## 016 Gundersen Boscobel Area Hospital and Clinics

205 Parker Street Boscobel, WI 53805 608-375-4112

Discharges

Inpatient Days

149

422

Fiscal Year: 01/01 to 12/31

Type: GMS

Control:

Critical Access Hospital

Other Not-For-Profit

County: G Analysis Area: S

Grant Southern (1)

Volume Group: 1

Selected Utilization Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Occupancy Rate (%)   Adult Medical-Surgical					1		1			
Adult Medical-Surgical	Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Adult Medical-Surgical	Occupancy Rate (%)									
Pediatrics		14.2%	55.7%	0.26	57.3%	0.25	11.4%	1.25	14.5%	0.99
Total Hospital	Obstetrics	0.0%	41.5%	N/A	43.6%	N/A	26.9%	N/A	0.0%	N/A
Average Census (Patients)	Pediatrics	0.0%	52.8%	N/A	54.8%	N/A	50.0%	N/A	0.0%	N/A
Adult Medical-Surgical  Obstetrics  Obstet	Total Hospital	11.6%	57.5%	0.20	60.2%	0.19	17.7%	0.65	12.0%	0.96
Obstetrics   0.0   5.6   N/A   5.1   N/A   4.0   N/A   0.0   N/A   Pediatrics   0.0   1.4   N/A   2.3   N/A   0.2   N/A   0.0   N/A   N/A   Pediatrics   0.0   1.4   N/A   2.3   N/A   0.2   N/A   0.0   N/A   N/A   O.0   N/A   Obstetrics   0.0   1.2   1.2   4.9   N/A   0.2   1.9   N/A   0.0   N/A   Obstetrics   0.0   0.5   N/A   0.7   N/A   0.8   N/A   0.0   N/A   Obstetrics   0.0   0.5   N/A   0.5   N/A   0.8   N/A   0.0   N/A   Obstetrics   0.0   0.5   N/A   0.5   N/A   0.8   N/A   0.0   N/A   Obstetrics   0.0   0.5   N/A   0.6   4.3   0.65   4.2   0.67   2.5   1.15   N/A   Obstetrics   0.0   0.3   0.5   N/A   0.6   4.3   0.65   4.2   0.67   2.5   1.15   N/A   Obstetrics   0.0   0.3	Average Census (Patients)									
Pediatrics   1.2   49.4   0.02   51.9   0.02   3.1   0.38   1.2   0.96	Adult Medical-Surgical									
Total Hospital   1.2	Obstetrics									
Average Length of Stay (Days)   Adult Medical-Surgical   2.8   3.9   0.72   3.9   0.72   3.0   0.93   2.4   1.17	Pediatrics									
Adult Medical-Surgical 2.8 3.9 0.72 3.9 0.72 3.0 0.93 2.4 1.17 Obstetrics 0.0 0.2.5 N/A 2.7 N/A 2.8 N/A 0.0 N/A Pediatrics 0.0 0.3.5 N/A 3.8 N/A 2.8 N/A 0.0 N/A Total Hospital 2.8 4.4 0.64 4.3 0.65 4.2 0.67 2.5 1.15  Surgical Operations Inpatient 2.0 1,396 0.01 2.117 0.01 55 0.36 27 0.74 Outpatient 3.9 of All Surgeries 4.6% 24.9% 0.18 22.1% 0.21 15.1% 0.30 6.1% 0.75  Outpatient 3.9 of All Surgeries 4.6% 24.9% 0.18 22.1% 0.21 15.1% 0.30 6.1% 0.75  Outpatient Visits Non-Emergency Visits 2.9,824 136,074 0.22 174,723 0.17 22,296 1.34 28,309 1.05 Emergency Visits 4.386 18,688 0.23 17,254 0.25 3,144 1.39 4,241 1.00  Full-Time Equivalents (FTEs) Administrators 6.0 19.3 0.31 26.0 0.23 2.6 2.32 3.0 2.00 Nurses, Licensed 2.8.5 239.2 0.12 2.51.5 0.11 32.1 0.89 24.2 1.17 Ancillary Nursing Personnel 8.2.3 480.4 0.17 653.1 0.13 75.6 1.09 73.2 1.12 Total FTEs 102 122.6 779.0 0.16 973.9 0.13 118.0 1.04 105.4 1.16  FTEs per 100 Patient Census (Adjusted) Administrators 2.7 6 1.4.9 1.86 2.0.1 1.37 1.9.1 1.45 15.9 1.74 Nurses, Licensed 131.0 183.7 0.71 194.3 0.67 236.9 0.55 128.4 1.02 Ancillary Nursing Personnel 3.79.1 369.0 1.03 504.4 0.75 557.9 0.68 388.1 0.98 Total FTEs 564.4 598.3 0.94 752.2 0.75 871.5 0.65 558.7 1.01  Total FTES 684 10 6 Health Maintenance Average Beds Used 2 Bassinets 0	Total Hospital	1.2	49.4	0.02	51.9	0.02	3.1	0.38	1.2	0.96
Obstetrics   0.0   2.5   N/A   2.7   N/A   2.8   N/A   0.0   N/A   Pediatrics   0.0   3.5   N/A   3.8   N/A   3.8   N/A   2.8   N/A   0.0   N/A   N/A   Pediatrics   0.0   3.5   N/A   3.8   N/A   3.8   N/A   2.8   N/A   0.0   N/A   N	Average Length of Stay (Days)									
Pediatrics	Adult Medical-Surgical	2.8	3.9	0.72				0.93	2.4	
Total Hospital   2.8	Obstetrics	0.0		N/A					0.0	N/A
Surgical Operations	Pediatrics	0.0	3.5	N/A	3.8		2.8		0.0	N/A
Inpatient	Total Hospital	2.8	4.4	0.64	4.3	0.65	4.2	0.67	2.5	1.15
