

111 Divine Savior Healthcare
 2817 New Pinery Road
 Portage, WI 53901
 608-742-4131

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 5

		All GMS Hospitals		Analysis Area 1		Volume Group 5		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	37.0%	55.4%	0.67	57.1%	0.65	42.3%	0.88	29.9%	1.24
Obstetrics	16.7%	38.4%	0.43	41.6%	0.02	26.5%	0.63	20.2%	0.82
Pediatrics	0.0%	55.4%	N/A	55.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	33.9%	56.3%	0.60	58.9%	0.58	42.3%	0.80	29.2%	1.16
Average Census (Patients)									
Adult Medical-Surgical	14.1	26.5	0.53	24.0	0.59	16.0	0.88	11.4	1.24
Obstetrics	1.0	5.0	0.20	4.7	0.21	2.3	0.44	1.2	0.82
Pediatrics	0.0	1.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	17.0	48.3	0.35	50.8	0.33	27.2	0.62	14.6	1.16
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	3.9	0.79	3.9	0.79	3.3	0.93	3.1	1.00
Obstetrics	1.9	2.6	0.73	2.7	0.70	2.2	0.84	2.0	0.94
Pediatrics	0.0	3.5	N/A	3.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	4.3	0.86	4.3	0.86	3.6	1.04	3.2	1.17
Surgical Operations									
Inpatient	389	1,408	0.28	2,094	0.19	726	0.54	443	0.88
Outpatient	1,614	4,098	0.39	7,088	0.23	2,865	0.56	1,706	0.95
Inpatient as % of All Surgeries	19.4%	25.6%	0.76	22.8%	0.85	20.2%	0.96	20.6%	0.94
Outpatient Visits									
Non-Emergency Visits	144,611	132,001	1.10	161,897	0.89	120,134	1.20	152,505	0.95
Emergency Visits	16,599	17,964	0.92	17,257	0.96	14,406	1.15	16,332	1.02
Full-Time Equivalents (FTEs)									
Administrators	32.0	18.9	1.69	25.5	1.26	14.0	2.28	31.0	1.03
Nurses, Licensed	145.0	244.4	0.59	290.0	0.50	144.3	1.01	146.2	0.99
Ancillary Nursing Personnel	18.2	40.0	0.45	47.6	0.38	19.5	0.93	15.9	1.15
All Other Personnel	472.3	484.8	0.97	681.8	0.69	331.1	1.43	478.3	0.99
Total FTEs	667.5	788.1	0.85	1,045.0	0.64	508.9	1.31	671.4	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	36.7	15.1	2.43	20.7	1.77	14.4	2.54	36.5	1.01
Nurses, Licensed	166.2	195.2	0.85	235.4	0.71	148.1	1.12	171.9	0.97
Ancillary Nursing Personnel	20.8	32.0	0.65	38.7	0.54	20.1	1.04	18.6	1.12
All Other Personnel	541.5	387.3	1.40	553.4	0.98	340.0	1.59	562.5	0.96
Total FTEs	765.3	629.5	1.22	848.1	0.90	522.5	1.46	789.6	0.97

Total Hospital:

Beds Set Up & Staffed 50
 Discharges 1,673
 Inpatient Days 6,193

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
 Discharges 3
 Inpatient Days 17

Newborn Nursery:

Bassinet 6
 Total Births 193
 Newborn Days 365

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	38	1,673	5,136	37.0%	14.1	3.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	6	194	365	16.7%	1.0	1.9
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	3	128	278	25.4%	0.8	2.2
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	3	246	414	37.8%	1.1	1.7
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	32	0	32.0	Surgical Personnel	8	1	8.6
Physicians & Dentists	25	0	25.0	Radiological Services Personnel	14	4	16.7
Medical & Dental Residents	0	0	0.0	Sonographers	3	2	4.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	0	11.0
Registered Nurses	100	37	119.7	Occupational Therapists	6	1	6.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	3	3	4.4
Licensed Practical Nurses	12	3	13.6	Physical Therapists	19	7	22.4
Ancillary Nursing Personnel	14	6	18.2	Physical Therapy Assistants/Aides	11	4	13.2
Medical Assistants	18	3	19.4	Recreational Therapists	0	0	0.0
Physician Assistants	8	3	9.8	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	4	3	5.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	6	0	6.0	Social Workers	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	67	22	76.4
Health Info Mgmt-Administrators/Technicians	17	5	19.5	All Other Personnel	183	54	208.5
Pharmacy Personnel	10	1	10.1				
Clinical Laboratory Personnel	9	4	11.0				
				Total	585	163	667.5

