

110 Ascension Columbia St. Mary's Hospital Ozaukee
 13111 N Port Washington Rd
 Mequon, WI 53097
 262-243-7300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	48.0%	55.7%	0.86	55.0%	0.87	43.4%	1.11	43.9%	1.09
Obstetrics	0.0%	41.5%	N/A	34.6%	N/A	26.7%	N/A	0.0%	N/A
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	54.3%	57.5%	0.94	51.4%	1.05	41.9%	1.30	51.6%	1.05
Average Census (Patients)									
Adult Medical-Surgical	30.7	26.4	1.17	31.4	0.98	13.7	2.24	26.3	1.17
Obstetrics	0.0	5.6	N/A	6.3	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	1.4	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	60.8	49.4	1.23	58.3	1.04	26.3	2.31	57.8	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	4.3	3.9	1.09	3.6	1.19	3.3	1.29	4.1	1.04
Obstetrics	0.0	2.5	N/A	2.3	N/A	2.3	N/A	0.0	N/A
Pediatrics	0.0	3.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	4.4	1.07	4.0	1.18	3.6	1.32	4.7	0.99
Surgical Operations									
Inpatient	826	1,396	0.59	1,424	0.58	664	1.24	863	0.96
Outpatient	4,063	4,206	0.97	3,674	1.11	2,945	1.38	3,959	1.03
Inpatient as % of All Surgeries	16.9%	24.9%	0.68	27.9%	0.60	18.4%	0.92	17.9%	0.94
Outpatient Visits									
Non-Emergency Visits	242,006	136,074	1.78	147,557	1.64	115,364	2.10	302,468	0.80
Emergency Visits	17,574	18,688	0.94	29,988	0.59	14,511	1.21	17,950	0.98
Full-Time Equivalents (FTEs)									
Administrators	3.0	19.3	0.16	17.6	0.17	13.8	0.22	2.0	1.50
Nurses, Licensed	254.7	239.2	1.07	262.0	0.97	135.2	1.88	233.4	1.09
Ancillary Nursing Personnel	31.3	40.0	0.78	44.8	0.70	20.8	1.50	27.0	1.16
All Other Personnel	369.5	480.4	0.77	509.5	0.73	324.4	1.14	402.7	0.92
Total FTEs	658.6	779.0	0.85	833.9	0.79	494.3	1.33	665.1	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.6	14.9	0.11	10.7	0.15	14.2	0.11	1.1	1.47
Nurses, Licensed	134.0	183.7	0.73	159.4	0.84	138.6	0.97	125.0	1.07
Ancillary Nursing Personnel	16.5	30.8	0.54	27.2	0.60	21.3	0.77	14.5	1.14
All Other Personnel	194.4	369.0	0.53	310.0	0.63	332.6	0.58	215.7	0.90
Total FTEs	346.4	598.3	0.58	507.3	0.68	506.7	0.68	356.2	0.97

Total Hospital:

Beds Set Up & Staffed 112
 Discharges 4,714
 Inpatient Days 22,179

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	64	2,610	11,219	48.0%	30.7	4.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	20	516	3,142	43.0%	8.6	6.1
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	28	1,453	7,818	76.5%	21.4	5.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	19	21	27.6
Physicians & Dentists	35	31	44.0	Radiological Services Personnel	26	44	47.2
Medical & Dental Residents	0	0	0.0	Sonographers	4	2	5.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	7	11.5
Registered Nurses	171	156	232.5	Occupational Therapists	4	11	5.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	4	9	8.6	Physical Therapists	8	10	10.5
Ancillary Nursing Personnel	19	47	31.3	Physical Therapy Assistants/Aides	2	7	2.5
Medical Assistants	45	16	53.8	Recreational Therapists	0	1	0.3
Physician Assistants	4	2	4.6	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	8	8	9.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	7	4.4	Social Workers	1	1	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	33	22	39.8
Health Info Mgmt-Administrators/Technicians	0	1	0.0	All Other Personnel	45	34	62.1
Pharmacy Personnel	21	6	23.9				
Clinical Laboratory Personnel	19	28	29.9				
				Total	484	472	658.6