Outpatient Inpatient as % of All Surgeries         414 4 6,8 24,9 0.18 22.1% 0.21 15.1% 0.30 6.1% 0.75           Outpatient as % of All Surgeries         4.6% 24,9% 0.18 22.1% 0.21 15.1% 0.30 6.1% 0.75           Outpatient Visits Non-Emergency Visits         29,824 136,074 0.22 174,723 0.17 22,296 1.34 28,309 1.05           Emergency Visits         4,386 18,688 0.23 17,254 0.25 3.144 1.39 4.241 1.03           Full-Time Equivalents (FTEs) Administrators         6.0 19.3 0.31 26.0 0.23 2.6 2.32 3.0 2.00           Nurses, Licensed         28.5 239.2 0.12 251.5 0.11 32.1 0.89 24.2 1.17           Ancillary Nursing Personnel         5.8 40.0 0.14 43.3 0.13 7.8 0.74 5.0 1.17           All Other Personnel         82.3 480.4 0.17 653.1 0.13 75.6 1.09 73.2 1.12           Total FTEs         122.6 779.0 0.16 973.9 0.13 118.0 1.04 105.4 1.16           FTEs per 100 Patient Census (Adjusted) Administrators         27.6 14.9 1.86 20.1 1.37 19.1 1.45 15.9 1.74           Administrators         26.6 30.8 0.86 33.4 0.80 57.6 0.46 26.2 1.01           Administrators         26.6 30.8 0.86 33.4 0.80 57.6 0.46 26.2 1.01           Administrators         27.6 14.9 1.86 20.1 1.37 19.1 0.45 15.9 1.74           Nurses, Licensed         379.1 369.0 1.03 504.4 0.75 557.9 0.68 388.1 0.98           Total FTES         564.4 598.3 0.94 752.2 0.75 871.5 0.65 558.7 1.01           Medicare-certified Swing Beds:         Newborn Nursery:           Beds Set Up & Staff	Surgical Operations									
Inpatient as % of All Surgeries	Inpatient	20	1,396						27	0.74
Outpatient Visits           Non-Emergency Visits         29,824         136,074         0.22         174,723         0.17         22,296         1.34         28,309         1.05           Emergency Visits         4,386         18,688         0.23         17,254         0.25         3,144         1.39         4,241         1.03           Full-Time Equivalents (FTEs)           Administrators         6.0         19.3         0.31         26.0         0.23         2.6         2.32         3.0         2.00           Nurses, Licensed         28.5         239.2         0.12         251.5         0.11         32.1         0.89         24.2         1.17           Ancillary Nursing Personnel         5.8         40.0         0.14         43.3         0.13         7.8         0.74         5.0         1.17           All Other Personnel         82.3         480.4         0.17         653.1         0.13         75.6         1.09         73.2         1.12           Total FTEs         102         779.0         0.16         973.9         0.13         118.0         1.04         105.4         1.16           FTEs per 100 Patient Census (Adjusted)         27.6         14.	Outpatient	414	4,206	0.10					414	1.00
Non-Emergency Visits   29,824   136,074   0.22   174,723   0.17   22,296   1.34   28,309   1.05	Inpatient as % of All Surgeries	4.6%	24.9%	0.18	22.1%	0.21	15.1%	0.30	6.1%	0.75
Emergency Visits	Outpatient Visits									
Full-Time Equivalents (FTEs)   Administrators   6.0   19.3   0.31   26.0   0.23   2.6   2.32   3.0   2.00										
Administrators       6.0       19.3       0.31       26.0       0.23       2.6       2.32       3.0       2.00         Nurses, Licensed       28.5       239.2       0.12       251.5       0.11       32.1       0.89       24.2       1.17         Ancillary Nursing Personnel       5.8       40.0       0.14       43.3       0.13       7.8       0.74       5.0       1.17         All Other Personnel       82.3       480.4       0.17       653.1       0.13       75.6       1.09       73.2       1.12         Total FTEs       122.6       779.0       0.16       973.9       0.13       118.0       1.04       105.4       1.16         FTEs per 100 Patient Census (Adjusted)         Administrators       27.6       14.9       1.86       20.1       1.37       19.1       1.45       15.9       1.74         Nurses, Licensed       131.0       183.7       0.71       194.3       0.67       236.9       0.55       128.4       1.02         Ancillary Nursing Personnel       26.6       30.8       0.86       33.4       0.80       57.6       0.46       26.2       1.01         All Other Personnel       379.1       369	Emergency Visits	4,386	18,688	0.23	17,254	0.25	3,144	1.39	4,241	1.03
