

156 Howard Young Medical Center
 240 Maple Street, PO Box 470
 Woodruff, WI 54568
 715-356-8000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Oneida
 Analysis Area: North Central (6)
 Volume Group: 3

		All GMS Hospitals		Analysis Area 6		Volume Group 3		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	51.9%	55.4%	0.94	63.3%	0.82	46.2%	1.12	79.5%	0.65
Obstetrics	20.2%	38.4%	0.53	48.9%	0.03	22.2%	0.91	24.0%	0.84
Pediatrics	0.0%	55.4%	N/A	72.9%	N/A	0.7%	N/A	0.0%	N/A
Total Hospital	48.4%	56.3%	0.86	68.1%	0.71	43.7%	1.11	63.6%	0.76
Average Census (Patients)									
Adult Medical-Surgical	16.6	26.5	0.63	20.3	0.82	8.0	2.08	15.9	1.04
Obstetrics	1.6	5.0	0.32	3.7	0.43	1.0	1.70	1.7	0.96
Pediatrics	0.0	1.4	N/A	0.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	24.2	48.3	0.50	39.0	0.62	10.5	2.31	23.5	1.03
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	3.9	0.94	3.7	0.99	3.3	1.12	3.5	1.03
Obstetrics	2.2	2.6	0.84	2.6	0.84	2.1	1.02	2.2	0.97
Pediatrics	0.0	3.5	N/A	2.9	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.7	4.3	0.85	4.1	0.89	3.4	1.08	3.6	1.01
Surgical Operations									
Inpatient	825	1,408	0.59	1,200	0.69	302	2.73	791	1.04
Outpatient	725	4,098	0.18	1,676	0.43	1,304	0.56	661	1.10
Inpatient as % of All Surgeries	53.2%	25.6%	2.08	41.7%	1.28	18.8%	2.83	54.5%	0.98
Outpatient Visits									
Non-Emergency Visits	29,228	132,001	0.22	75,867	0.39	63,510	0.46	27,551	1.06
Emergency Visits	10,752	17,964	0.60	13,255	0.81	8,037	1.34	10,478	1.03
Full-Time Equivalents (FTEs)									
Administrators	6.5	18.9	0.34	10.2	0.63	12.6	0.52	14.0	0.46
Nurses, Licensed	86.9	244.4	0.36	142.4	0.61	78.6	1.11	81.1	1.07
Ancillary Nursing Personnel	19.1	40.0	0.48	22.2	0.86	13.9	1.37	13.0	1.47
All Other Personnel	100.6	484.8	0.21	273.7	0.37	187.4	0.54	142.5	0.71
Total FTEs	213.1	788.1	0.27	448.5	0.48	292.5	0.73	250.6	0.85
FTEs per 100 Patient Census (Adjusted)									
Administrators	12.0	15.1	0.79	10.6	1.13	29.3	0.41	28.7	0.42
Nurses, Licensed	160.5	195.2	0.82	147.6	1.09	183.3	0.88	166.5	0.96
Ancillary Nursing Personnel	35.3	32.0	1.10	23.0	1.53	32.5	1.09	26.6	1.33
All Other Personnel	185.8	387.3	0.48	283.6	0.66	436.8	0.43	292.5	0.64
Total FTEs	393.6	629.5	0.63	464.8	0.85	681.8	0.58	514.2	0.77

Total Hospital:

Beds Set Up & Staffed 50
 Discharges 2,409
 Inpatient Days 8,840

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 7
 Total Births 253
 Newborn Days 527

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	32	1,655	6,064	51.9%	16.6	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	273	590	20.2%	1.6	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	481	2,186	59.9%	6.0	4.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	6	6.5	Surgical Personnel	4	4	6.6
Physicians & Dentists	2	6	4.9	Radiological Services Personnel	8	8	13.2
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	2.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	4	5.5
Registered Nurses	49	49	77.4	Occupational Therapists	2	1	2.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.3
Licensed Practical Nurses	2	0	2.0	Physical Therapists	3	3	3.7
Ancillary Nursing Personnel	14	9	19.1	Physical Therapy Assistants/Aides	2	1	2.9
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	1	1	1.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	6	1	6.3	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	23	11	29.1
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	2	6	5.3
Pharmacy Personnel	8	6	11.2				
Clinical Laboratory Personnel	6	9	12.2				
				Total	141	129	213.1

