015 Mayo Clinic Health System - Chippewa Valley in Bloomer 1501 Thompson Street Bloomer, WI 54724			Fiscal Type:		/01 to 12/31 //S	County: Chippewa Analysis Area: West Central (5A)				
			Critical Access Hospital			Volume G				
715-568-2000			Contro		her Not-For-Pro	•	Volume C	ioup. i		
110 000 2000									E) (00 (F)	0010
			All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2017 vs. 2016	
Selected Utilization Statistics		FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		7.1%	55.4%	0.13	42.7%	0.17	11.3%	0.63	8.3%	0.86
Obstetrics		0.0%	38.4%	N/A	30.0%	N/A	24.3%	N/A	0.0%	N/A
Pediatrics		0.0%	55.4%	N/A	1.0%	N/A	54.9%	N/A	0.0%	N/A
Total Hospital		7.1%	56.3%	0.13	43.6%	0.16	17.4%	0.41	8.3%	0.86
Average Census (Patients)										
Adult Medical-Surgical		1.5	26.5	0.06	11.7	0.13	1.8	0.83	1.6	0.95
Obstetrics		0.0	5.0	N/A	2.1	N/A	2.1	N/A	0.0	N/A
Pediatrics		0.0	1.4	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital		1.5	48.3	0.03	18.6	0.08	2.9	0.52	1.6	0.95
Average Length of Stay (Days)										
Adult Medical-Surgical		3.5	3.9	0.91	3.7	0.95	2.9	1.21	3.6	0.98
Obstetrics		0.0	2.6	N/A	2.4	N/A	2.7	N/A	0.0	N/A
Pediatrics		0.0	3.5	N/A	1.9	N/A	2.9	N/A	0.0	N/A
Total Hospital		3.5	4.3	0.82	3.9	0.91	4.0	0.90	3.6	0.98
Surgical Operations										
Inpatient		2	1,408	0.00	496	0.00	116	0.02	3	0.67
Outpatient		109	4,098	0.03	1,861	0.06	1,063	0.10	66	1.65
Inpatient as % of All Surgeries		1.8%	25.6%	0.07	21.1%	0.09	9.8%	0.18	4.3%	0.41
Outpatient Visits			20.070	0.07						
Non-Emergency Visits		40,574	132,001	0.31	70,369	0.58	20,790	1.95	45,741	0.89
Emergency Visits		2,364	17,964	0.13	8,210	0.29	2,393	0.99	2,250	1.05
Full-Time Equivalents (FTEs)										
Administrators		0.5	18.9	0.03	11.1	0.04	3.2	0.16	1.0	0.50
Nurses, Licensed		63.4	244.4	0.26	121.7	0.52	79.1	0.80	62.3	1.02
Ancillary Nursing Personnel		11.4	40.0	0.28	18.3	0.62	11.1	1.03	10.8	1.06
All Other Personnel		123.5	484.8	0.25	252.8	0.49	112.6	1.10	139.1	0.89
Total FTEs		198.8	788.1	0.25	404.0	0.49	205.9	0.97	213.1	0.93
FTEs per 100 Patient Census (Ac	liustod)	100.0	700.1						210.1	
Administrators	gusteuj	7.0	15.1	0.47	19.3	0.36	24.4	0.29	14.2	0.49
Nurses, Licensed		891.9	195.2	4.57	211.1	4.23	608.9	1.46	886.4	1.01
Ancillary Nursing Personnel		160.5	32.0	5.02	31.8	5.05	85.1	1.89	153.4	1.05
All Other Personnel		1,739.2	387.3	4.49	438.4	3.97	866.4	2.01	1,980.0	0.88
Total FTEs		2,798.7	629.5	4.45	700.6	3.99	1,584.8	1.77	3,034.1	0.92
Total Hospital:		Contract with:								0.02
Beds Set Up & Staffed	21	Health Maintenance		Medicare-certified Swin Average Beds Used			9	Newborn Nursery: Bassinets		0
Discharges	154	Organization (HMO)	Yes		-		208	Total Births		0
Inpatient Days	546	e ()		Discharges Inpatient Days			3,287		Newborn Days	
inpatient Days	540	Preferred Provider	Voc	111	alleni Days		3,207	INCODE	Days	0
		Organization (PPO)	Yes							