Nurses, Licensed         28.5         239.2         0.12         251.5         0.11         32.1         0.89         24.2         1.17           Ancillary Nursing Personnel         5.8         40.0         0.14         43.3         0.13         7.8         0.74         5.0         1.17           All Other Personnel         82.3         480.4         0.17         653.1         0.13         75.6         1.09         73.2         1.12           Total FTEs         122.6         779.0         0.16         973.9         0.13         118.0         1.04         105.4         1.16           FTEs per 100 Patient Census (Adjusted)           Administrators         27.6         14.9         1.86         20.1         1.37         19.1         1.45         15.9         1.74           Nurses, Licensed         131.0         183.7         0.71         194.3         0.67         236.9         0.55         128.4         1.02           Ancillary Nursing Personnel         26.6         30.8         0.86         33.4         0.80         57.6         0.46         26.2         1.01           All Other Personnel         379.1         369.0         1.03         504.4         0.75         5	Full-Time Equivalents (FTEs)									
Ancillary Nursing Personnel 5.8 40.0 0.14 43.3 0.13 7.8 0.74 5.0 1.17 All Other Personnel 82.3 480.4 0.17 653.1 0.13 75.6 1.09 73.2 1.12 Total FTEs per 100 Patient Census (Adjusted) Administrators 27.6 14.9 1.86 20.1 1.37 19.1 1.45 15.9 1.74 Nurses, Licensed 131.0 183.7 0.71 194.3 0.67 236.9 0.55 128.4 1.02 Ancillary Nursing Personnel 26.6 30.8 0.86 33.4 0.80 57.6 0.46 26.2 1.01 All Other Personnel 379.1 369.0 1.03 504.4 0.75 557.9 0.68 388.1 0.98 Total FTEs 564.4 598.3 0.94 752.2 0.75 871.5 0.65 558.7 1.01  Total Hospital: Reds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0	Administrators									2.00
All Other Personnel 82.3 480.4 0.17 653.1 0.13 75.6 1.09 73.2 1.12 Total FTEs per 100 Patient Census (Adjusted) Administrators 27.6 14.9 1.86 20.1 1.37 19.1 1.45 15.9 1.74 Nurses, Licensed 131.0 183.7 0.71 194.3 0.67 236.9 0.55 128.4 1.02 Ancillary Nursing Personnel 26.6 30.8 0.86 33.4 0.80 57.6 0.46 26.2 1.01 All Other Personnel 379.1 369.0 1.03 504.4 0.75 557.9 0.68 388.1 0.98 Total FTEs 564.4 598.3 0.94 752.2 0.75 871.5 0.65 558.7 1.01  Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Beds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0	Nurses, Licensed	28.5								
Total FTEs         122.6         779.0         0.16         973.9         0.13         118.0         1.04         105.4         1.16           FTEs per 100 Patient Census (Adjusted)           Administrators         27.6         14.9         1.86         20.1         1.37         19.1         1.45         15.9         1.74           Nurses, Licensed         131.0         183.7         0.71         194.3         0.67         236.9         0.55         128.4         1.02           Ancillary Nursing Personnel         26.6         30.8         0.86         33.4         0.80         57.6         0.46         26.2         1.01           All Other Personnel         379.1         369.0         1.03         504.4         0.75         557.9         0.68         388.1         0.98           Total FTEs         564.4         598.3         0.94         752.2         0.75         871.5         0.65         558.7         1.01           Total Hospital:         Contract with:         Medicare-certified Swing Beds:         Newborn Nursery:           Beds Set Up & Staffed         10         Health Maintenance         Average Beds Used         2         Bassinets         0 <td></td> <td></td> <td>40.0</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			40.0							
FTEs per 100 Patient Census (Adjusted)           Administrators         27.6         14.9         1.86         20.1         1.37         19.1         1.45         15.9         1.74           Nurses, Licensed         131.0         183.7         0.71         194.3         0.67         236.9         0.55         128.4         1.02           Ancillary Nursing Personnel         26.6         30.8         0.86         33.4         0.80         57.6         0.46         26.2         1.01           All Other Personnel         379.1         369.0         1.03         504.4         0.75         557.9         0.68         388.1         0.98           Total FTEs         564.4         598.3         0.94         752.2         0.75         871.5         0.65         558.7         1.01           Total Hospital:         Contract with:         Medicare-certified Swing Beds:         Newborn Nursery:           Beds Set Up & Staffed         10         Health Maintenance         Average Beds Used         2         Bassinets         0	All Other Personnel	82.3	480.4	0.17				1.09	73.2	1.12
