436 1.89 298,660 1 Emergency Visits 54,055 15,799 3.42 22,748 2.38 26,485 2.04 61,876 0 Full-Time Equivalents (FTEs) Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 0 Ancillary Nursing Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Administrators 1,88 15.7 1.20 12.5 1.50 10.84.2 1.65 2.036.0 0 0 Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 <t< td=""><td>Inpatient as % of All Surge</td><td>ries</td><td>25.3%</td><td>23.7%</td><td>1.07</td><td>25.9%</td><td>0.98</td><td>23.0%</td><td>1.10</td><td>25.7%</td><td>0.99</td></t<>	Inpatient as % of All Surge	ries	25.3%	23.7%	1.07	25.9%	0.98	23.0%	1.10	25.7%	0.99	
Emergency Visits 54,055 15,799 3,42 22,748 2.38 26,485 2.04 61,876 0 Full-Time Equivalents (FTEs) Administrators 54,1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 0 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 0 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 0 Ancillary Nursing Personnel 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 <t< td=""><td>Outpatient Visits</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Outpatient Visits											
Full-Time Equivalents (FTEs) Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 60.4 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 60.4 60.0 1.33 101.1 60.4 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1.23</td></td<>											1.23	
Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 60.4 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 60.4 Ancillary Nursing Personnel 80.0 42.6 1.88 53.2 1.50 60.0 1.33 101.1 61.2 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 60.0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 60.0 FTEs per 100 Patient Census (Adjusted) 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 60.0 Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 60.4 60.8 60.0 32.1 60.4 60.0 60.8 60.0 60.1 60.4 60.0 60.4 60.0 60.2 31.0 0.90 32.1 60.4 60.6	Emergency Visits		54,055	15,799	3.42	22,748	2.38	26,485	2.04	61,876	0.87	
Administrators 54.1 20.3 2.67 22.1 2.44 24.9 2.17 60.4 60.4 Nurses, Licensed 536.0 255.1 2.10 293.4 1.83 338.1 1.59 569.2 60.4 Ancillary Nursing Personnel 80.0 42.6 1.88 53.2 1.50 60.0 1.33 101.1 61.2 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 60.0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 60.0 FTEs per 100 Patient Census (Adjusted) 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 60.0 Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 60.4 60.8 60.0 32.1 60.4 60.0 60.8 60.0 60.1 60.4 60.0 60.4 60.0 60.2 31.0 0.90 32.1 60.4 60.6	Full-Time Equivalents (FTEs	5)										
Ancillary Nursing Personnel 80.0 42.6 1.88 53.2 1.50 60.0 1.33 101.1 1.11 All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1.084.2 1.65 2,036.0 0 FTEs per 100 Patient Census (Adjusted) 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Administrators 186.1 197.1 0.94 166.3 1.12 174.4 1.00 9.90 32.1 0 All Other Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total FTEs 620.4 633.0 0.98 508.6 1.22 559.3 1.11 646.6 0 Beds Set Up & Staffed 179 Health Maintenance Ne <	Administrators		54.1	20.3	2.67				2.17	60.4	0.89	
All Other Personnel 1,116.4 501.2 2.23 528.6 2.11 661.2 1.69 1,305.2 0 Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 0 FTEs per 100 Patient Census (Adjusted) 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 0 FTEs per 100 Patient Census (Adjusted) 1,786.4 819.2 2.18 897.3 1.99 1,084.2 1.65 2,036.0 0 Administrators 188.1 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 0 Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total Hospital: Eds Set Up & Staffed 179 <th< td=""><td>Nurses, Licensed</td><td></td><td>536.0</td><td>255.1</td><td>2.10</td><td></td><td></td><td></td><td></td><td>569.2</td><td>0.94</td></th<>	Nurses, Licensed		536.0	255.1	2.10					569.2	0.94	
