

192 Rogers Memorial Hospital - Milwaukee
11101 W Lincoln Ave
West Allis, WI 53227
414-327-3000

Fiscal Year: 08/01 to 07/31
Type: Psychiatric

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Utilization Statistics	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	71.9%	70.2%	1.02	72.7%	0.99
Alcoholism/Chemical Dependency	0.0%	45.5%	N/A	0.0%	N/A
Total Hospital	71.9%	69.5%	1.04	72.7%	0.99
Average Census (Patients)					
Psychiatric	58.3	31.4	1.86	58.9	0.99
Alcoholism/Chemical Dependency	0.0	2.5	N/A	0.0	N/A
Total Hospital	58.3	33.3	1.75	58.9	0.99
Average Length of Stay (Days)					
Psychiatric	5.5	6.4	0.85	5.7	0.96
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	4.2	5.6	0.74	5.7	0.73
Outpatient Visits					
Non-Emergency Visits	31,222	53,116	0.59	29,919	1.04
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	1.5	7.7	0.19	5.5	0.27
Nurses, Licensed	46.7	40.6	1.15	37.8	1.24
Psychologists	13.2	8.2	1.61	14.4	0.92
Social Workers	33.9	26.4	1.29	36.6	0.93
All Other Personnel	186.9	164.7	1.13	182.5	1.02
Total FTEs	282.2	247.6	1.14	276.8	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	1.5	13.1	0.11	7.2	0.21
Nurses, Licensed	46.1	68.7	0.67	49.4	0.93
Psychologists	13.0	13.9	0.94	18.8	0.69
Social Workers	33.5	44.7	0.75	47.8	0.70
All Other Personnel	184.5	278.8	0.66	238.5	0.77
Total FTEs	278.6	419.1	0.66	361.7	0.77

Total Hospital:

Beds Set Up & Staffed 81
Discharges 5,115
Inpatient Days 21,269

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

192 Rogers Memorial Hospital - Milwaukee
West Allis, WI 53227

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	81	3,862	21,269	71.9%	58.3	5.5
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	4	3	4.9	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	23	40	40.3	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	6	4.4	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	1	0.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	5	1	5.5
Nurse Practitioners	2	0	2.0	Psychologists	12	3	13.2
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	27	21	33.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	69	92	101.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	63	26	72.1
Pharmacy Personnel	2	2	2.4				
Clinical Laboratory Personnel	0	0	0.0				
				Total	210	196	282.2

192 Rogers Memorial Hospital - Milwaukee

West Allis, WI 53227

			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,168,824	8.7%	10.8%	0.81	8.9%	0.98
Medical Assistance	\$50,514,224	53.9%	44.9%	1.20	53.8%	1.00
Commercial	\$34,669,826	37.0%	37.9%	0.98	37.0%	1.00
All Other	\$386,257	0.4%	6.4%	0.06	0.3%	1.25
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,687,673	6.1%	6.3%	0.96	4.9%	1.24
Medical Assistance	\$32,501,221	34.7%	21.7%	1.60	35.1%	0.99
Commercial	\$17,101,421	18.2%	15.5%	1.18	19.0%	0.96
Charity Care	\$583,093	0.6%	2.9%	0.21	0.1%	6.22
Bad Debt	\$2,163,438	2.3%	1.7%	1.39	2.8%	0.83
All Other	\$0	0.0%	1.2%	N/A	0.2%	N/A
Total Deductions	\$58,036,846	61.9%	49.3%	1.26	62.2%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.3%	25.2%	0.01	0.3%	0.99
Net Gains/Losses as % of Net Income		N/A	27.9%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$28,946,061	71.4%	53.0%	1.35	74.2%	0.96
Supplies & Services	\$8,381,373	20.7%	42.7%	0.48	18.1%	1.14
Capital Component	\$3,212,427	7.9%	4.3%	1.86	7.6%	1.04
Fiscal Statistics						
Operating Margin (%)		-13.2%	1.8%	N/A	-1.0%	13.65
Total Hospital Net Income (%)		-10.5%	2.5%	N/A	-0.4%	25.63
Return on Equity (%)		-5.7%	2.9%	N/A	-0.2%	29.89
Current Ratio		3.32	3.3	1.00	3.03	1.10
Days in Net Patient Accounts Receivable		64.91	67.8	0.96	71.78	0.90
Average Payment Period		49.11	37.1	1.32	57.33	0.86
Equity Financing (%)		59.0%	56.3%	1.05	56.7%	1.04
Long-Term Debt to Equity Ratio		0.52	0.4	1.31	0.59	0.88
Times Interest Earned		-3.71	4.4	N/A	0.85	N/A
Total Asset Turnover		0.53	1.2	0.45	0.46	1.14
Average Age of Plant (Years)		6.14	7.7	0.79	8.67	0.71
Increase (Decrease) Total Net Patient Revenue		1.2%	14.7%	0.08	0.0%	31.02
Outpatient Gross Revenue (% of Total GPR)		22.0%	37.2%	0.59	20.9%	1.05
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,294		\$8,120	0.65	\$7,249	0.73
Inpatient Net Revenue per Day	\$940		\$1,296	0.73	\$1,234	0.76
Outpatient Net Revenue per Visit	\$345		\$363	0.95	\$352	0.98

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$93,739,131	Cash & Cash Equivalents	\$10,246,372	Current Liabilities	\$5,185,988
Less Deductions	\$58,036,846	Net Patient Receivables	\$6,349,422	Long-Term Debt	\$20,719,116
Net Patient Revenue	\$35,702,285	Other Receivables	\$56,455	Other Liabilities	\$1,796,846
Plus Other Revenue	\$109,880			Subtotal	\$27,701,950
Total Revenue	\$35,812,165	Land, Buildings & Equipment (Net)	\$34,048,025	Unrestricted Fund Balance	\$39,918,332
Less Expenses	\$40,539,861	Other Assets	\$16,920,008	Restricted Fund Balance	\$2,477,511
Non-Operating Gains/Losses	\$888,335			Total Liabilities & Fund Balance	\$67,620,282
Net Income	-\$3,839,361	Total Assets	\$67,620,282		