

149 Aurora Psychiatric Hospital
1220 Dewey Avenue
Wauwatosa, WI 53213
414-454-6600

Fiscal Year: 01/01 to 12/31
Type: Psychiatric

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	80.8%	70.2%	1.15	68.1%	1.19
Alcoholism/Chemical Dependency	48.9%	45.5%	1.08	29.5%	1.66
Total Hospital	73.8%	69.5%	1.06	59.6%	1.24
Average Census (Patients)					
Psychiatric	57.4	31.4	1.83	48.4	1.19
Alcoholism/Chemical Dependency	9.8	2.5	3.89	5.9	1.66
Total Hospital	67.1	33.3	2.02	54.3	1.24
Average Length of Stay (Days)					
Psychiatric	4.9	6.4	0.76	5.1	0.95
Alcoholism/Chemical Dependency	3.1	3.1	1.02	2.5	1.23
Total Hospital	4.6	5.6	0.81	4.7	0.97
Outpatient Visits					
Non-Emergency Visits	79,585	53,116	1.50	68,911	1.15
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	7.0	7.7	0.91	0.0	N/A
Nurses, Licensed	102.7	40.6	2.53	86.0	1.19
Psychologists	41.4	8.2	5.05	1.0	41.37
Social Workers	68.8	26.4	2.61	0.0	N/A
All Other Personnel	252.2	164.7	1.53	215.0	1.17
Total FTEs	472.0	247.6	1.91	302.0	1.56
FTEs per 100 Patient Census (Adjusted)					
Administrators	6.5	13.1	0.50	0.0	N/A
Nurses, Licensed	95.9	68.7	1.40	97.1	0.99
Psychologists	38.6	13.9	2.79	1.1	34.20
Social Workers	64.3	44.7	1.44	0.0	N/A
All Other Personnel	235.5	278.8	0.84	242.9	0.97
Total FTEs	440.8	419.1	1.05	341.2	1.29

Total Hospital:

Beds Set Up & Staffed 91
Discharges 5,378
Inpatient Days 24,504

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	71	4,293	20,936	80.8%	57.4	4.9
Alcoholism/chemical dependency	1	20	1,146	3,568	48.9%	9.8	3.1
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	7	0	7.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	25	7	25.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	72	36	97.4	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	1	0	1.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	1	7	5.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	2	4	4.1
Nurse Practitioners	4	0	4.0	Psychologists	33	13	41.4
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	52	30	68.8
Clinical Nurse Specialists	1	1	1.2	All Other Health Professionals	101	53	134.3
Health Info Mgmt-Administrators/Technicians	3	2	4.5	All Other Personnel	58	14	65.7
Pharmacy Personnel	8	3	9.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	371	170	472.0

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			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$19,695,830	14.3%	10.8%	1.32	13.1%	1.09
Medical Assistance	\$59,560,489	43.2%	44.9%	0.96	41.3%	1.05
Commercial	\$56,425,136	40.9%	37.9%	1.08	43.7%	0.94
All Other	\$2,145,182	1.6%	6.4%	0.24	1.9%	0.83
Deductions as % of Total Gross Patient Revenue						
Medicare	\$14,205,444	10.3%	6.3%	1.63	9.6%	1.08
Medical Assistance	\$42,874,911	31.1%	21.7%	1.44	28.9%	1.08
Commercial	\$31,069,433	22.5%	15.5%	1.46	23.9%	0.94
Charity Care	\$1,061,290	0.8%	2.9%	0.26	0.7%	1.11
Bad Debt	\$3,165,823	2.3%	1.7%	1.39	2.0%	1.12
All Other	\$759,768	0.6%	1.2%	0.45	0.7%	0.81
Total Deductions	\$93,136,669	67.6%	49.3%	1.37	65.8%	1.03
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		1.2%	25.2%	0.05	1.5%	0.81
Net Gains/Losses as % of Net Income		N/A	27.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$24,666,277	65.0%	53.0%	1.22	67.8%	0.96
Supplies & Services	\$12,068,356	31.8%	42.7%	0.74	30.1%	1.06
Capital Component	\$1,233,814	3.2%	4.3%	0.76	2.2%	1.51
Fiscal Statistics						
Operating Margin (%)		16.1%	1.8%	8.83	15.9%	1.01
Total Hospital Net Income (%)		15.8%	2.5%	6.32	15.9%	1.00
Return on Equity (%)		20.5%	2.9%	6.97	23.5%	0.87
Current Ratio		1.17	3.3	0.35	1.98	0.59
Days in Net Patient Accounts Receivable		62.07	67.8	0.92	60.35	1.03
Average Payment Period		57.20	37.1	1.54	53.77	1.06
Equity Financing (%)		83.5%	56.3%	1.48	82.1%	1.02
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	4.4	N/A	0.00	N/A
Total Asset Turnover		1.30	1.2	1.11	1.48	0.88
Average Age of Plant (Years)		8.12	7.7	1.05	18.70	0.43
Increase (Decrease) Total Net Patient Revenue		19.5%	14.7%	1.32	11.8%	1.66
Outpatient Gross Revenue (% of Total GPR)		37.7%	37.2%	1.01	38.9%	0.97
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,077		\$8,120	0.63	\$5,308	0.96
Inpatient Net Revenue per Day	\$1,122		\$1,296	0.87	\$1,139	0.99
Outpatient Net Revenue per Visit	\$258		\$363	0.71	\$248	1.04
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$137,826,637		Cash & Cash Equivalents	-\$991,947	Current Liabilities	\$5,766,901
Less Deductions	\$93,136,669		Net Patient Receivables	\$7,600,221	Long-Term Debt	\$0
Net Patient Revenue	\$44,689,968		Other Receivables	\$32,425	Other Liabilities	\$0
Plus Other Revenue	\$553,151				Subtotal	\$5,766,901
Total Revenue	\$45,243,119		Land, Buildings & Equipment (Net)	\$25,701,659	Unrestricted Fund Balance	\$29,092,665
Less Expenses	\$37,968,447		Other Assets	\$2,517,208	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$131,733				Total Liabilities & Fund Balance	\$34,859,566
Net Income	\$7,142,939		Total Assets	\$34,859,566		