

010 Beaver Dam Community Hospitals Inc
707 South University Avenue
Beaver Dam, WI 53916
920-887-7181

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Dodge
Analysis Area: Southern (1)
Volume Group: 4

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	20.9%	55.4%	0.38	57.1%	0.37	38.8%	0.54	20.9%	1.00
Obstetrics	34.2%	38.4%	0.89	41.6%	0.05	31.2%	1.10	34.4%	0.99
Pediatrics	0.0%	55.4%	N/A	55.3%	N/A	14.1%	N/A	0.0%	N/A
Total Hospital	21.8%	56.3%	0.39	58.9%	0.37	40.5%	0.54	22.3%	0.97
Average Census (Patients)									
Adult Medical-Surgical	7.5	26.5	0.28	24.0	0.31	10.1	0.74	7.5	1.00
Obstetrics	2.1	5.0	0.41	4.7	0.44	2.1	0.97	2.1	0.99
Pediatrics	0.0	1.4	N/A	2.4	N/A	0.1	N/A	0.0	N/A
Total Hospital	10.4	48.3	0.22	50.8	0.21	15.5	0.67	10.7	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	2.6	3.9	0.67	3.9	0.67	2.9	0.89	2.5	1.05
Obstetrics	2.4	2.6	0.92	2.7	0.88	2.3	1.02	2.3	1.02
Pediatrics	0.0	3.5	N/A	3.5	N/A	2.1	N/A	0.0	N/A
Total Hospital	2.7	4.3	0.62	4.3	0.62	3.0	0.88	2.6	1.03
Surgical Operations									
Inpatient	364	1,408	0.26	2,094	0.17	502	0.72	472	0.77
Outpatient	1,937	4,098	0.47	7,088	0.27	2,146	0.90	2,067	0.94
Inpatient as % of All Surgeries	15.8%	25.6%	0.62	22.8%	0.69	19.0%	0.83	18.6%	0.85
Outpatient Visits									
Non-Emergency Visits	74,623	132,001	0.57	161,897	0.46	53,087	1.41	78,076	0.96
Emergency Visits	20,988	17,964	1.17	17,257	1.22	13,724	1.53	20,366	1.03
Full-Time Equivalents (FTEs)									
Administrators	5.0	18.9	0.26	25.5	0.20	11.1	0.45	6.0	0.83
Nurses, Licensed	93.5	244.4	0.38	290.0	0.32	104.4	0.90	109.3	0.86
Ancillary Nursing Personnel	37.8	40.0	0.94	47.6	0.79	20.7	1.83	31.0	1.22
All Other Personnel	381.9	484.8	0.79	681.8	0.56	226.8	1.68	410.1	0.93
Total FTEs	518.1	788.1	0.66	1,045.0	0.50	362.9	1.43	556.4	0.93
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.4	15.1	0.56	20.7	0.41	19.8	0.42	10.7	0.78
Nurses, Licensed	157.3	195.2	0.81	235.4	0.67	187.1	0.84	195.4	0.80
Ancillary Nursing Personnel	63.6	32.0	1.99	38.7	1.64	37.1	1.71	55.5	1.15
All Other Personnel	642.4	387.3	1.66	553.4	1.16	406.6	1.58	733.2	0.88
Total FTEs	871.7	629.5	1.38	848.1	1.03	650.6	1.34	994.9	0.88

Total Hospital:

Beds Set Up & Staffed 48
Discharges 1,428
Inpatient Days 3,811

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinet 6
Total Births 315
Newborn Days 664

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	36	1,059	2,751	20.9%	7.5	2.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	6	318	750	34.2%	2.1	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	52	310	14.2%	0.8	6.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	4	2	5.7
Physicians & Dentists	8	2	9.3	Radiological Services Personnel	18	25	30.8
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	2.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	5	6.2
Registered Nurses	42	74	84.0	Occupational Therapists	1	4	3.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	4	2.2	Physical Therapists	5	4	6.7
Ancillary Nursing Personnel	23	29	37.8	Physical Therapy Assistants/Aides	1	4	3.3
Medical Assistants	7	4	9.5	Recreational Therapists	0	0	0.0
Physician Assistants	3	1	3.2	Dietitians & Nutritionists	2	1	2.6
Nurse Practitioners	5	2	6.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.7
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	16	3	17.7
Health Info Mgmt-Administrators/Technicians	19	5	22.2	All Other Personnel	206	78	239.0
Pharmacy Personnel	15	7	19.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	387	257	518.1

