

019 Ascension Calumet Hospital, Inc
614 Memorial Drive
Chilton, WI 53014
920-849-2386

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Calumet
Analysis Area: Lake Winnebago (3)
Volume Group: 2

		All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	17.7%	55.4%	0.32	45.8%	0.39	19.8%	0.89	17.0%	1.04
Obstetrics	0.0%	38.4%	N/A	28.4%	N/A	18.3%	N/A	0.0%	N/A
Pediatrics	0.0%	55.4%	N/A	109.7%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	17.7%	56.3%	0.31	46.5%	0.38	23.2%	0.76	17.0%	1.04
Average Census (Patients)									
Adult Medical-Surgical	2.6	26.5	0.10	20.5	0.13	3.3	0.80	2.5	1.04
Obstetrics	0.0	5.0	N/A	4.0	N/A	0.5	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.6	48.3	0.05	35.0	0.08	4.7	0.56	2.5	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	2.7	3.9	0.69	3.5	0.76	3.0	0.89	2.8	0.95
Obstetrics	0.0	2.6	N/A	2.3	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.9	N/A	3.1	N/A	0.0	N/A
Total Hospital	2.7	4.3	0.62	3.8	0.71	2.9	0.92	2.8	0.95
Surgical Operations									
Inpatient	150	1,408	0.11	1,285	0.12	249	0.60	144	1.04
Outpatient	443	4,098	0.11	5,974	0.07	1,286	0.34	482	0.92
Inpatient as % of All Surgeries	25.3%	25.6%	0.99	17.7%	1.43	16.2%	1.56	23.0%	1.10
Outpatient Visits									
Non-Emergency Visits	54,287	132,001	0.41	121,848	0.45	24,580	2.21	42,690	1.27
Emergency Visits	5,929	17,964	0.33	15,548	0.38	4,890	1.21	4,401	1.35
Full-Time Equivalents (FTEs)									
Administrators	1.7	18.9	0.09	26.3	0.07	5.9	0.30	3.0	0.58
Nurses, Licensed	34.3	244.4	0.14	187.4	0.18	42.0	0.82	34.5	0.99
Ancillary Nursing Personnel	3.9	40.0	0.10	30.9	0.12	8.1	0.48	3.8	1.01
All Other Personnel	65.6	484.8	0.14	331.4	0.20	98.5	0.67	67.3	0.97
Total FTEs	105.5	788.1	0.13	576.0	0.18	154.4	0.68	108.7	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	11.3	15.1	0.75	24.4	0.46	32.0	0.35	17.9	0.63
Nurses, Licensed	223.0	195.2	1.14	174.3	1.28	227.6	0.98	205.9	1.08
Ancillary Nursing Personnel	25.1	32.0	0.79	28.7	0.87	43.9	0.57	22.9	1.10
All Other Personnel	427.0	387.3	1.10	308.2	1.39	534.3	0.80	401.9	1.06
Total FTEs	686.4	629.5	1.09	535.6	1.28	837.8	0.82	648.6	1.06

Total Hospital:

Beds Set Up & Staffed 15
Discharges 360
Inpatient Days 967

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
Discharges 76
Inpatient Days 669

Newborn Nursery:

Bassinet 0
Total Births 0
Newborn Days 0

019 Ascension Calumet Hospital, Inc
Chilton, WI 53014

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	360	967	17.7%	2.6	2.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	4	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.7	Surgical Personnel	3	2	4.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	5	3	7.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	2	1.1
Registered Nurses	15	17	27.7	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.6
Licensed Practical Nurses	4	3	6.5	Physical Therapists	4	0	4.0
Ancillary Nursing Personnel	3	1	3.9	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	7	0	7.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	15	2	16.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	8	5	11.1
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	8	1	8.7				
				Total	77	39	105.5

