

300 Select Specialty Hospital - Milwaukee - St. Francis
 3237 South 16th Street, 5th Floor
 Milwaukee, WI 53215
 414-647-3995

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2017 vs.2016	
	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	57.1%	68.7%	0.83	64.0%	0.89
Total Hospital	57.1%	67.9%	0.84	64.0%	0.89
Average Census (Patients)					
Acute Long-Term Care	16.6	28.0	0.59	18.6	0.89
Total Hospital	16.6	28.1	0.59	18.6	0.89
Average Length of Stay (Days)					
Acute Long-Term Care	29.5	30.0	0.98	29.8	0.99
Total Hospital	29.5	30.0	0.98	29.8	0.99
Full-Time Equivalents (FTEs)					
Administrators	1.0	1.5	0.67	1.0	1.00
Nurses, Licensed	18.0	29.7	0.61	25.3	0.71
Ancillary Nursing Personnel	9.7	16.6	0.58	10.6	0.91
All Other Personnel	28.7	68.0	0.42	33.1	0.87
Total FTEs	57.3	115.8	0.49	70.1	0.82
FTEs per 100 Patient Census (Adjusted)					
Administrators	6.0	5.3	1.13	5.4	1.12
Nurses, Licensed	108.6	105.9	1.03	136.4	0.80
Ancillary Nursing Personnel	58.3	59.1	0.99	57.3	1.02
All Other Personnel	173.0	242.4	0.71	178.4	0.97
Total FTEs	346.0	412.8	0.84	377.5	0.92

Total Hospital:

Beds Set Up & Staffed 29
 Discharges 205
 Inpatient Days 6,049

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	29	205	6,049	57.1%	16.6	29.5
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	6	7.0
Registered Nurses	15	9	18.0	Occupational Therapists	1	1	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.2
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	8	5	9.7	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	2	0.9
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	6	1	6.6
Health Info Mgmt-Administrators/Technicians	1	1	1.6	All Other Personnel	6	1	6.3
Pharmacy Personnel	2	5	2.9				
Clinical Laboratory Personnel	0	0	0.0				
				Total	47	33	57.3

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Milwaukee, WI 53215			All LTAC Hospitals		FY 2017 vs. 2016		
Selected Financial Statistics			FY 2017	Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue							
Medicare	\$22,546,984	69.4%	55.1%	1.26		66.6%	1.04
Medical Assistance	\$3,481,009	10.7%	22.5%	0.48		15.7%	0.68
Commercial	\$6,435,293	19.8%	22.4%	0.88		17.7%	1.12
All Other	\$21,155	0.1%	0.0%	2.26		0.0%	N/A
Deductions as % of Total Gross Patient Revenue							
Medicare	\$15,102,388	46.5%	39.4%	1.18		43.4%	1.07
Medical Assistance	\$2,558,012	7.9%	16.3%	N/A		12.0%	0.66
Commercial	\$3,947,518	12.2%	13.5%	0.90		10.1%	1.21
Bad Debt	\$201,563	0.6%	0.6%	1.07		0.6%	0.99
Charity Care	\$21,155	0.1%	0.0%	10.85		0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A		0.0%	N/A
Total Deductions	\$21,830,636	67.2%	69.9%	0.96		66.1%	1.02
Other Revenue & Net Gains or Losses							
Other Revenue as % of Total Revenue		0.2%	2.3%	0.08		0.3%	0.65
Net Gains/Losses as % of Net Income		N/A	N/A	N/A		N/A	N/A
Expenses as % of Total Expenses							
Salary/Fringe Benefits	\$5,262,489	46.1%	46.8%	0.99		41.3%	1.12
Supplies & Services	\$4,803,278	42.1%	41.5%	1.02		49.8%	0.85
Capital Component	\$1,342,994	11.8%	11.7%	1.00		8.9%	1.32
Fiscal Statistics							
Operating Margin (%)		-6.9%	-3.1%	2.18		-9.4%	0.73
Total Hospital Net Income (%)		-0.5%	-2.1%	0.23		-4.6%	0.11
Return on Equity (%)		-0.8%	-4.8%	0.17		-11.6%	0.07
Current Ratio		1.4	2.1	0.65		2.5	0.55
Days in Net Patient Accounts Receivable		75.7	102.2	0.74		76.1	1.00
Average Payment Period		120.7	57.8	2.09		52.0	2.32
Equity Financing (%)		43.9%	24.8%	1.77		62.8%	0.70
Long-Term Debt to Equity Ratio		0.0	0.3	N/A		0.0	N/A
Times Interest Earned		0.0	-2.1	N/A		0.0	N/A
Total Asset Turnover		1.6	2.3	0.69		2.4	0.65
Average Age of Plant (Years)		8.4	7.5	1.13		26.0	0.33
Increase (Decrease) Total Net Patient Revenue		-8.2%	-4.0%	2.05		-6.9%	1.19
Outpatient Gross Revenue (% of Total GPR)		N/A	0.2%	N/A		N/A	N/A
Net Revenue Statistics							
Inpatient Net Revenue per Discharge		\$52,953	\$52,709	1.00		\$51,841	1.02
Inpatient Net Revenue per Day		\$1,795	\$1,760	1.02		\$1,740	1.03
Outpatient Net Revenue per Visit		\$0	\$74	N/A		\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$32,484,441		Cash & Cash Equivalents	\$0	Current Liabilities	\$3,733,472	
Less Deductions	\$21,830,636		Net Patient Receivables	\$2,208,946	Long-Term Debt	\$0	
Net Patient Revenue	\$10,653,805		Other Receivables	\$0	Other Liabilities	\$72,274	
Plus Other Revenue	\$20,606				Subtotal	\$3,805,746	
Total Revenue	\$10,674,411		Land, Buildings & Equipment (Net)	\$1,672,111	Unrestricted Fund Balance	\$2,974,636	
Less Expenses	\$11,408,761		Other Assets	\$2,899,325	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	\$678,559				Total Liabilities & Fund Balance	\$6,780,382	
Net Income	-\$55,791		Total Assets	\$6,780,382			