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
FY 2017										
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$94,707,979	42.3%	44.8%	0.94	41.1%	1.03	48.9%	0.86	39.9%	1.06
Medical Assistance	\$29,272,718	13.1%	14.4%	0.91	11.8%	1.11	11.7%	1.11	13.5%	0.97
Commercial	\$90,792,893	40.5%	36.6%	1.11	39.9%	1.01	35.9%	1.13	41.6%	0.97
All Other	\$9,170,071	4.1%	4.2%	0.97	7.2%	0.57	3.5%	1.19	5.0%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$75,795,288	33.8%	32.9%	1.03	30.1%	1.13	35.0%	0.97	32.1%	1.05
Medical Assistance	\$23,857,710	10.7%	10.7%	0.99	8.7%	1.22	8.5%	1.26	10.8%	0.99
Commercial	\$37,891,613	16.9%	14.8%	1.14	18.1%	0.93	12.4%	1.37	16.3%	1.04
Charity Care	\$5,507,904	2.5%	1.0%	2.49	0.9%	2.80	1.4%	1.72	2.2%	1.09
Bad Debt	\$2,468,388	1.1%	1.1%	1.04	1.1%	1.00	1.3%	0.87	1.0%	1.08
All Other	\$548,598	0.2%	1.9%	0.13	3.4%	0.07	1.3%	0.19	0.3%	0.77
Total Deductions	\$146,069,501	65.2%	62.4%	1.04	62.3%	1.05	59.8%	1.09	62.8%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		10.1%	6.3%	1.59	7.1%	1.43	3.3%	3.02	9.3%	1.08
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	48.2%	N/A	29.9%	N/A	185.6%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$42,302,062	44.7%	44.7%	1.00	48.0%	0.93	47.5%	0.94	44.7%	1.00
Supplies & Services	\$41,172,740	43.5%	47.9%	0.91	44.6%	0.98	42.7%	1.02	43.5%	1.00
Capital Component	\$11,242,750	11.9%	7.4%	1.61	7.5%	1.59	9.8%	1.21	11.9%	1.00
Fiscal Statistics										
Operating Margin (%)		-9.4%	8.9%	N/A	3.0%	N/A	4.5%	N/A	-1.7%	5.45
Total Hospital Net Income (%)		-6.3%	10.1%	N/A	5.7%	N/A	6.3%	N/A	1.9%	N/A
Return on Equity (%)		-3.4%	7.6%	N/A	4.4%	N/A	4.0%	N/A	1.1%	N/A
Current Ratio		1.8	5.6	0.31	2.1	0.85	5.4	0.33	1.7	1.02
Days in Net Patient Accounts Receivable		51.3	51.4	1.00	49.0	1.05	50.1	1.02	53.0	0.97
Average Payment Period		50.0	41.5	1.21	54.8	0.91	41.4	1.21	57.5	0.87
Equity Financing (%)		53.6%	73.6%	0.73	60.8%	0.88	67.6%	0.79	50.1%	1.07
Long-Term Debt to Equity Ratio		0.6	0.2	3.80	0.3	2.05	0.3	1.89	0.7	0.92
Times Interest Earned		-1.2	14.1	N/A	5.3	N/A	4.4	N/A	1.6	N/A
Total Asset Turnover		0.5	0.7	0.70	0.8	0.68	0.6	0.82	0.5	0.99
Average Age of Plant (Years)		12.1	9.3	1.30	10.6	1.15	9.4	1.28	11.4	1.06
Increase (Decrease) Total Net Patient Revenue		-3.8%	3.6%	N/A	3.3%	N/A	0.5%	N/A	4.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		82.4%	60.9%	1.35	59.0%	1.40	71.6%	1.15	80.9%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$7,953	\$15,675	0.51	\$17,327	0.46	\$10,854	0.73	\$8,183	0.97
Inpatient Net Revenue per Day		\$2,982	\$3,540	0.84	\$4,029	0.74	\$3,395	0.88	\$3,180	0.94
Outpatient Net Revenue per Visit		\$722	\$654	1.10	\$588	1.23	\$743	0.97	\$719	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$223,943,661	Cash & Cash Equivalents	\$5,419,678	Current Liabilities	\$11,956,158
Less Deductions	\$146,069,501	Net Patient Receivables	\$10,945,993	Long-Term Debt	\$56,482,523
Net Patient Revenue	\$77,874,160	Other Receivables	\$1,010,197	Other Liabilities	\$9,416,979
Plus Other Revenue	\$8,725,139			Subtotal	\$77,855,660
Total Revenue	\$86,599,299	Land, Buildings & Equipment (Net)	\$69,713,469	Unrestricted Fund Balance	\$89,859,289
Less Expenses	\$94,717,552	Other Assets	\$80,625,612	Restricted Fund Balance	\$2,075,122
Non-Operating Gains/Losses	\$2,477,776			Total Liabilities & Fund Balance	\$167,714,949
Net Income	-\$5,640,477	Total Assets	\$167,714,949		