

154 Winnebago Mental Health Institute
 PO Box 9
 Winnebago, WI 54985
 920-235-4910

Fiscal Year: 07/01 to 06/30
 Type: Psychiatric
 Control: State

County: Winnebago
 Analysis Area: Lake Winnebago (3)
 Volume Group: N/A

		FY 2020 vs. 2019		
Selected Utilization Statistics	FY 2020	FY 2019	Ratio	
Occupancy Rate (%)				
Psychiatric	83.3%	89.2%	0.93	
Alcoholism/Chemical Dependency	0.0%	0.0%	N/A	
Total Hospital	91.1%	95.2%	0.96	
Average Census (Patients)				
Psychiatric	153.3	164.1	0.93	
Alcoholism/Chemical Dependency	14.2	11.1	N/A	
Total Hospital	167.5	175.2	0.96	
Average Length of Stay (Days)				
Psychiatric	20.5	18.8	1.09	
Alcoholism/Chemical Dependency	18.8	20.8	0.90	
Total Hospital	20.4	18.9	1.08	
Outpatient Visits				
Non-Emergency Visits	0	0	N/A	
Emergency Visits	0	0	N/A	
Full-Time Equivalents (FTEs)				
Administrators	36.0	35.0	1.03	
Nurses, Licensed	73.2	66.8	1.10	
Psychologists	10.1	11.4	0.88	
Social Workers	23.9	23.0	1.04	
All Other Personnel	538.0	466.4	1.15	
Total FTEs	681.2	602.5	1.13	
FTEs per 100 Patient Census (Adjusted)				
Administrators	27.0	24.4	1.11	
Nurses, Licensed	54.8	46.5	1.18	
Psychologists	7.5	7.9	0.95	
Social Workers	17.9	16.0	1.12	
All Other Personnel	402.9	324.9	1.24	
Total FTEs	510.2	419.8	1.22	

Total Hospital:

Beds Set Up & Staffed 184
 Discharges 3,004
 Inpatient Days 61,320

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2020	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	184	2,740	56,108	83.3%	153.3	20.5
Alcoholism/chemical dependency	1	0	277	5,212	0.0%	14.2	18.8
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	35	1	36.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	20	2	21.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	58	18	71.2	Occupational Therapists	12	6	17.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	9	4	11.2
Licensed Practical Nurses	1	0	1.0	Physical Therapists	0	1	0.0
Ancillary Nursing Personnel	277	5	281.5	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	9	4	11.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	3	4.0
Nurse Practitioners	1	0	1.0	Psychologists	6	5	10.1
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	19	5	23.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	13	8	21.8
Health Info Mgmt-Administrators/Technicians	6	0	6.0	All Other Personnel	140	20	154.9
Pharmacy Personnel	5	0	5.0				
Clinical Laboratory Personnel	2	2	3.6				
				Total	615	84	681.2

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Winnebago, WI 54985			FY 2020 vs. 2019		
Selected Financial Statistics		FY 2020	FY 2019	Ratio	
Gross Revenue as % of Total Gross Patient Revenue					
Medicare	\$12,340,911	24.5%	21.3%	1.15	
Medical Assistance	\$12,075,193	23.9%	24.1%	0.99	
Commercial	\$8,874,930	17.6%	19.2%	0.92	
All Other	\$17,178,180	34.0%	35.3%	0.96	
Deductions as % of Total Gross Patient Revenue					
Medicare	\$3,024,257	6.0%	5.1%	1.18	
Medical Assistance	\$1,409,931	2.8%	3.1%	0.91	
Commercial	\$0	0.0%	0.0%	N/A	
Charity Care	\$0	0.0%	0.0%	N/A	
Bad Debt	\$0	0.0%	0.0%	N/A	
All Other	\$0	0.0%	0.0%	N/A	
Total Deductions	\$4,434,188	8.8%	8.1%	1.08	
Other Revenue & Net Gains or Losses					
Other Revenue as % of Total Revenue		35.9%	36.0%	1.00	
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	
Expenses as % of Total Expenses					
Salary/Fringe Benefits	\$55,981,634	67.4%	66.5%	1.01	
Supplies & Services	\$24,441,034	29.4%	30.7%	0.96	
Capital Component	\$2,654,322	3.2%	2.8%	1.14	
Fiscal Statistics					
Operating Margin (%)		-15.6%	-13.9%	1.12	
Total Hospital Net Income (%)		-15.0%	-13.4%	1.12	
Return on Equity (%)		0.0%	0.0%	N/A	
Current Ratio		0.0	0.0	N/A	
Days in Net Patient Accounts Receivable		0.0	0.0	N/A	
Average Payment Period		0.0	0.0	N/A	
Equity Financing (%)		0.0%	0.0%	N/A	
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	
Times Interest Earned		-140.6	-248.0	0.57	
Total Asset Turnover		0.0	0.0	N/A	
Average Age of Plant (Years)		0.0	0.0	N/A	
Increase (Decrease) Total Net Patient Revenue		1.5%	12.1%	0.13	
Outpatient Gross Revenue (% of Total GPR)		0.3%	0.3%	0.96	
Net Revenue Statistics					
Inpatient Net Revenue per Discharge		\$15,284	\$13,390	1.14	
Inpatient Net Revenue per Day		\$942	\$865	1.09	
Outpatient Net Revenue per Visit		\$0	\$0	N/A	
Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$50,469,214	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$4,434,188	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$46,035,026	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$25,819,779			Subtotal	\$0
Total Revenue	\$71,854,805	Land, Buildings & Equipment (Net)	\$0		
Less Expenses	\$83,076,990	Other Assets	\$0	Unrestricted Fund Balance	\$0
Non-Operating Gains/Losses	\$411,541			Restricted Fund Balance	\$0
Net Income	-\$10,810,644	Total Assets	\$0	Total Liabilities & Fund Balance	\$0