

198 OakLeaf Surgical Hospital
1000 OakLeaf Way
Altoona, WI 54720
715-831-8130

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Corporation

County: Eau Claire
Analysis Area: West Central (5A)
Volume Group: 1

		All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2017 vs. 2016	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	33.5%	55.4%	0.60	42.7%	0.78	11.3%	2.96	34.4%	0.97
Obstetrics	0.0%	38.4%	N/A	30.0%	N/A	24.3%	N/A	0.0%	N/A
Pediatrics	0.0%	55.4%	N/A	1.0%	N/A	54.9%	N/A	0.0%	N/A
Total Hospital	33.5%	56.3%	0.60	43.6%	0.77	17.4%	1.93	34.4%	0.97
Average Census (Patients)									
Adult Medical-Surgical	4.4	26.5	0.16	11.7	0.37	1.8	2.41	4.5	0.97
Obstetrics	0.0	5.0	N/A	2.1	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	4.4	48.3	0.09	18.6	0.23	2.9	1.53	4.5	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	2.4	3.9	0.60	3.7	0.63	2.9	0.80	2.3	1.04
Obstetrics	0.0	2.6	N/A	2.4	N/A	2.7	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	1.9	N/A	2.9	N/A	0.0	N/A
Total Hospital	2.4	4.3	0.54	3.9	0.60	4.0	0.59	2.3	1.04
Surgical Operations									
Inpatient	674	1,408	0.48	496	1.36	116	5.82	720	0.94
Outpatient	11,316	4,098	2.76	1,861	6.08	1,063	10.65	9,555	1.18
Inpatient as % of All Surgeries	5.6%	25.6%	0.22	21.1%	0.27	9.8%	0.57	7.0%	0.80
Outpatient Visits									
Non-Emergency Visits	11,990	132,001	0.09	70,369	0.17	20,790	0.58	10,275	1.17
Emergency Visits	0	17,964	N/A	8,210	N/A	2,393	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	6.0	18.9	0.32	11.1	0.54	3.2	1.89	6.0	1.00
Nurses, Licensed	85.9	244.4	0.35	121.7	0.71	79.1	1.09	77.9	1.10
Ancillary Nursing Personnel	7.3	40.0	0.18	18.3	0.40	11.1	0.66	4.4	1.66
All Other Personnel	112.4	484.8	0.23	252.8	0.44	112.6	1.00	152.0	0.74
Total FTEs	211.6	788.1	0.27	404.0	0.52	205.9	1.03	240.3	0.88
FTEs per 100 Patient Census (Adjusted)									
Administrators	39.6	15.1	2.62	19.3	2.05	24.4	1.62	41.7	0.95
Nurses, Licensed	566.8	195.2	2.90	211.1	2.69	608.9	0.93	540.9	1.05
Ancillary Nursing Personnel	48.0	32.0	1.50	31.8	1.51	85.1	0.56	30.4	1.58
All Other Personnel	741.5	387.3	1.91	438.4	1.69	866.4	0.86	1,055.4	0.70
Total FTEs	1,395.9	629.5	2.22	700.6	1.99	1,584.8	0.88	1,668.3	0.84

Total Hospital:

Beds Set Up & Staffed 13
Discharges 676
Inpatient Days 1,591

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	676	1,591	33.5%	4.4	2.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	4	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	10	8	15.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	6	5	8.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	32	89	85.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	4	5	7.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	59	27	73.2
Pharmacy Personnel	7	5	9.4				
Clinical Laboratory Personnel	1	4	2.5				
				Total	128	143	211.6