015 Mayo Clinic Health System - Chippewa Valley in Bloomer

Bloomer, WI 54724

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2017	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical						\$ 1		
Adult Medical-Surgical, Acute	1	21	154	546	7.1%	1.5	3.5	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	5	0	0	0	0.0%	0.0	0.0	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	4	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	2	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	0	1	0.5	Surgical Personnel		2	1	2.2
Physicians & Dentists	9	30	14.7	Radiological Services Personnel		2	8	6.9
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		4	3	6.0
Registered Nurses	21	55	53.6	Occupational Therapists		2	5	2.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		1	1	1.7
Licensed Practical Nurses	4	4	5.5	Physical Therapists		3	5	6.7
Ancillary Nursing Personnel	3	14	11.4	Physical Therapy Assistants/Aides		2	3	4.2
Medical Assistants	5	10	10.2	Recreational Therapists		0	0	0.0
Physician Assistants	4	10	7.3	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	2	2	3.1	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	1	1	1.1	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		11	9	14.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		16	28	34.1
Pharmacy Personnel	0	1	0.5		Total	102	193	198.8
Clinical Laboratory Personnel	10	2	11.6					

015 Mayo Clinic Health System - Chippewa Valley in Bloomer Bloomer Wi 54724

015 Mayo Clinic Health System	- Chippewa Valley in Blo	omer									
Bloomer, WI 54724	Bloomer, WI 54724		All GMS Hospitals			Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics		FY 2017	Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2016	Ratio	
Gross Revenue as % of Total	Gross Patient Revenue										
Medicare	\$32,330,706	56.1%	44.8%	1.25	49.2%	1.14	42.6%	1.32	56.8%	0.99	
Medical Assistance	\$4,777,873	8.3%	14.4%	0.58	12.0%	0.69	12.7%	0.65	6.7%	1.23	
Commercial	\$19,244,367	33.4%	36.6%	0.91	35.1%	0.95	40.5%	0.82	33.3%	1.00	
All Other	\$1,285,354	2.2%	4.2%	0.53	3.7%	0.61	4.2%	0.53	3.2%	0.71	
Deductions as % of Total Gro							· · · · · · · · · · · · · · · · · · ·				
Medicare	\$14,039,594	24.4%	32.9%	0.74	32.5%	0.75	20.7%	1.18	24.9%	0.98	
Medical Assistance	\$3,042,281	5.3%	10.7%	0.49	8.6%	0.62	7.9%	0.67	4.8%	1.10	
Commercial	\$5,476,797	9.5%	14.8%	0.64	10.0%	0.95	11.6%	0.82	8.1%	1.17	
Charity Care	\$1,259,595	2.2%	1.0%	2.21	0.9%	2.45	0.9%	2.52	1.6%	1.33	
Bad Debt	\$780,828	1.4%	1.1%	1.28	1.2%	1.09	2.0%	0.67	2.4%	0.57	
All Other	\$532,245	0.9%	1.9%	0.48	1.6%	0.60	1.5%	0.62	0.8%	1.11	
Total Deductions	\$25,131,340	43.6%	62.4%	0.70	54.7%	0.80	44.6%	0.98	42.7%	1.02	