Total FTEs 1,786.4 819.2 2.18 897.3 1.99 1.084.2 1.65 2.036.0 FTEs per 100 Patient Census (Adjusted) 1.8.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 0 Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total FTEs 620.4 633.0 0.98 508.6 1.22 559.3 1.11 646.6 0 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Beds Set Up & Staffed 179 Health Maintenance No Discharges 0 Total Births </td <td>Ancillary Nursing Personne</td> <td>el</td> <td>80.0</td> <td>42.6</td> <td>1.88</td> <td></td> <td></td> <td></td> <td>1.33</td> <td>101.1</td> <td>0.79</td>	Ancillary Nursing Personne	el	80.0	42.6	1.88				1.33	101.1	0.79	
FTEs per 100 Patient Census (Adjusted) Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 100 Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 180.8 Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total FTEs 620.4 633.0 0.98 508.6 1.22 559.3 1.11 646.6 0 Beds Set Up & Staffed 179 Health Maintenance Average Beds Used 0 Bassinets 24 Discharges 6,601 Organization (HMO) No No Discharges 0 Total Births 746 Inpatient Days 32,940 Preferred Provider No No Newborn Days 1,628											0.86	
Administrators 18.8 15.7 1.20 12.5 1.50 12.8 1.46 19.2 0 Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 180.8 Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total FTEs 620.4 633.0 0.98 508.6 1.22 559.3 1.11 646.6 0 Beds Set Up & Staffed 179 Health Maintenance Average Beds Used 0 Bassinets 24 Discharges 6,601 Organization (HMO) No No Discharges 0 Bassinets 24 Inpatient Days 32,940 Preferred Provider No Inpatient Days 0 Newborn Days 1,628	Total FTEs		1,786.4	819.2	2.18	897.3	1.99	1,084.2	1.65	2,036.0	0.88	
Nurses, Licensed 186.1 197.1 0.94 166.3 1.12 174.4 1.07 180.8 <th180.8< th=""> <th180.8< th=""></th180.8<></th180.8<>		s (Adjusted)										
Ancillary Nursing Personnel 27.8 33.0 0.84 30.2 0.92 31.0 0.90 32.1 0 All Other Personnel 387.7 387.7 387.2 1.00 299.6 1.29 341.1 1.14 414.5 0 Total FTEs 620.4 633.0 0.98 508.6 1.22 559.3 1.11 646.6 0 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Nursery: Beds Set Up & Staffed 179 Health Maintenance Average Beds Used 0 Bassinets 24 Discharges 6,601 Organization (HMO) No Discharges 0 Total Births 746 Inpatient Days 32,940 Preferred Provider No Inpatient Days 0 Newborn Days 1,628											0.98	
All Other Personnel Total FTEs387.7 620.4387.2 633.01.00 0.98299.6 508.61.29 1.22341.11.14 1.14414.5 646.60 646.6Total Hospital: Beds Set Up & StaffedContract with: 179 Discharges Inpatient DaysContract with: 0 0rganization (HMO) Preferred ProviderMedicare-certified Swing Beds: Average Beds UsedNewborn Nursery: Beds UsedNewborn Nursery: 0All Other Personnel Total Hospital: Discharges Inpatient Days179 32,940Health Maintenance Organization (HMO) Preferred ProviderNoMedicare-certified Swing Beds: Discharges Inpatient Days0Bassinets 024 0Average Beds Used Discharges Inpatient Days0Newborn Days 01,628											1.03	
Total FTEs620.4633.00.98508.61.22559.31.11646.60Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed179Health MaintenanceAverage Beds Used0Bassinets24Discharges6,601Organization (HMO)NoDischarges0Total Births746Inpatient Days32,940Preferred ProviderNoInpatient Days0Newborn Days1,628		el									0.87	
Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed179Health MaintenanceAverage Beds Used0Bassinets24Discharges6,601Organization (HMO)NoDischarges0Total Births746Inpatient Days32,940Preferred ProviderNoInpatient Days0Newborn Days1,628											0.94	
Beds Set Up & Staffed179Health MaintenanceAverage Beds Used0Bassinets24Discharges6,601Organization (HMO)NoDischarges0Total Births746Inpatient Days32,940Preferred ProviderNoInpatient Days0Newborn Days1,628			620.4	633.0				559.3	1.11	646.6	0.96	
Discharges6,601Organization (HMO)NoDischarges0Total Births746Inpatient Days32,940Preferred ProviderInpatient Days0Newborn Days1,628										•		
Inpatient Days 32,940 Preferred Provider No.	•		Health Maintenance	No		-	ed	0				
			Organization (HMO)	INO					Total Births			
Na	Inpatient Days	32,940	Preferred Provider	· · · ·		Inpatient Days		0	Newbo	orn Days 1,	628	
Organization (PPO)			Organization (PPO)	No								

