

008 St Clare Hospital & Health Services
707 Fourteenth Street
Baraboo, WI 53913
608-356-1400

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Religious Organization

County: Sauk
Analysis Area: Southern (1)
Volume Group: 4

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.4%	55.4%	0.89	57.1%	0.87	38.8%	1.27	33.6%	1.47
Obstetrics	14.1%	38.4%	0.37	41.6%	0.04	31.2%	0.45	18.8%	0.75
Pediatrics	0.0%	55.4%	N/A	55.3%	N/A	14.1%	N/A	0.0%	N/A
Total Hospital	33.2%	56.3%	0.59	58.9%	0.56	40.5%	0.82	28.0%	1.18
Average Census (Patients)									
Adult Medical-Surgical	12.8	26.5	0.48	24.0	0.54	10.1	1.27	11.4	1.13
Obstetrics	1.5	5.0	0.31	4.7	0.33	2.1	0.73	1.9	0.82
Pediatrics	0.0	1.4	N/A	2.4	N/A	0.1	N/A	0.0	N/A
Total Hospital	17.9	48.3	0.37	50.8	0.35	15.5	1.16	16.8	1.06
Average Length of Stay (Days)									
Adult Medical-Surgical	3.2	3.9	0.81	3.9	0.82	2.9	1.08	3.6	0.88
Obstetrics	2.4	2.6	0.93	2.7	0.89	2.3	1.03	2.9	0.83
Pediatrics	0.0	3.5	N/A	3.5	N/A	2.1	N/A	0.0	N/A
Total Hospital	3.2	4.3	0.75	4.3	0.76	3.0	1.07	3.3	0.99
Surgical Operations									
Inpatient	281	1,408	0.20	2,094	0.13	502	0.56	251	1.12
Outpatient	1,232	4,098	0.30	7,088	0.17	2,146	0.57	1,065	1.16
Inpatient as % of All Surgeries	18.6%	25.6%	0.73	22.8%	0.81	19.0%	0.98	19.1%	0.97
Outpatient Visits									
Non-Emergency Visits	82,170	132,001	0.62	161,897	0.51	53,087	1.55	80,379	1.02
Emergency Visits	22,248	17,964	1.24	17,257	1.29	13,724	1.62	22,461	0.99
Full-Time Equivalents (FTEs)									
Administrators	27.4	18.9	1.45	25.5	1.08	11.1	2.48	20.8	1.32
Nurses, Licensed	82.2	244.4	0.34	290.0	0.28	104.4	0.79	87.7	0.94
Ancillary Nursing Personnel	10.0	40.0	0.25	47.6	0.21	20.7	0.48	11.8	0.85
All Other Personnel	181.7	484.8	0.37	681.8	0.27	226.8	0.80	200.2	0.91
Total FTEs	301.3	788.1	0.38	1,045.0	0.29	362.9	0.83	320.5	0.94
FTEs per 100 Patient Census (Adjusted)									
Administrators	44.7	15.1	2.96	20.7	2.16	19.8	2.26	36.0	1.24
Nurses, Licensed	133.9	195.2	0.69	235.4	0.57	187.1	0.72	151.7	0.88
Ancillary Nursing Personnel	16.3	32.0	0.51	38.7	0.42	37.1	0.44	20.4	0.80
All Other Personnel	296.1	387.3	0.76	553.4	0.54	406.6	0.73	346.1	0.86
Total FTEs	491.1	629.5	0.78	848.1	0.58	650.6	0.75	554.3	0.89

Total Hospital:

Beds Set Up & Staffed 54
Discharges 2,013
Inpatient Days 6,536

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 11
Total Births 210
Newborn Days 413

008 St Clare Hospital & Health Services
Baraboo, WI 53913

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	26	1,479	4,688	49.4%	12.8	3.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	11	203	413	0.0%	1.1	2.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	11	237	565	14.1%	1.5	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	126	870	39.7%	2.4	6.9
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	25	3	27.4	Surgical Personnel	5	0	5.0
Physicians & Dentists	5	1	5.3	Radiological Services Personnel	13	1	13.8
Medical & Dental Residents	0	0	0.0	Sonographers	3	1	3.8
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	1	3.8
Registered Nurses	47	41	74.6	Occupational Therapists	0	2	1.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.9	Physical Therapists	6	3	8.0
Ancillary Nursing Personnel	6	6	10.0	Physical Therapy Assistants/Aides	2	1	2.9
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	1	5.7	Social Workers	0	3	1.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	24	18	37.8
Health Info Mgmt-Administrators/Technicians	6	0	6.0	All Other Personnel	54	39	77.3
Pharmacy Personnel	3	1	3.6				
Clinical Laboratory Personnel	9	2	10.1				
				Total	218	125	301.3

