

147 Milwaukee County Behavioral Health Complex
 9455 W Watertown Plank Rd
 Milwaukee, WI 53226
 414-257-6995

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2017 vs. 2016	
	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	95.4%	70.2%	1.36	90.0%	1.06
Alcoholism/Chemical Dependency	0.0%	45.5%	N/A	0.0%	N/A
Total Hospital	95.4%	69.5%	1.37	90.0%	1.06
Average Census (Patients)					
Psychiatric	51.5	31.4	1.64	54.0	0.95
Alcoholism/Chemical Dependency	0.0	2.5	N/A	0.0	N/A
Total Hospital	51.5	33.3	1.55	54.0	0.95
Average Length of Stay (Days)					
Psychiatric	13.8	6.4	2.14	15.3	0.90
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	13.8	5.6	2.46	15.3	0.90
Outpatient Visits					
Non-Emergency Visits	495	53,116	0.01	799	0.62
Emergency Visits	8,001	1,413	5.66	8,286	0.97
Full-Time Equivalents (FTEs)					
Administrators	40.3	7.7	5.22	40.7	0.99
Nurses, Licensed	99.2	40.6	2.44	96.0	1.03
Psychologists	24.5	8.2	2.99	23.4	1.05
Social Workers	53.2	26.4	2.02	42.9	1.24
All Other Personnel	230.2	164.7	1.40	225.0	1.02
Total FTEs	447.4	247.6	1.81	427.9	1.05
FTEs per 100 Patient Census (Adjusted)					
Administrators	19.4	13.1	1.48	22.5	0.86
Nurses, Licensed	47.8	68.7	0.70	53.0	0.90
Psychologists	11.8	13.9	0.85	12.9	0.91
Social Workers	25.6	44.7	0.57	23.7	1.08
All Other Personnel	110.8	278.8	0.40	124.1	0.89
Total FTEs	215.4	419.1	0.51	236.1	0.91

Total Hospital:

Beds Set Up & Staffed 54
 Discharges 1,360
 Inpatient Days 18,794

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

147 Milwaukee County Behavioral Health Complex
Milwaukee, WI 53226

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	54	1,363	18,794	95.4%	51.5	13.8
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	40	1	40.3	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	8	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	73	44	95.2	Occupational Therapists	10	1	10.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	64	53	90.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	2	6	4.0	Psychologists	18	17	24.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	50	6	53.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	1	17.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	107	2	108.3
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	383	139	447.4

147 Milwaukee County Behavioral Health Complex

Milwaukee, WI 53226

			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$10,694,364	7.6%	10.8%	0.71	9.9%	0.77
Medical Assistance	\$102,701,013	73.3%	44.9%	1.63	69.5%	1.06
Commercial	\$1,315,236	0.9%	37.9%	0.02	1.3%	0.75
All Other	\$25,329,827	18.1%	6.4%	2.81	19.3%	0.94
Deductions as % of Total Gross Patient Revenue						
Medicare	\$2,113,691	1.5%	6.3%	0.24	2.9%	0.53
Medical Assistance	\$22,976,644	16.4%	21.7%	0.76	23.4%	0.70
Commercial	\$24,378	0.0%	15.5%	0.00	0.2%	0.08
Charity Care	\$12,498,508	8.9%	2.9%	3.03	9.8%	0.91
Bad Debt	\$285,449	0.2%	1.7%	0.12	0.2%	1.13
All Other	\$6,342,839	4.5%	1.2%	3.67	2.7%	1.69
Total Deductions	\$44,241,509	31.6%	49.3%	0.64	39.1%	0.81
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		50.4%	25.2%	2.00	51.7%	0.98
Net Gains/Losses as % of Net Income		0.0%	27.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$60,536,439	31.3%	53.0%	0.59	31.3%	1.00
Supplies & Services	\$130,985,939	67.8%	42.7%	1.59	67.8%	1.00
Capital Component	\$1,649,865	0.9%	4.3%	0.20	0.9%	0.94
Fiscal Statistics						
Operating Margin (%)		0.0%	1.8%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	2.5%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	2.9%	N/A	0.0%	N/A
Current Ratio		4.01	3.3	1.21	4.30	0.93
Days in Net Patient Accounts Receivable	111.07		67.8	1.64	210.24	0.53
Average Payment Period	33.03		37.1	0.89	33.87	0.98
Equity Financing (%)	39.2%		56.3%	0.70	35.3%	1.11
Long-Term Debt to Equity Ratio	0.13		0.4	0.32	0.16	0.78
Times Interest Earned	1.00		4.4	0.23	1.00	1.00
Total Asset Turnover	2.41		1.2	2.07	2.17	1.11
Average Age of Plant (Years)	25.11		7.7	3.25	26.87	0.93
Increase (Decrease) Total Net Patient Revenue	9.1%		14.7%	0.62	36.3%	0.25
Outpatient Gross Revenue (% of Total GPR)	75.1%		37.2%	2.02	73.1%	1.03
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$18,739		\$8,120	2.31	\$19,506	0.96
Inpatient Net Revenue per Day	\$1,348		\$1,296	1.04	\$1,411	0.95
Outpatient Net Revenue per Visit	\$8,310		\$363	22.90	\$6,926	1.20

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$140,040,440	Cash & Cash Equivalents	-\$1,201,253	Current Liabilities	\$17,353,691
Less Deductions	\$44,241,509	Net Patient Receivables	\$29,150,729	Long-Term Debt	\$3,943,985
Net Patient Revenue	\$95,798,931	Other Receivables	\$605,852	Other Liabilities	\$27,414,193
Plus Other Revenue	\$97,373,312			Subtotal	\$48,711,869
Total Revenue	\$193,172,243	Land, Buildings & Equipment (Net)	\$6,653,852	Unrestricted Fund Balance	\$31,411,656
Less Expenses	\$193,172,243	Other Assets	\$44,914,345	Restricted Fund Balance	\$5,553
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$80,123,525
Net Income	\$0	Total Assets	\$80,123,525		