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$44,671,509	31.8%	44.8%	0.71	49.2%	0.65	42.6%	0.75	29.5%	1.08
Medical Assistance	\$11,968,662	8.5%	14.4%	0.59	12.0%	0.71	12.7%	0.67	8.7%	0.98
Commercial	\$83,019,728	59.2%	36.6%	1.62	35.1%	1.69	40.5%	1.46	61.3%	0.97
All Other	\$635,860	0.5%	4.2%	0.11	3.7%	0.12	4.2%	0.11	0.5%	0.91
Deductions as % of Total Gross Patient Revenue										
Medicare	\$31,496,099	22.4%	32.9%	0.68	32.5%	0.69	20.7%	1.08	20.3%	1.11
Medical Assistance	\$10,333,114	7.4%	10.7%	0.69	8.6%	0.86	7.9%	0.93	7.8%	0.94
Commercial	\$18,692,322	13.3%	14.8%	0.90	10.0%	1.34	11.6%	1.14	14.7%	0.91
Charity Care	\$0	0.0%	1.0%	N/A	0.9%	N/A	0.9%	N/A	0.0%	N/A
Bad Debt	\$946,381	0.7%	1.1%	0.64	1.2%	0.54	2.0%	0.34	0.0%	N/A
All Other	\$163,495	0.1%	1.9%	0.06	1.6%	0.08	1.5%	0.08	0.1%	1.07
Total Deductions	\$61,631,411	43.9%	62.4%	0.70	54.7%	0.80	44.6%	0.99	42.9%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.2%	6.3%	0.03	4.1%	0.05	3.9%	0.06	0.6%	0.39
Net Gains/Losses as % of Net Income		N/A	12.7%	N/A	48.3%	N/A	1.9%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$17,134,454	30.7%	44.7%	0.69	53.1%	0.58	51.0%	0.60	31.5%	0.97
Supplies & Services	\$31,597,924	56.7%	47.9%	1.18	40.3%	1.41	42.2%	1.34	55.5%	1.02
Capital Component	\$7,036,602	12.6%	7.4%	1.71	6.6%	1.90	6.8%	1.85	13.0%	0.97
Fiscal Statistics										
Operating Margin (%)		29.3%	8.9%	3.27	6.5%	4.50	6.0%	4.92	30.5%	0.96
Total Hospital Net Income (%)		28.2%	10.1%	2.79	11.8%	2.38	6.1%	4.65	30.3%	0.93
Return on Equity (%)		46.6%	7.6%	6.13	8.3%	5.63	8.8%	5.26	44.9%	1.04
Current Ratio		1.9	5.6	0.33	3.7	0.51	2.8	0.68	1.8	1.03
Days in Net Patient Accounts Receivable		66.4	51.4	1.29	54.8	1.21	58.0	1.15	72.1	0.92
Average Payment Period		65.9	41.5	1.59	56.1	1.17	45.2	1.46	76.2	0.87
Equity Financing (%)		54.3%	73.6%	0.74	76.5%	0.71	56.7%	0.96	46.2%	1.17
Long-Term Debt to Equity Ratio		0.5	0.2	2.81	0.2	3.06	0.4	1.16	0.7	0.64
Times Interest Earned		33.1	14.1	2.35	26.4	1.25	9.6	3.46	51.2	0.65
Total Asset Turnover		1.7	0.7	2.26	0.7	2.55	1.5	1.15	1.5	1.13
Average Age of Plant (Years)		4.6	9.3	0.49	10.3	0.44	9.2	0.50	3.9	1.18
Increase (Decrease) Total Net Patient Revenue		11.1%	3.6%	3.05	14.9%	0.74	3.4%	3.30	16.0%	0.69
Outpatient Gross Revenue (% of Total GPR)		71.2%	60.9%	1.17	67.9%	1.05	76.0%	0.94	68.9%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$32,041	\$15,675	2.04	\$13,969	2.29	\$19,283	1.66	\$28,482	1.12
Inpatient Net Revenue per Day		\$13,614	\$3,540	3.85	\$3,407	4.00	\$2,854	4.77	\$12,537	1.09
Outpatient Net Revenue per Visit		\$4,833	\$654	7.39	\$718	6.73	\$720	6.71	\$4,895	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$140,295,759	Cash & Cash Equivalents	\$747,734	Current Liabilities	\$9,588,713
Less Deductions	\$61,631,411	Net Patient Receivables	\$14,313,055	Long-Term Debt	\$11,864,291
Net Patient Revenue	\$78,664,348	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$171,666			Subtotal	\$21,453,004
Total Revenue	\$78,836,014	Land, Buildings & Equipment (Net)	\$15,725,368	Unrestricted Fund Balance	\$25,486,804
Less Expenses	\$55,768,980	Other Assets	\$16,153,651	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,209,446			Total Liabilities & Fund Balance	\$46,939,808
Net Income	\$21,857,588	Total Assets	\$46,939,808		