008 St Clare Hospital & Health Services
Baraboo, WI 53913

Baraboo, WI 53913			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016		
Selected Financial Statistics			FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$91,699,562	51.0%	44.8%	1.14	41.1%	1.24	48.9%	1.04	47.8%	1.07	
Medical Assistance	\$26,692,590	14.8%	14.4%	1.03	11.8%	1.26	11.7%	1.27	16.7%	0.89	
Commercial	\$54,732,745	30.4%	36.6%	0.83	39.9%	0.76	35.9%	0.85	31.7%	0.96	
All Other	\$6,699,272	3.7%	4.2%	0.88	7.2%	0.52	3.5%	1.08	3.8%	0.98	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$71,566,869	39.8%	32.9%	1.21	30.1%	1.32	35.0%	1.14	36.6%	1.09	
Medical Assistance	\$19,658,664	10.9%	10.7%	1.02	8.7%	1.25	8.5%	1.29	11.6%	0.94	
Commercial	\$20,392,293	11.3%	14.8%	0.77	18.1%	0.63	12.4%	0.92	11.5%	0.98	
Charity Care	\$5,268,580	2.9%	1.0%	2.96	0.9%	3.33	1.4%	2.05	1.6%	1.89	
Bad Debt	\$3,646,837	2.0%	1.1%	1.92	1.1%	1.83	1.3%	1.60	1.9%	1.10	
All Other	\$1,697,677	0.9%	1.9%	0.49	3.4%	0.28	1.3%	0.71	1.0%	0.91	
Total Deductions	\$122,230,920	68.0%	62.4%	1.09	62.3%	1.09	59.8%	1.14	64.2%	1.06	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		3.8%	6.3%	0.60	7.1%	0.54	3.3%	1.14	4.9%	0.78	
Net Gains/Losses as % of Net Income		45.2%	12.7%	3.57	48.2%	0.94	29.9%	1.51	22.9%	1.97	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$28,357,075	49.5%	44.7%	1.11	48.0%	1.03	47.5%	1.04	51.3%	0.96	
Supplies & Services	\$24,654,717	43.0%	47.9%	0.90	44.6%	0.97	42.7%	1.01	41.4%	1.04	
Capital Component	\$4,313,623	7.5%	7.4%	1.02	7.5%	1.01	9.8%	0.77	7.3%	1.03	
Fiscal Statistics											
Operating Margin (%)		4.2%	8.9%	0.47	3.0%	1.40	4.5%	0.94	13.9%	0.30	
Total Hospital Net Income (%)		7.5%	10.1%	0.74	5.7%	1.32	6.3%	1.19	17.3%	0.43	
Return on Equity (%)		5.0%	7.6%	0.65	4.4%	1.13	4.0%	1.23	16.6%	0.30	
Current Ratio		2.7	5.6	0.48	2.1	1.30	5.4	0.51	1.0	2.78	
Days in Net Patient Accounts Receivable		40.7	51.4	0.79	49.0	0.83	50.1	0.81	47.2	0.86	
Average Payment Period		37.1	41.5	0.89	54.8	0.68	41.4	0.90	139.1	0.27	
Equity Financing (%)		89.7%	73.6%	1.22	60.8%	1.48	67.6%	1.33	100.4%	0.89	
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.3	N/A	0.3	N/A	0.0	N/A	
Times Interest Earned		9.2	14.1	0.65	5.3	1.73	4.4	2.08	31.8	0.29	
Total Asset Turnover		0.6	0.7	0.86	0.8	0.85	0.6	1.02	0.9	0.70	
Average Age of Plant (Years)		12.3	9.3	1.32	10.6	1.16	9.4	1.30	12.8	0.96	
Increase (Decrease) Total Net Patient Revenue		-3.5%	3.6%	N/A	3.3%	N/A	0.5%	N/A	-2.5%	1.37	
Outpatient Gross Revenue (% of Total GPR)		72.6%	60.9%	1.19	59.0%	1.23	71.6%	1.01	73.5%	0.99	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$9,667		\$15,675	0.62	\$17,327	0.56	\$10,854	0.89	\$9,746	0.99	
Inpatient Net Revenue per Day	\$3,177		\$3,540	0.90	\$4,029	0.79	\$3,395	0.94	\$3,264	0.97	
Outpatient Net Revenue per Visit	\$400		\$654	0.61	\$588	0.68	\$743	0.54	\$432	0.93	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$179,824,169	Cash & Cash Equivalents	\$6,224,656	Current Liabilities	\$5,501,869
Less Deductions	\$122,230,920	Net Patient Receivables	\$6,414,467	Long-Term Debt	\$0
Net Patient Revenue	\$57,593,249	Other Receivables	\$700,052	Other Liabilities	\$4,065,704
Plus Other Revenue	\$2,268,746			Subtotal	\$9,567,573
Total Revenue	\$59,861,995	Land, Buildings & Equipment (Net)	\$33,919,820		
Less Expenses	\$57,325,415	Other Assets	\$45,999,261	Unrestricted Fund Balance	\$83,690,683
Non-Operating Gains/Losses	\$2,092,202			Restricted Fund Balance	\$1,636,527
Net Income	\$4,628,782	Total Assets	\$93,258,256	Total Liabilities & Fund Balance	\$93,258,256