

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

Selected Utilization Statistics		All PSYCH Hospitals		FY 2017 vs. 2016	
	FY 2017	Value	Ratio	FY 2016	Ratio
Occupancy Rate (%)					
Psychiatric	77.7%	70.2%	1.11	60.1%	1.29
Alcoholism/Chemical Dependency	0.0%	45.5%	N/A	0.0%	N/A
Total Hospital	77.7%	69.5%	1.12	60.1%	1.29
Average Census (Patients)					
Psychiatric	43.5	31.4	1.39	33.7	1.29
Alcoholism/Chemical Dependency	0.0	2.5	N/A	0.0	N/A
Total Hospital	43.5	33.3	1.31	33.7	1.29
Average Length of Stay (Days)					
Psychiatric	5.6	6.4	0.88	5.7	0.99
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	4.2	5.6	0.75	5.7	0.74
Outpatient Visits					
Non-Emergency Visits	20,336	53,116	0.38	18,413	1.10
Emergency Visits	0	1,413	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.0	7.7	0.26	4.0	0.50
Nurses, Licensed	35.0	40.6	0.86	35.9	0.97
Psychologists	8.0	8.2	0.98	9.7	0.82
Social Workers	11.3	26.4	0.43	10.3	1.10
All Other Personnel	173.2	164.7	1.05	139.7	1.24
Total FTEs	229.5	247.6	0.93	199.6	1.15
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.7	13.1	0.21	9.0	0.30
Nurses, Licensed	47.6	68.7	0.69	81.0	0.59
Psychologists	10.9	13.9	0.78	21.9	0.50
Social Workers	15.4	44.7	0.34	23.2	0.66
All Other Personnel	235.4	278.8	0.84	315.0	0.75
Total FTEs	311.9	419.1	0.74	450.1	0.69

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 3,761
 Inpatient Days 15,877

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2017	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	56	2,812	15,877	77.7%	43.5	5.6
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	5	4	7.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	1	0.5	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	19	28	30.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	5	1.6	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	4	7	6.9
Nurse Practitioners	2	1	2.5	Psychologists	7	2	8.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	10	5	11.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	68	81	95.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	49	24	58.3
Pharmacy Personnel	2	1	2.2				
Clinical Laboratory Personnel	0	0	0.0				
				Total	171	159	229.5

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			All PSYCH Hospitals		FY 2017 vs. 2016	
Selected Financial Statistics			Value	Ratio	FY 2016	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$5,568,511	8.2%	10.8%	0.76	7.7%	1.06
Medical Assistance	\$34,306,090	50.4%	44.9%	1.12	43.0%	1.17
Commercial	\$27,905,207	41.0%	37.9%	1.08	48.9%	0.84
All Other	\$230,475	0.3%	6.4%	0.05	0.4%	0.92
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,001,476	5.9%	6.3%	0.93	4.3%	1.38
Medical Assistance	\$21,925,285	32.2%	21.7%	1.49	29.3%	1.10
Commercial	\$13,777,944	20.3%	15.5%	1.31	24.9%	0.81
Charity Care	\$337,006	0.5%	2.9%	0.17	0.2%	2.91
Bad Debt	\$1,285,126	1.9%	1.7%	1.14	2.5%	0.76
All Other	\$0	0.0%	1.2%	N/A	0.0%	N/A
Total Deductions	\$41,326,837	60.8%	49.3%	1.23	61.1%	0.99
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.4%	25.2%	0.01	0.4%	0.80
Net Gains/Losses as % of Net Income		N/A	27.9%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$21,473,271	70.2%	53.0%	1.32	69.4%	1.01
Supplies & Services	\$6,766,277	22.1%	42.7%	0.52	22.4%	0.99
Capital Component	\$2,356,542	7.7%	4.3%	1.81	8.3%	0.93
Fiscal Statistics						
Operating Margin (%)		-14.3%	1.8%	N/A	-25.4%	0.56
Total Hospital Net Income (%)		-11.5%	2.5%	N/A	-24.3%	0.47
Return on Equity (%)		-6.3%	2.9%	N/A	-6.9%	0.92
Current Ratio		3.32	3.3	1.00	3.03	1.10
Days in Net Patient Accounts Receivable		64.34	67.8	0.95	118.54	0.54
Average Payment Period		48.36	37.1	1.30	76.27	0.63
Equity Financing (%)		59.0%	56.3%	1.05	56.7%	1.04
Long-Term Debt to Equity Ratio		0.52	0.4	1.31	0.59	0.88
Times Interest Earned		-4.23	4.4	N/A	-4.34	0.97
Total Asset Turnover		0.53	1.2	0.46	0.28	1.91
Average Age of Plant (Years)		5.66	7.7	0.73	10.90	0.52
Increase (Decrease) Total Net Patient Revenue		24.9%	14.7%	1.69	314.1%	0.08
Outpatient Gross Revenue (% of Total GPR)		20.0%	37.2%	0.54	22.4%	0.89
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,445		\$8,120	0.67	\$7,430	0.73
Inpatient Net Revenue per Day	\$953		\$1,296	0.74	\$1,281	0.74
Outpatient Net Revenue per Visit	\$368		\$363	1.01	\$358	1.03
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$68,010,283		Cash & Cash Equivalents	\$7,589,905	Current Liabilities	\$3,841,473
Less Deductions	\$41,326,837		Net Patient Receivables	\$4,703,275	Long-Term Debt	\$15,347,493
Net Patient Revenue	\$26,683,446		Other Receivables	\$41,819	Other Liabilities	\$1,330,997
Plus Other Revenue	\$95,132				Subtotal	\$20,519,963
Total Revenue	\$26,778,578		Land, Buildings & Equipment (Net)	\$25,220,759	Unrestricted Fund Balance	\$29,569,135
Less Expenses	\$30,596,090		Other Assets	\$12,533,340	Restricted Fund Balance	\$1,835,194
Non-Operating Gains/Losses	\$658,026				Total Liabilities & Fund Balance	\$50,089,098
Net Income	-\$3,159,486		Total Assets	\$50,089,098		