

181 Post Acute Medical Specialty Hospital of Milwaukee
 5017 South 110th Street
 Greenfield, WI 53228
 414-427-8282

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2017 vs.2016	
	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	58.1%	68.7%	0.84	55.4%	1.05
Total Hospital	58.1%	67.9%	0.85	55.4%	1.05
Average Census (Patients)					
Acute Long-Term Care	32.5	28.0	1.16	31.0	1.05
Total Hospital	32.5	28.1	1.16	31.0	1.05
Average Length of Stay (Days)					
Acute Long-Term Care	23.3	30.0	0.77	25.0	0.93
Total Hospital	23.3	30.0	0.77	25.0	0.93
Full-Time Equivalents (FTEs)					
Administrators	3.0	1.5	2.00	1.0	3.00
Nurses, Licensed	22.0	29.7	0.74	29.0	0.76
Ancillary Nursing Personnel	21.0	16.6	1.27	22.0	0.95
All Other Personnel	73.3	68.0	1.08	19.0	3.86
Total FTEs	119.3	115.8	1.03	71.0	1.68
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.2	5.3	1.72	3.3	2.82
Nurses, Licensed	67.4	105.9	0.64	94.4	0.71
Ancillary Nursing Personnel	64.4	59.1	1.09	71.6	0.90
All Other Personnel	224.8	242.4	0.93	61.9	3.63
Total FTEs	365.8	412.8	0.89	231.2	1.58

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 510
 Inpatient Days 11,867

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	56	510	11,867	58.1%	32.5	23.3
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	0	3.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	0	8.0
Registered Nurses	20	2	20.0	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	2	0	2.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	21	0	21.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	0	2.3
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	31	0	31.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	19	1	19.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	3	0	3.0				
				Total	119	3	119.3

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			All LTAC Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$37,617,421	39.4%	55.1%	0.71	50.7%	0.78
Medical Assistance	\$43,166,117	45.2%	22.5%	2.01	22.5%	2.01
Commercial	\$14,692,846	15.4%	22.4%	0.69	26.8%	0.57
All Other	\$75,423	0.1%	0.0%	2.74	0.0%	11.78
Deductions as % of Total Gross Patient Revenue						
Medicare	\$31,849,408	33.3%	39.4%	0.85	41.1%	0.81
Medical Assistance	\$32,453,695	34.0%	16.3%	N/A	18.3%	1.85
Commercial	\$11,906,287	12.5%	13.5%	0.92	21.2%	0.59
Bad Debt	\$348,826	0.4%	0.6%	0.63	0.3%	1.42
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A	0.0%	N/A
Total Deductions	\$76,558,216	80.1%	69.9%	1.15	80.8%	0.99
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	2.3%	0.03	0.2%	0.40
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$8,136,592	41.9%	46.8%	0.90	48.0%	0.87
Supplies & Services	\$8,981,124	46.3%	41.5%	1.12	39.0%	1.19
Capital Component	\$2,279,076	11.7%	11.7%	1.00	13.1%	0.90
Fiscal Statistics						
Operating Margin (%)		-2.0%	-3.1%	0.65	1.0%	N/A
Total Hospital Net Income (%)		-2.0%	-2.1%	0.98	1.0%	N/A
Return on Equity (%)		-3.4%	-4.8%	0.70	1.9%	N/A
Current Ratio		0.7	2.1	0.34	0.6	1.13
Days in Net Patient Accounts Receivable		113.7	102.2	1.11	71.7	1.59
Average Payment Period		176.8	57.8	3.06	142.4	1.24
Equity Financing (%)		0.0%	24.8%	N/A	0.0%	0.50
Long-Term Debt to Equity Ratio		-3.1	0.3	N/A	-2.3	1.35
Times Interest Earned		-0.1	-2.1	0.05	1.4	N/A
Total Asset Turnover		1.6	2.3	0.72	2.0	0.83
Average Age of Plant (Years)		2.9	7.5	0.38	2.2	1.29
Increase (Decrease) Total Net Patient Revenue		3.7%	-4.0%	N/A	-0.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	0.2%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$37,926		\$52,709	0.72	\$40,795	0.93
Inpatient Net Revenue per Day	\$1,624		\$1,760	0.92	\$1,651	0.98
Outpatient Net Revenue per Visit	\$0		\$74	N/A	\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$95,551,807		Cash & Cash Equivalents	-\$32,504	Current Liabilities	\$9,362,610
Less Deductions	\$76,558,216		Net Patient Receivables	\$5,917,203	Long-Term Debt	\$3,212,613
Net Patient Revenue	\$18,993,591		Other Receivables	\$2,302	Other Liabilities	\$0
Plus Other Revenue	\$13,847				Subtotal	\$12,575,223
Total Revenue	\$19,007,438		Land, Buildings & Equipment (Net)	\$418,110	Unrestricted Fund Balance	-\$1,035,420
Less Expenses	\$19,396,792		Other Assets	\$5,234,692	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$11,539,803
Net Income	-\$389,354		Total Assets	\$11,539,803		