305 Froedtert South Kenosha, WI 53143

,	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	06/30/2020	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	121	4,983	26,488	59.8%	72.4	5.3	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	5	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	27	902	2,271	23.0%	6.2	2.5	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	1	31	501	4,181	36.8%	11.4	8.3	
Step-Down (Special Care)	1	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	2	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	2	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	51	4	54.1	Surgical Personnel		29	4	32.6
Physicians & Dentists	57	6	60.6	Radiological Services Personnel		27	48	67.3
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		16	15	23.9
Registered Nurses	304	278	500.4	Occupational Therapists		8	3	9.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	5	5	11.6	Physical Therapists		29	9	35.5
Ancillary Nursing Personnel	35	82	80.0	Physical Therapy Assistants/Aides		8	10	14.5
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	5	2	6.6	Dietitians & Nutritionists		5	1	6.3
Nurse Practitioners	15	8	23.9	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		7	3	9.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		113	85	165.7
Health Info Mgmt-Administrators/Technicians	50	2	51.7	All Other Personnel		454	125	524.1
Pharmacy Personnel	40	16	47.7		Total	1,309	720	1,786.4
Clinical Laboratory Personnel	51	14	60.2			,		,

Selected Financial Statistics		FY 2020
Gross Revenue as % of Total	Gross Patient Revenue	
Medicare	\$453,166,738	47.8%
Medical Assistance	\$142,307,639	15.0%
Commercial	\$318,858,074	33.6%
All Other	\$33,358,957	3.5%
Deductions as % of Total Gros	ss Patient Revenue	
Medicare	\$342,955,275	36.2%
Medical Assistance	\$120,548,166	12.7%
Commercial	\$128,603,733	13.6%
Charity Care	\$11,784,060	1.2%
Bad Debt	\$8,047,119	0.8%
All Other	\$29,405,614	3.1%
Total Deductions	\$641,343,967	67.7%
Other Revenue & Net Gains of	r Losses	
Other Revenue as % of Tota	l Revenue	4.3%
Net Gains/Losses as % of N	et Income	481.4%
Expenses as % of Total Exper	ises	
Salary/Fringe Benefits	\$175,968,457	53.8%
Supplies & Services	\$123 727 170	37 8%

Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$453,166,738	47.8%	46.6%	1.03	51.7%	0.92	47.1%	1.01	47.3%	1.01
Medical Assistance	\$142,307,639	15.0%	13.8%	1.09	10.4%	1.45	15.8%	0.95	15.7%	0.95
Commercial	\$318,858,074	33.6%	34.5%	0.98	35.0%	0.96	32.3%	1.04	34.3%	0.98
All Other	\$33,358,957	3.5%	5.1%	0.69	2.9%	1.20	4.8%	0.73	2.7%	1.29
Deductions as % of Total Gros	ss Patient Revenue									
Medicare	\$342,955,275	36.2%	35.0%	1.03	41.3%	0.88	36.7%	0.99	37.7%	0.96
Medical Assistance	\$120,548,166	12.7%	10.4%	1.22	8.2%	1.54	12.3%	1.04	12.3%	1.03
Commercial	\$128,603,733	13.6%	14.5%	0.93	15.9%	0.85	13.5%	1.00	11.2%	1.21
Charity Care	\$11,784,060	1.2%	1.0%	1.29	1.1%	1.10	1.1%	1.17	1.1%	1.14
Bad Debt	\$8,047,119	0.8%	1.2%	0.72	1.0%	0.84	1.4%	0.62	1.4%	0.59
All Other	\$29,405,614	3.1%	2.6%	1.21	1.4%	2.14	2.6%	1.21	2.5%	1.24
Total Deductions	\$641,343,967	67.7%	64.6%	1.05	69.0%	0.98	67.4%	1.00	66.3%	1.02
Other Revenue & Net Gains of										
Other Revenue as % of Tota	l Revenue	4.3%	8.4%	0.51	8.1%	0.53	10.8%	0.40	2.1%	2.08
Net Gains/Losses as % of N	et Income	481.4%	13.8%	34.80	N/A	N/A	21.2%	22.74	15.7%	30.74
Expenses as % of Total Expen	ISES									
Salary/Fringe Benefits	\$175,968,457	53.8%	43.5%	1.23	38.6%	1.39	45.0%	1.20	54.7%	0.98
Supplies & Services	\$123,727,470	37.8%	49.9%	0.76	52.7%	0.72	48.5%	0.78	37.6%	1.00
Capital Component	\$27,647,189	8.4%	6.6%	1.29	8.6%	0.98	6.6%	1.29	7.7%	1.10
Fiscal Statistics										
Operating Margin (%)		-2.2%	7.5%	N/A	10.4%	N/A	6.5%	N/A	3.8%	N/A
Total Hospital Net Income (%)		0.6%	8.6%	0.07	7.5%	0.08	8.1%	0.07	4.5%	0.13
Return on Equity (%)		0.4%	4.1%	0.09	4.7%	0.08	2.9%	0.12	3.0%	0.12
Current Ratio		4.2	3.9	1.09	6.8	0.62	3.6	1.16	4.4	0.96
Days in Net Patient Accounts	s Receivable	53.2	71.5	0.74	46.9	1.13	95.9	0.55	59.6	0.89
Average Payment Period		43.0	90.1	0.48	50.2	0.86	121.9	0.35	43.3	0.99
Equity Financing (%)		84.3%	63.6%	1.33	78.6%	1.07	60.0%	1.41	80.8%	1.04
Long-Term Debt to Equity Ra	atio	0.0	0.3	N/A	0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned		0.0	12.2	N/A	7.0	N/A	10.0	N/A	0.0	N/A
Total Asset Turnover		0.6	0.5	1.29	0.6	0.95	0.4	1.71	0.7	0.91
Average Age of Plant (Years)	11.9	14.1	0.84	10.1	1.18	17.7	0.67	12.5	0.95
Increase (Decrease) Total N		-4.3%	-2.2%	1.95	-4.2%	1.03	-3.7%	1.17	3.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		68.7%	63.0%	1.09	63.8%	1.08	69.7%	0.99	69.1%	0.99
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$14,951	\$17,652	0.85	\$12,198	1.23	\$13,747	1.09	\$13,259	1.13
Inpatient Net Revenue per Day		\$2,990	\$3,704	0.81	\$2,790	1.07	\$3,163	0.95	\$2,879	1.04
Outpatient Net Revenue per Visit		\$510	\$780	0.65	\$754	0.68	\$688	0.74	\$642	0.79
Income State		+•.•		sets	Ţ. Q.		· · ·	ities & Fund	•	
Gross Patient Revenue (GPR)	\$947,691,409	Cash & Ca	sh Equivalents	55613	\$29,257,206	Curre	nt Liabilities	ILICS & FUII		5,377,565
Less Deductions	\$641,343,967		Receivables		\$44,513,532		Term Debt		φυί	5,577,505 \$0
Net Patient Revenue	\$306,347,442	Other Rece			\$1,780,986		Liabilities		¢۷-	پ و 7,136,000
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All GMS Hospitals

Ratio

Value

Analysis Area

2A

Ratio

Value

Volume Group

6

Ratio

Value

FY 2020 vs. 2019

Ratio

FY 2019

	+ , ,		+ · · , - · - ,		+ -
Net Patient Revenue	\$306,347,442	Other Receivables	\$1,780,986	Other Liabilities	\$47,136,000
Plus Other Revenue	\$13,831,680			Subtotal	\$82,513,565
Total Revenue	\$320,179,121	Land, Buildings & Equipment (Net)	\$249,441,118		
Less Expenses	\$327,343,116	Other Assets	\$201,973,879	Unrestricted Fund Balance	\$444,453,156
Non-Operating Gains/Losses	\$9,042,179			Restricted Fund Balance	\$2,528,391
Net Income	\$1,878,184	Total Assets	\$526,966,721	Total Liabilities & Fund Balance	\$526,966,721

305 Froedtert South