

140 Waukesha County Mental Health Center
1501 Airport Rd
Waukesha, WI 53188
262-548-7957

Fiscal Year: 01/01 to 12/31
Type: Psychiatric
Control: County

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group:

		All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	61.8%	70.2%	0.88	63.2%	0.98
Alcoholism/Chemical Dependency	0.0%	45.5%	N/A	0.0%	N/A
Total Hospital	61.8%	69.5%	0.89	63.9%	0.97
Average Census (Patients)					
Psychiatric	17.3	31.4	0.55	17.7	0.98
Alcoholism/Chemical Dependency	0.0	2.5	N/A	0.2	0.00
Total Hospital	17.3	33.3	0.52	17.9	0.97
Average Length of Stay (Days)					
Psychiatric	9.3	6.4	1.44	10.2	0.91
Alcoholism/Chemical Dependency	0.0	3.1	N/A	3.0	0.00
Total Hospital	9.3	5.6	1.65	9.9	0.93
Outpatient Visits					
Non-Emergency Visits	0	53,116	N/A	0	N/A
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	1.6	7.7	0.21	3.6	0.44
Nurses, Licensed	14.1	40.6	0.35	13.3	1.07
Psychologists	0.6	8.2	0.07	0.6	1.00
Social Workers	4.2	26.4	0.16	3.8	1.12
All Other Personnel	28.4	164.7	0.17	30.1	0.95
Total FTEs	48.9	247.6	0.20	51.3	0.95
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.5	13.1	0.72	20.7	0.46
Nurses, Licensed	83.5	68.7	1.22	76.1	1.10
Psychologists	3.5	13.9	0.26	3.4	1.03
Social Workers	24.8	44.7	0.56	21.5	1.15
All Other Personnel	168.0	278.8	0.60	172.6	0.97
Total FTEs	289.3	419.1	0.69	294.3	0.98

Total Hospital:

Beds Set Up & Staffed 28
Discharges 680
Inpatient Days 6,311

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	28	680	6,311	61.8%	17.3	9.3
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	2	1.6	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	8	10	14.1	Occupational Therapists	1	1	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	2.4
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	2	17.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.1
Nurse Practitioners	0	0	0.0	Psychologists	0	2	0.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	5	4.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	3	1.2
Health Info Mgmt-Administrators/Technicians	2	1	2.4	All Other Personnel	3	0	3.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	35	29	48.9

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			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics		FY 2017	Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$2,454,661	35.5%	10.8%	3.30	30.6%	1.16
Medical Assistance	\$1,104,500	16.0%	44.9%	0.36	10.8%	1.47
Commercial	\$1,380,479	20.0%	37.9%	0.53	22.6%	0.89
All Other	\$1,965,654	28.5%	6.4%	4.42	36.0%	0.79
Deductions as % of Total Gross Patient Revenue						
Medicare	\$949,456	13.7%	6.3%	2.17	16.5%	0.83
Medical Assistance	\$496,789	7.2%	21.7%	0.33	4.8%	1.50
Commercial	\$842,154	12.2%	15.5%	0.79	17.0%	0.72
Charity Care	\$0	0.0%	2.9%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.7%	N/A	0.0%	N/A
All Other	\$1,413,304	20.5%	1.2%	16.59	24.4%	0.84
Total Deductions	\$3,701,703	53.6%	49.3%	1.09	62.8%	0.85
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		55.0%	25.2%	2.18	62.2%	0.88
Net Gains/Losses as % of Net Income		0.0%	27.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$4,956,691	69.7%	53.0%	1.31	71.1%	0.98
Supplies & Services	\$1,976,334	27.8%	42.7%	0.65	26.2%	1.06
Capital Component	\$183,355	2.6%	4.3%	0.61	2.7%	0.95
Fiscal Statistics						
Operating Margin (%)		0.0%	1.8%	N/A	-0.2%	N/A
Total Hospital Net Income (%)		0.0%	2.5%	N/A	-0.2%	N/A
Return on Equity (%)		0.0%	2.9%	N/A	0.0%	N/A
Current Ratio		0.00	3.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	67.8	N/A	0.00	N/A
Average Payment Period		0.00	37.1	N/A	0.00	N/A
Equity Financing (%)		0.0%	56.3%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	4.4	N/A	0.00	N/A
Total Asset Turnover		0.00	1.2	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	7.7	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		25.8%	14.7%	1.75	-17.4%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	37.2%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$4,711		\$8,120	0.58	\$3,865	1.22
Inpatient Net Revenue per Day	\$519		\$1,296	0.40	\$400	1.30
Outpatient Net Revenue per Visit	\$0		\$363	N/A	\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,905,294		Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$3,701,703		Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$3,203,591		Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$3,912,789				Subtotal	\$0
Total Revenue	\$7,116,380		Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,116,380		Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$0
Net Income	\$0		Total Assets	\$0		