019 Ascension Calumet Hospital, Inc
Chilton, WI 53014

			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
FY 2017										
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$25,370,041	52.5%	44.8%	1.17	46.1%	1.14	45.4%	1.16	53.9%	0.97
Medical Assistance	\$3,644,137	7.5%	14.4%	0.52	10.9%	0.69	11.2%	0.67	6.3%	1.19
Commercial	\$17,888,474	37.0%	36.6%	1.01	40.7%	0.91	40.6%	0.91	36.7%	1.01
All Other	\$1,433,058	3.0%	4.2%	0.70	2.3%	1.27	2.8%	1.05	3.1%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$11,167,411	23.1%	32.9%	0.70	31.7%	0.73	26.7%	0.86	20.1%	1.15
Medical Assistance	\$2,701,852	5.6%	10.7%	0.52	7.8%	0.71	7.8%	0.71	4.3%	1.31
Commercial	\$2,956,858	6.1%	14.8%	0.41	14.4%	0.42	13.1%	0.47	6.7%	0.91
Charity Care	\$199,066	0.4%	1.0%	0.42	0.6%	0.67	0.5%	0.81	0.2%	2.39
Bad Debt	\$1,383,154	2.9%	1.1%	2.71	1.5%	1.91	1.6%	1.80	1.4%	1.98
All Other	\$639,202	1.3%	1.9%	0.69	1.5%	0.86	1.0%	1.30	1.1%	1.26
Total Deductions	\$19,047,543	39.4%	62.4%	0.63	57.6%	0.68	50.8%	0.78	33.8%	1.17
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.9%	6.3%	0.14	1.9%	0.47	3.0%	0.30	1.6%	0.56
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	10.2%	N/A	4.4%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,563,329	34.1%	44.7%	0.76	44.4%	0.77	48.1%	0.71	46.5%	0.73
Supplies & Services	\$14,924,238	59.5%	47.9%	1.24	43.1%	1.38	43.6%	1.36	47.0%	1.27
Capital Component	\$1,590,533	6.3%	7.4%	0.86	12.5%	0.51	8.2%	0.77	6.5%	0.97
Fiscal Statistics										
Operating Margin (%)		15.1%	8.9%	1.69	10.0%	1.52	14.0%	1.08	15.1%	1.00
Total Hospital Net Income (%)		15.0%	10.1%	1.48	11.0%	1.37	14.5%	1.03	14.9%	1.00
Return on Equity (%)		12.9%	7.6%	1.70	10.2%	1.26	12.9%	1.00	8.8%	1.47
Current Ratio		6.8	5.6	1.20	5.8	1.17	3.6	1.89	5.5	1.24
Days in Net Patient Accounts Receivable		55.3	51.4	1.08	55.7	0.99	54.9	1.01	53.6	1.03
Average Payment Period		34.3	41.5	0.83	25.7	1.33	53.8	0.64	67.3	0.51
Equity Financing (%)		85.8%	73.6%	1.17	72.7%	1.18	59.1%	1.45	90.5%	0.95
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.2	N/A	0.5	N/A	0.0	N/A
Times Interest Earned		0.0	14.1	N/A	11.0	N/A	14.4	N/A	0.0	N/A
Total Asset Turnover		0.9	0.7	1.16	0.9	0.94	0.9	0.98	0.6	1.47
Average Age of Plant (Years)		2.8	9.3	0.30	5.9	0.48	9.3	0.30	2.1	1.32
Increase (Decrease) Total Net Patient Revenue		31.0%	3.6%	8.53	1.9%	16.72	4.3%	7.20	3.6%	8.60
Outpatient Gross Revenue (% of Total GPR)		83.1%	60.9%	1.36	67.5%	1.23	74.3%	1.12	84.8%	0.98
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$14,433	\$15,675	0.92	\$12,173	1.19	\$14,111	1.02	\$12,507	1.15
Inpatient Net Revenue per Day		\$3,777	\$3,540	1.07	\$3,180	1.19	\$4,070	0.93	\$2,893	1.31
Outpatient Net Revenue per Visit		\$402	\$654	0.61	\$551	0.73	\$801	0.50	\$487	0.83

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$48,335,710	Cash & Cash Equivalents	\$2,866,923	Current Liabilities	\$2,220,302
Less Deductions	\$19,047,543	Net Patient Receivables	\$4,437,123	Long-Term Debt	\$0
Net Patient Revenue	\$29,288,167	Other Receivables	\$4,432	Other Liabilities	\$2,652,159
Plus Other Revenue	\$259,090			Subtotal	\$4,872,461
Total Revenue	\$29,547,257	Land, Buildings & Equipment (Net)	\$17,869,085	Unrestricted Fund Balance	\$29,326,727
Less Expenses	\$25,078,100	Other Assets	\$9,021,625	Restricted Fund Balance	\$1,262,590
Non-Operating Gains/Losses	-\$54,833			Total Liabilities & Fund Balance	\$34,199,188
Net Income	\$4,414,324	Total Assets	\$34,199,188		