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	Value	Ratio	Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$72,605,218	56.4%	44.8%	1.26	51.2%	1.10	46.2%	1.22	54.5%	1.04
Medical Assistance	\$19,803,179	15.4%	14.4%	1.07	14.0%	1.10	12.7%	1.21	15.7%	0.98
Commercial	\$30,151,537	23.4%	36.6%	0.64	30.8%	0.76	37.2%	0.63	25.9%	0.90
All Other	\$6,165,901	4.8%	4.2%	1.13	4.0%	1.20	3.9%	1.24	4.0%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$49,003,916	38.1%	32.9%	1.16	34.8%	1.09	28.8%	1.32	34.4%	1.11
Medical Assistance	\$15,047,963	11.7%	10.7%	1.09	10.5%	1.11	8.6%	1.36	11.9%	0.98
Commercial	\$5,714,343	4.4%	14.8%	0.30	7.6%	0.59	13.1%	0.34	4.6%	0.96
Charity Care	\$1,273,340	1.0%	1.0%	1.00	1.2%	0.83	1.0%	0.98	0.3%	3.54
Bad Debt	\$1,455,659	1.1%	1.1%	1.07	0.9%	1.23	1.5%	0.76	1.4%	0.80
All Other	\$3,613,253	2.8%	1.9%	1.46	1.6%	1.79	1.9%	1.45	2.0%	1.37
Total Deductions	\$76,108,474	59.1%	62.4%	0.95	56.5%	1.05	54.9%	1.08	54.7%	1.08
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.2%	6.3%	0.51	12.4%	0.26	6.2%	0.52	3.6%	0.90
Net Gains/Losses as % of Net Income		21.1%	12.7%	1.66	12.7%	1.66	20.5%	1.03	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$22,162,743	46.7%	44.7%	1.04	43.5%	1.07	50.7%	0.92	57.7%	0.81
Supplies & Services	\$21,090,285	44.4%	47.9%	0.93	50.5%	0.88	40.1%	1.11	33.3%	1.33
Capital Component	\$4,255,227	9.0%	7.4%	1.21	6.0%	1.49	9.2%	0.97	9.0%	0.99
Fiscal Statistics										
Operating Margin (%)		12.6%	8.9%	1.41	16.0%	0.79	4.7%	2.71	12.5%	1.01
Total Hospital Net Income (%)		15.5%	10.1%	1.53	17.9%	0.86	5.8%	2.67	11.6%	1.34
Return on Equity (%)		9.9%	7.6%	1.30	22.9%	0.43	5.1%	1.94	3.8%	2.62
Current Ratio		3.6	5.6	0.64	2.8	1.29	4.9	0.74	7.3	0.50
Days in Net Patient Accounts Receivable		45.9	51.4	0.89	44.6	1.03	51.9	0.89	43.2	1.06
Average Payment Period		29.8	41.5	0.72	37.4	0.80	33.7	0.88	28.5	1.05
Equity Financing (%)		75.1%	73.6%	1.02	54.2%	1.39	70.2%	1.07	88.4%	0.85
Long-Term Debt to Equity Ratio		0.2	0.2	1.10	0.5	0.38	0.4	0.47	0.1	2.29
Times Interest Earned		21.3	14.1	1.51	25.4	0.84	4.7	4.51	16.4	1.29
Total Asset Turnover		0.6	0.7	0.83	1.2	0.49	0.9	0.71	0.3	1.88
Average Age of Plant (Years)		3.6	9.3	0.38	8.3	0.43	7.5	0.48	2.5	1.43
Increase (Decrease) Total Net Patient Revenue		-4.2%	3.6%	N/A	2.3%	N/A	2.8%	N/A	4.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		55.0%	60.9%	0.90	59.5%	0.92	75.7%	0.73	51.7%	1.06
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,444		\$15,675	0.67	\$13,883	0.75	\$12,189	0.86	\$12,958	0.81
Inpatient Net Revenue per Day	\$2,831		\$3,540	0.80	\$3,352	0.84	\$3,423	0.83	\$3,563	0.79
Outpatient Net Revenue per Visit	\$723		\$654	1.11	\$806	0.90	\$558	1.30	\$682	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$128,725,835	Cash & Cash Equivalents	-\$6,016	Current Liabilities	\$3,573,540
Less Deductions	\$76,108,474	Net Patient Receivables	\$6,622,359	Long-Term Debt	\$12,046,693
Net Patient Revenue	\$52,617,361	Other Receivables	\$2,020,665	Other Liabilities	\$6,397,277
Plus Other Revenue	\$1,760,890			Subtotal	\$22,017,510
Total Revenue	\$54,378,251	Land, Buildings & Equipment (Net)	\$23,584,702	Unrestricted Fund Balance	\$66,283,457
Less Expenses	\$47,508,255	Other Assets	\$56,079,257	Restricted Fund Balance	\$48,746,796
Non-Operating Gains/Losses	\$1,833,264			Total Liabilities & Fund Balance	\$88,300,967
Net Income	\$8,703,260	Total Assets	\$88,300,967		