Administrators         27.6         14.9         1.86         20.1         1.37         19.1         1.45         15.9         1.74           Nurses, Licensed         131.0         183.7         0.71         194.3         0.67         236.9         0.55         128.4         1.02           Ancillary Nursing Personnel         26.6         30.8         0.86         33.4         0.80         57.6         0.46         26.2         1.01           All Other Personnel         379.1         369.0         1.03         504.4         0.75         557.9         0.68         388.1         0.98           Total FTEs         564.4         598.3         0.94         752.2         0.75         871.5         0.65         558.7         1.01           Total Hospital:         Contract with:         Medicare-certified Swing Beds:         Newborn Nursery:           Beds Set Up & Staffed         10         Health Maintenance         Average Beds Used         2         Bassinets         0	Total FTEs	122.6	779.0	0.16	973.9	0.13	118.0	1.04	105.4	1.16
Nurses, Licensed         131.0         183.7         0.71         194.3         0.67         236.9         0.55         128.4         1.02           Ancillary Nursing Personnel         26.6         30.8         0.86         33.4         0.80         57.6         0.46         26.2         1.01           All Other Personnel         379.1         369.0         1.03         504.4         0.75         557.9         0.68         388.1         0.98           Total FTEs         564.4         598.3         0.94         752.2         0.75         871.5         0.65         558.7         1.01           Total Hospital:         Medicare-certified Swing Beds:         Newborn Nursery:           Beds Set Up & Staffed         10         Health Maintenance         Average Beds Used         2         Bassinets         0	FTEs per 100 Patient Census (Adjusted)									
Ancillary Nursing Personnel       26.6       30.8       0.86       33.4       0.80       57.6       0.46       26.2       1.01         All Other Personnel       379.1       369.0       1.03       504.4       0.75       557.9       0.68       388.1       0.98         Total FTEs       564.4       598.3       0.94       752.2       0.75       871.5       0.65       558.7       1.01         Total Hospital:         Medicare-certified Swing Beds:         Beds Set Up & Staffed       10       Health Maintenance       Average Beds Used       2       Bassinets       0										
All Other Personnel       379.1       369.0       1.03       504.4       0.75       557.9       0.68       388.1       0.98         Total FTEs       564.4       598.3       0.94       752.2       0.75       871.5       0.65       558.7       1.01         Total Hospital:       Contract with:       Medicare-certified Swing Beds:       Newborn Nursery:         Beds Set Up & Staffed       10       Health Maintenance       Average Beds Used       2       Bassinets       0	•									
Total FTEs 564.4 598.3 0.94 752.2 0.75 871.5 0.65 558.7 1.01  Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery:  Beds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0										
Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery:  Beds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0										
Beds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0	Total FTEs	564.4	598.3	0.94	752.2	0.75	871.5	0.65	558.7	1.01
Beds Set Up & Staffed 10 Health Maintenance Average Beds Used 2 Bassinets 0		Contract with:								
	Beds Set Up & Staffed 10	Health Maintenance	) Voo	Α	verage Beds Us	ed	2	Bassi	nets	0