Other Revenue & Net Gains o		+0.070	02.770		04.1 /0	0.00		0.00	TZ.1 /0	1.02	
Other Revenue as % of Tota		2.1%	6.3%	0.32	4.1%	0.50	3.9%	0.52	0.9%	2.22	
Net Gains/Losses as % of N		8,238.0%	12.7%	650.03	48.3%	170.54	1.9%	4,407.56	N/A	N/A	
Expenses as % of Total Expen		0,200.070	12.7 /0	000.00	+0.570		1.570	4,407.30			
Salary/Fringe Benefits	\$21,446,176	63.0%	44.7%	1.41	53.1%	1.19	51.0%	1.24	63.0%	1.00	
Supplies & Services	\$11,123,685	32.7%	47.9%	0.68	40.3%	0.81	42.2%	0.77	32.1%	1.00	
Capital Component	\$1,470,192	4.3%	7.4%	0.08	6.6%	0.65	42.2 <i>%</i> 6.8%	0.63	4.8%	0.89	
Fiscal Statistics	\$1,470,192	4.3%	1.470	0.59	0.0%	0.05	0.0%	0.03	4.0 %	0.09	
Operating Margin (%)		-2.6%	8.9%	N/A	6.5%	N/A	6.0%	N/A	-1.0%	2.47	
Total Hospital Net Income (9	04.)	-2.0%	10.1%	0.00	11.8%	0.00	6.1%	0.01	-0.2%	2.47 N/A	
		0.0%	7.6%	0.00	8.3%	0.00	8.8%	0.01	-0.2%	N/A N/A	
Current Ratio	Return on Equity (%)		5.6	1.61	3.7	2.48	2.8	0.00 3.28	-0.2%	1.05	
Days in Net Patient Accounts Receivable		9.1 51.3	51.4	1.01	54.8	0.94	2.0 58.0	0.89	53.4	0.96	
	s Receivable			0.29	56.1	0.94					
Average Payment Period		12.2	41.5		76.5%		45.2	0.27	12.4	0.99	
Equity Financing (%)	-ti-	82.5%	73.6%	1.12	0.2	1.08 N/A	56.7%	1.45	82.4%	1.00	
Long-Term Debt to Equity R	allo	0.0	0.2	N/A			0.4	N/A	0.0	N/A	
Times Interest Earned		2.4	14.1	0.17	26.4	0.09	9.6	0.25	0.0	N/A	
Total Asset Turnover	- \	1.2	0.7	1.59	0.7	1.79	1.5	0.81	1.2	0.98	
Average Age of Plant (Years		9.6	9.3	1.03	10.3	0.93	9.2	1.04	8.2	1.17	
Increase (Decrease) Total N		-2.7%	3.6%	N/A	14.9%	N/A	3.4%	N/A	-0.2%	15.88	
Outpatient Gross Revenue (% of Total GPR)	78.9%	60.9%	1.30	67.9%	1.16	76.0%	1.04	77.6%	1.02	
Net Revenue Statistics		*•••••••••••••	#45.075	4.50		4 77		4.00	*•••••••••••••	4.04	
Inpatient Net Revenue per D		\$24,718	\$15,675	1.58	\$13,969	1.77	\$19,283	1.28	\$24,494	1.01	
Inpatient Net Revenue per D		\$2,086	\$3,540	0.59	\$3,407	0.61	\$2,854	0.73	\$2,266	0.92	
Outpatient Net Revenue per	Visit	\$540	\$654	0.83	\$718	0.75	\$720	0.75	\$507	1.06	
Income State		1		ssets				ilities & Fun			
Gross Patient Revenue (GPR)	\$57,638,300	Cash & Cash Equivalents			\$3,813,01		Current Liabilities		\$1,092,267		
Less Deductions			t Receivables		\$4,571,70		Term Debt	\$0			
Net Patient Revenue			eivables		\$13,16		Liabilities	\$3,845,520			
Plus Other Revenue \$681,126						total	\$4,937,787				
Total Revenue \$33,188,086 Land, Build			ings & Equipment (Net) \$10,287,928								
Less Expenses	\$34,040,053	Other Asse	Other Assets			1 Unres	stricted Fund E	Balance	\$23	3,247,565	
Non-Operating Gains/Losses	\$862,436					Restr	icted Fund Ba	lance		\$411,651	
Net Income	\$10,469	Total Asse	ts		\$28,185,35	2 Total	Liabilities & Fu	und Balance	\$28	3,185,352	