

**119 Lakeview Medical Center**  
1700 West Stout Street  
Rice Lake, WI 54868  
715-234-1515

Fiscal Year: 10/01 to 09/30  
Type: GMS  
General Medical & Surgical  
Control: Other Not-For-Profit

County: Barron  
Analysis Area: West Central (5A)  
Volume Group: 5

		All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	45.7%	55.4%	0.82	42.7%	1.07	42.3%	1.08	45.2%	1.01
Obstetrics	35.3%	38.4%	0.92	30.0%	0.09	26.5%	1.33	33.4%	1.06
Pediatrics	0.0%	55.4%	N/A	1.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	43.6%	56.3%	0.77	43.6%	1.00	42.3%	1.03	43.1%	1.01
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	12.3	26.5	0.46	11.7	1.05	16.0	0.77	12.2	1.01
Obstetrics	2.8	5.0	0.56	2.1	1.35	2.3	1.25	2.7	1.06
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	17.5	48.3	0.36	18.6	0.94	27.2	0.64	17.2	1.01
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.9	3.9	0.75	3.7	0.78	3.3	0.88	2.9	1.02
Obstetrics	2.2	2.6	0.85	2.4	0.91	2.2	0.97	2.1	1.02
Pediatrics	0.0	3.5	N/A	1.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.8	4.3	0.64	3.9	0.71	3.6	0.78	2.7	1.01
<b>Surgical Operations</b>									
Inpatient	759	1,408	0.54	496	1.53	726	1.05	817	0.93
Outpatient	2,904	4,098	0.71	1,861	1.56	2,865	1.01	3,148	0.92
Inpatient as % of All Surgeries	20.7%	25.6%	0.81	21.1%	0.98	20.2%	1.03	20.6%	1.01
<b>Outpatient Visits</b>									
Non-Emergency Visits	98,575	132,001	0.75	70,369	1.40	120,134	0.82	98,765	1.00
Emergency Visits	15,113	17,964	0.84	8,210	1.84	14,406	1.05	15,237	0.99
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	20.0	18.9	1.06	11.1	1.79	14.0	1.42	22.0	0.91
Nurses, Licensed	117.1	244.4	0.48	121.7	0.96	144.3	0.81	106.9	1.10
Ancillary Nursing Personnel	33.5	40.0	0.84	18.3	1.83	19.5	1.72	28.3	1.18
All Other Personnel	285.4	484.8	0.59	252.8	1.13	331.1	0.86	271.8	1.05
Total FTEs	456.1	788.1	0.58	404.0	1.13	508.9	0.90	428.9	1.06
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	25.9	15.1	1.72	19.3	1.34	14.4	1.80	30.0	0.86
Nurses, Licensed	151.7	195.2	0.78	211.1	0.72	148.1	1.02	145.9	1.04
Ancillary Nursing Personnel	43.4	32.0	1.36	31.8	1.37	20.1	2.16	38.6	1.12
All Other Personnel	369.6	387.3	0.95	438.4	0.84	340.0	1.09	371.0	1.00
Total FTEs	590.5	629.5	0.94	700.6	0.84	522.5	1.13	585.5	1.01

**Total Hospital:**

Beds Set Up & Staffed 40  
Discharges 2,297  
Inpatient Days 6,370

**Contract with:**

Health Maintenance  
Organization (HMO) No  
Preferred Provider  
Organization (PPO) No

**Medicare-certified Swing Beds:**

Average Beds Used 0  
Discharges 0  
Inpatient Days 0

**Newborn Nursery:**

Bassinet 8  
Total Births 478  
Newborn Days 937

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	27	1,548	4,502	45.7%	12.3	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	8	475	1,032	35.3%	2.8	2.2
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	5	274	836	45.8%	2.3	3.1
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	20	0	20.0	Surgical Personnel	4	1	4.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	23	5	25.4
Medical & Dental Residents	0	0	0.0	Sonographers	6	2	7.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	3	3.8
Registered Nurses	81	42	116.1	Occupational Therapists	4	0	4.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	4	0	4.0
Ancillary Nursing Personnel	20	18	33.5	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	1	2.9
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	4	4.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	43	27	54.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	111	48	141.8
Pharmacy Personnel	12	5	13.0				
Clinical Laboratory Personnel	16	1	16.3				
				<b>Total</b>	<b>354</b>	<b>157</b>	<b>456.1</b>