Yes

Yes

Discharges

Inpatient Days

17

181

**Total Births** 

Newborn Days

0

0

Organization (HMO)

Organization (PPO)

Preferred Provider

## 016 Gundersen Boscobel Area Hospital and Clinics

Boscobel, WI 53805

		Beds Set Up				Average	Average	
	Level of	& Staffed	Discharges &	Patient Days	Occupancy	Census	Length of Stay	
Inpatient Service Area	Service*	12/31/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	8	147	416	14.2%	1.1	2.8	
Orthopedic	3	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0	
Hospice	1	2	2	6	0.8%	0.0	3.0	
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0	
Other Acute	3	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0	
Obstetrics	3	0	0	0	0.0%	0.0	0.0	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Burn Care	3	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Subacute care	3	0	0	0	0.0%	0.0	0.0	
Other inpatient	3	0	0	0	0.0%	0.0	0.0	

<sup>4 =</sup> Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel		0	2	0.9
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		4	1	4.4
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		1	2	2.4
Registered Nurses	14	28	26.6	Occupational Therapists		1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	1	0.8
Licensed Practical Nurses	0	1	0.9	Physical Therapists		2	2	2.9
Ancillary Nursing Personnel	1	9	5.8	Physical Therapy Assistants/Aides		1	2	1.8
Medical Assistants	3	2	3.9	Recreational Therapists		0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	1	0	1.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		0	1	0.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		3	2	4.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		40	13	46.9
Pharmacy Personnel	1	4	2.8		Total	85	73	122.6
Clinical Laboratory Personnel	6	3	8.3					