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$306,599,081	54.9%	45.7%	1.20	50.5%	1.09	50.0%	1.10	53.0%	1.04
Medical Assistance	\$35,513,080	6.4%	14.0%	0.46	10.1%	0.63	11.4%	0.56	6.8%	0.93
Commercial	\$205,379,261	36.8%	35.8%	1.03	36.8%	1.00	34.7%	1.06	38.8%	0.95
All Other	\$11,212,912	2.0%	4.5%	0.45	2.7%	0.75	3.9%	0.52	1.4%	1.44
Deductions as % of Total Gross Patient Revenue										
Medicare	\$235,447,077	42.1%	34.1%	1.24	39.8%	1.06	35.4%	1.19	37.9%	1.11
Medical Assistance	\$34,023,614	6.1%	10.6%	0.58	7.8%	0.78	8.4%	0.73	6.1%	1.00
Commercial	\$100,550,451	18.0%	14.7%	1.22	16.3%	1.10	13.7%	1.31	22.5%	0.80
Charity Care	\$3,355,989	0.6%	1.0%	0.62	1.0%	0.63	0.9%	0.66	0.5%	1.11
Bad Debt	\$4,584,832	0.8%	1.1%	0.77	1.1%	0.72	1.1%	0.73	0.9%	0.90
All Other	\$7,507,035	1.3%	2.0%	0.69	1.1%	1.18	2.2%	0.62	0.5%	2.51
Total Deductions	\$385,468,998	69.0%	63.3%	1.09	67.1%	1.03	61.7%	1.12	68.5%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		7.2%	5.5%	1.31	4.8%	1.50	4.3%	1.68	1.8%	3.94
Net Gains/Losses as % of Net Income		8.9%	2.6%	3.47	N/A	N/A	N/A	N/A	13.6%	0.65
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$66,318,908	34.3%	44.1%	0.78	39.0%	0.88	45.3%	0.76	38.4%	0.89
Supplies & Services	\$115,612,010	59.9%	49.0%	1.22	52.6%	1.14	47.8%	1.25	55.1%	1.09
Capital Component	\$11,212,003	5.8%	6.9%	0.84	8.4%	0.69	6.9%	0.84	6.6%	0.88
Fiscal Statistics										
Operating Margin (%)		-3.4%	8.4%	N/A	11.9%	N/A	6.9%	N/A	0.6%	N/A
Total Hospital Net Income (%)		-3.8%	8.6%	N/A	10.9%	N/A	5.8%	N/A	0.7%	N/A
Return on Equity (%)		-5.4%	6.3%	N/A	7.6%	N/A	4.3%	N/A	0.9%	N/A
Current Ratio		4.7	5.9	0.79	9.7	0.48	3.9	1.19	4.2	1.10
Days in Net Patient Accounts Receivable		47.5	51.6	0.92	48.3	0.99	51.1	0.93	52.6	0.90
Average Payment Period		19.5	38.5	0.51	30.8	0.63	40.4	0.48	24.7	0.79
Equity Financing (%)		78.3%	75.1%	1.04	80.8%	0.97	77.0%	1.02	81.9%	0.96
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	15.9	N/A	12.4	N/A	0.0	N/A
Total Asset Turnover		1.4	0.7	1.94	0.7	2.05	0.7	1.92	1.3	1.13
Average Age of Plant (Years)		14.4	9.9	1.46	9.0	1.60	9.9	1.46	13.6	1.06
Increase (Decrease) Total Net Patient Revenue		1.7%	5.4%	0.31	4.2%	0.40	1.9%	0.88	1.4%	1.23
Outpatient Gross Revenue (% of Total GPR)		68.0%	61.9%	1.10	63.4%	1.07	72.6%	0.94	69.0%	0.99
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,065		\$15,830	0.64	\$12,178	0.83	\$10,657	0.94	\$11,812	0.85
Inpatient Net Revenue per Day	\$2,139		\$3,538	0.60	\$2,958	0.72	\$2,933	0.73	\$2,494	0.86
Outpatient Net Revenue per Visit	\$502		\$686	0.73	\$680	0.74	\$589	0.85	\$383	1.31

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$558,704,334	Cash & Cash Equivalents	\$108,362	Current Liabilities	\$9,877,923
Less Deductions	\$385,468,998	Net Patient Receivables	\$22,567,188	Long-Term Debt	\$0
Net Patient Revenue	\$173,235,336	Other Receivables	\$2,862,857	Other Liabilities	\$18,328,738
Plus Other Revenue	\$13,488,087			Subtotal	\$28,206,661
Total Revenue	\$186,723,423	Land, Buildings & Equipment (Net)	\$84,215,167		
Less Expenses	\$193,142,921	Other Assets	\$20,519,894	Unrestricted Fund Balance	\$102,066,807
Non-Operating Gains/Losses	-\$625,590			Restricted Fund Balance	\$0
Net Income	-\$7,045,088	Total Assets	\$130,273,468	Total Liabilities & Fund Balance	\$130,273,468