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2016	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$87,086,860	52.4%	44.8%	1.17	49.2%	1.06	47.9%	1.09	52.0%	1.01
Medical Assistance	\$19,980,091	12.0%	14.4%	0.84	12.0%	1.00	12.0%	1.00	12.2%	0.99
Commercial	\$47,146,476	28.4%	36.6%	0.77	35.1%	0.81	36.4%	0.78	30.1%	0.94
All Other	\$12,085,686	7.3%	4.2%	1.72	3.7%	1.99	3.7%	1.95	5.7%	1.28
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$54,483,763	32.8%	32.9%	0.99	32.5%	1.01	33.3%	0.98	31.5%	1.04
Medical Assistance	\$12,089,570	7.3%	10.7%	0.68	8.6%	0.85	8.7%	0.83	7.2%	1.01
Commercial	\$5,206,649	3.1%	14.8%	0.21	10.0%	0.31	14.8%	0.21	4.0%	0.78
Charity Care	\$1,295,998	0.8%	1.0%	0.79	0.9%	0.87	0.9%	0.89	1.0%	0.77
Bad Debt	\$1,159,405	0.7%	1.1%	0.66	1.2%	0.56	1.0%	0.71	0.5%	1.31
All Other	\$4,133,499	2.5%	1.9%	1.30	1.6%	1.60	1.9%	1.29	2.0%	1.24
Total Deductions	\$78,368,884	47.1%	62.4%	0.75	54.7%	0.86	60.6%	0.78	46.3%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.9%	6.3%	0.46	4.1%	0.71	4.1%	0.71	3.1%	0.95
Net Gains/Losses as % of Net Income		0.8%	12.7%	0.07	48.3%	0.02	11.9%	0.07	1.2%	0.72
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$30,715,933	43.6%	44.7%	0.97	53.1%	0.82	46.3%	0.94	45.8%	0.95
Supplies & Services	\$32,998,054	46.8%	47.9%	0.98	40.3%	1.16	46.1%	1.02	45.0%	1.04
Capital Component	\$6,762,807	9.6%	7.4%	1.30	6.6%	1.45	7.6%	1.27	9.2%	1.04
<b>Fiscal Statistics</b>										
Operating Margin (%)		22.2%	8.9%	2.48	6.5%	3.41	8.9%	2.48	22.0%	1.01
Total Hospital Net Income (%)		22.3%	10.1%	2.21	11.8%	1.88	10.0%	2.22	22.2%	1.01
Return on Equity (%)		21.3%	7.6%	2.80	8.3%	2.57	6.7%	3.19	18.7%	1.14
Current Ratio		16.2	5.6	2.86	3.7	4.42	6.0	2.69	9.3	1.74
Days in Net Patient Accounts Receivable		43.0	51.4	0.84	54.8	0.79	54.8	0.79	40.1	1.07
Average Payment Period		9.1	41.5	0.22	56.1	0.16	42.8	0.21	18.5	0.49
Equity Financing (%)		50.3%	73.6%	0.68	76.5%	0.66	78.1%	0.64	50.6%	0.99
Long-Term Debt to Equity Ratio		1.0	0.2	5.75	0.2	6.26	0.1	6.37	0.9	1.08
Times Interest Earned		15.0	14.1	1.07	26.4	0.57	18.4	0.82	15.9	0.94
Total Asset Turnover		1.0	0.7	1.28	0.7	1.45	0.7	1.45	0.8	1.13
Average Age of Plant (Years)		7.9	9.3	0.85	10.3	0.77	9.0	0.88	9.8	0.81
Increase (Decrease) Total Net Patient Revenue		2.9%	3.6%	0.81	14.9%	0.20	2.6%	1.13	2.0%	1.48
Outpatient Gross Revenue (% of Total GPR)		77.2%	60.9%	1.27	67.9%	1.14	71.9%	1.07	76.3%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$8,972		\$15,675	0.57	\$13,969	0.64	\$11,179	0.80	\$8,881	1.01
Inpatient Net Revenue per Day	\$3,214		\$3,540	0.91	\$3,407	0.94	\$3,101	1.04	\$3,226	1.00
Outpatient Net Revenue per Visit	\$602		\$654	0.92	\$718	0.84	\$561	1.07	\$577	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$166,299,113	Cash & Cash Equivalents	\$14,361,759	Current Liabilities	\$1,636,305
Less Deductions	\$78,368,884	Net Patient Receivables	\$10,363,412	Long-Term Debt	\$45,584,007
Net Patient Revenue	\$87,930,229	Other Receivables	\$74,216	Other Liabilities	\$0
Plus Other Revenue	\$2,630,241			Subtotal	\$47,220,312
Total Revenue	\$90,560,470	Land, Buildings & Equipment (Net)	\$63,944,459	Unrestricted Fund Balance	\$47,861,709
Less Expenses	\$70,476,794	Other Assets	\$6,338,175	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$170,230			Total Liabilities & Fund Balance	\$95,082,021
Net Income	\$20,253,906	Total Assets	\$95,082,021		