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

<sup>\* 1 =</sup> Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

## 016 Gundersen Boscobel Area Hospital and Clinics

Boscobel, WI 53805 Selected Financial Statistics		All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
		FY 2018	Value	Ratio	1 Value	Ratio	1 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gr	oss Patient Revenue									
Medicare	\$15,677,900	40.4%	45.7%	0.88	41.6%	0.97	46.6%	0.87	41.8%	0.97
Medical Assistance	\$6,789,351	17.5%	14.0%	1.25	11.5%	1.52	13.4%	1.30	17.8%	0.98
Commercial	\$15,109,885	38.9%	35.8%	1.08	39.3%	0.99	35.9%	1.08	37.1%	1.05
All Other	\$1,274,199	3.3%	4.5%	0.73	7.5%	0.43	4.0%	0.81	3.3%	0.99
<b>Deductions as % of Total Gross</b>	Patient Revenue									
Medicare	\$7,563,788	19.5%	34.1%	0.57	30.8%	0.63	21.1%	0.92	16.3%	1.19
Medical Assistance	\$4,689,582	12.1%	10.6%	1.14	8.7%	1.39	8.5%	1.43	8.7%	1.38
Commercial	\$6,350,767	16.3%	14.7%	1.11	18.2%	0.90	9.7%	1.68	19.1%	0.85
Charity Care	\$369,525	1.0%	1.0%	0.98	0.9%	1.11	1.0%	0.93	1.3%	0.75
Bad Debt	\$484,827	1.2%	1.1%	1.17	1.1%	1.18	2.2%	0.58	1.8%	0.69
All Other	\$589,090	1.5%	2.0%	0.77	3.4%	0.45	1.6%	0.96	1.6%	0.92
Total Deductions	\$20,047,579	51.6%	63.3%	0.81	62.8%	0.82	44.0%	1.17	48.9%	1.06
Other Revenue & Net Gains or L	.osses									
Other Revenue as % of Total R	Revenue	4.5%	5.5%	0.81	6.4%	0.70	3.2%	1.40	3.1%	1.44
Net Gains/Losses as % of Net	Income	0.0%	2.6%	N/A	1.9%	N/A	N/A	N/A	2.1%	N/A
Expenses as % of Total Expense	es .									
Salary/Fringe Benefits	\$8,204,361	45.5%	44.1%	1.03	47.5%	0.96	54.9%	0.83	41.3%	1.10
Supplies & Services	\$8,640,161	47.9%	49.0%	0.98	45.0%	1.06	38.5%	1.24	52.1%	0.92
Capital Component	\$1,205,396	6.7%	6.9%	0.97	7.5%	0.89	6.7%	1.00	6.7%	1.00
Fiscal Statistics										
Operating Margin (%)		8.3%	8.4%	0.99	5.0%	1.68	1.3%	6.46	12.7%	0.65
Total Hospital Net Income (%)		8.3%	8.6%	0.97	5.0%	1.65	1.0%	8.34	13.0%	0.64
Return on Equity (%)		8.8%	6.3%	1.39	3.8%	2.33	1.2%	7.06	15.0%	0.59
Current Ratio		7.2	5.9	1.22	2.3	3.21	3.5	2.06	5.7	1.27
Days in Net Patient Accounts F	Receivable	45.1	51.6	0.87	47.8	0.94	53.6	0.84	34.1	1.32
Average Payment Period		34.8	38.5	0.90	55.0	0.63	37.7	0.92	40.6	0.86
Equity Financing (%)		73.4%	75.1%	0.98	59.3%	1.24	52.0%	1.41	69.0%	1.06
Long-Term Debt to Equity Ratio	0	0.2	0.2	1.52	0.3	0.82	0.6	0.44	0.3	0.83
Times Interest Earned		9.9	13.4	0.74	5.0	1.98	2.0	4.93	14.1	0.70
Total Asset Turnover		1.1	0.7	1.44	0.7	1.41	1.3	0.84	1.2	0.92
Average Age of Plant (Years)		16.0	9.9	1.62	10.5	1.52	10.1	1.58	15.6	1.02
Increase (Decrease) Total Net	Patient Revenue	-2.1%	5.4%	N/A	6.7%	N/A	6.3%	N/A	2.3%	N/A
Outpatient Gross Revenue (%	of Total GPR)	92.1%	61.9%	1.49	59.8%	1.54	77.2%	1.19	89.6%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Disc	charge	\$12,822	\$15,830	0.81	\$17,803	0.72	\$17,237	0.74	\$9,419	1.36
Inpatient Net Revenue per Day	1	\$2,592	\$3,538	0.73	\$4,047	0.64	\$2,652	0.98	\$2,561	1.01
Outpatient Net Revenue per Vi	sit	\$500	\$686	0.73	\$595	0.84	\$595	0.84	\$552	0.91
Income Statem	ent		As	sets		: '	Liabili	ties & Fun	d Balances	
Gross Patient Revenue (GPR)	\$38,851,335	Cash & Cash Equivalents			\$7,879,438	Current Liabilities			\$1	1,641,235
Less Deductions	\$20,047,579	Net Patient Receivables			\$2,322,497	Long-Term Debt			\$3,299,690	
Net Patient Revenue	\$18,803,756	Other Receivables					Liabilities	•	\$0,200,000	
Plus Other Revenue	\$878,925				,	Subtotal			\$4,940,92	
Total Revenue	\$19,682,681	Land, Build	lings & Equipmer	nt (Net)	\$6,002,117				Ψ,	,,,
Less Expenses	\$18,049,918	Other Asse		` '	\$1,711,425	Unres	Unrestricted Fund Balance			3,615,145
Non-Operating Gains/Losses	\$0		Culci Assols			Restricted Fund Balance			7.0	\$0
Non-Operating Gains/Losses										