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
FY 2017										
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$96,214,672	42.1%	44.8%	0.94	41.1%	1.02	47.9%	0.88	40.2%	1.05
Medical Assistance	\$34,839,976	15.2%	14.4%	1.06	11.8%	1.30	12.0%	1.27	16.3%	0.93
Commercial	\$88,490,838	38.7%	36.6%	1.06	39.9%	0.97	36.4%	1.06	39.2%	0.99
All Other	\$9,221,863	4.0%	4.2%	0.96	7.2%	0.56	3.7%	1.08	4.2%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	\$70,062,043	30.6%	32.9%	0.93	30.1%	1.02	33.3%	0.92	30.0%	1.02
Medical Assistance	\$28,134,667	12.3%	10.7%	1.14	8.7%	1.41	8.7%	1.41	13.1%	0.94
Commercial	\$34,176,001	14.9%	14.8%	1.01	18.1%	0.82	14.8%	1.01	14.8%	1.01
Charity Care	\$455,375	0.2%	1.0%	0.20	0.9%	0.23	0.9%	0.23	0.3%	0.66
Bad Debt	\$5,004,595	2.2%	1.1%	2.07	1.1%	1.98	1.0%	2.22	2.2%	0.98
All Other	\$4,713,632	2.1%	1.9%	1.08	3.4%	0.61	1.9%	1.07	2.0%	1.02
Total Deductions	\$142,546,313	62.3%	62.4%	1.00	62.3%	1.00	60.6%	1.03	62.5%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.9%	6.3%	0.30	7.1%	0.27	4.1%	0.47	1.2%	1.62
Net Gains/Losses as % of Net Income		102.0%	12.7%	8.05	48.2%	2.12	11.9%	8.55	12.8%	7.99
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$55,096,537	62.7%	44.7%	1.40	48.0%	1.31	46.3%	1.35	62.5%	1.00
Supplies & Services	\$26,408,643	30.0%	47.9%	0.63	44.6%	0.67	46.1%	0.65	30.5%	0.99
Capital Component	\$6,414,753	7.3%	7.4%	0.99	7.5%	0.98	7.6%	0.96	7.0%	1.04
Fiscal Statistics										
Operating Margin (%)		0.0%	8.9%	N/A	3.0%	N/A	8.9%	N/A	2.7%	N/A
Total Hospital Net Income (%)		1.3%	10.1%	0.13	5.7%	0.23	10.0%	0.13	3.0%	0.42
Return on Equity (%)		0.9%	7.6%	0.11	4.4%	0.20	6.7%	0.13	1.9%	0.46
Current Ratio		2.5	5.6	0.45	2.1	1.22	6.0	0.42	2.5	1.03
Days in Net Patient Accounts Receivable		65.3	51.4	1.27	49.0	1.33	54.8	1.19	66.3	0.98
Average Payment Period		51.0	41.5	1.23	54.8	0.93	42.8	1.19	62.2	0.82
Equity Financing (%)		56.7%	73.6%	0.77	60.8%	0.93	78.1%	0.73	54.3%	1.04
Long-Term Debt to Equity Ratio		0.6	0.2	3.53	0.3	1.90	0.1	3.90	0.6	0.91
Times Interest Earned		1.8	14.1	0.13	5.3	0.34	18.4	0.10	2.9	0.63
Total Asset Turnover		0.7	0.7	0.89	0.8	0.88	0.7	1.01	0.6	1.08
Average Age of Plant (Years)		11.3	9.3	1.22	10.6	1.08	9.0	1.27	12.3	0.93
Increase (Decrease) Total Net Patient Revenue		2.4%	3.6%	0.65	3.3%	0.72	2.6%	0.91	5.7%	0.42
Outpatient Gross Revenue (% of Total GPR)		83.9%	60.9%	1.38	59.0%	1.42	71.9%	1.17	84.3%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$10,042	\$15,675	0.64	\$17,327	0.58	\$11,179	0.90	\$9,825	1.02
Inpatient Net Revenue per Day		\$3,270	\$3,540	0.92	\$4,029	0.81	\$3,101	1.05	\$3,395	0.96
Outpatient Net Revenue per Visit		\$461	\$654	0.70	\$588	0.78	\$561	0.82	\$429	1.07

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$228,767,349	Cash & Cash Equivalents	\$2,437,903	Current Liabilities	\$11,593,189
Less Deductions	\$142,546,313	Net Patient Receivables	\$15,425,233	Long-Term Debt	\$43,931,608
Net Patient Revenue	\$86,221,036	Other Receivables	\$446,585	Other Liabilities	\$2,058,678
Plus Other Revenue	\$1,676,170			Subtotal	\$57,583,475
Total Revenue	\$87,897,206	Land, Buildings & Equipment (Net)	\$69,113,282		
Less Expenses	\$87,919,933	Other Assets	\$45,453,398	Unrestricted Fund Balance	\$75,292,926
Non-Operating Gains/Losses	\$1,171,193			Restricted Fund Balance	\$157,027
Net Income	\$1,148,466	Total Assets	\$132,876,401	Total Liabilities & Fund Balance	\$132,876,401