All GMS Hospitals Analysis Area 1 Volume Group 5 FY 2018 vs. 2017 Selected Utilization Statistics FY 2018 vs. 2017 1 5 5 Occupancy Rate (%) Adult Medical-Surgical Obstetrics 30.1% (12.8%) 55.7% (12.8%) 0.54 57.3% (14.8%) 0.53 43.4% (16.8%) 0.66 37.0% (16.7%) 0.81 Pediatrics 0.0% (16.4%) 22.8% (16.7%) 0.41 43.6% (16.7%) 0.06 33.9% (16.7%) 0.83 Average Census (Patients) Adult Medical-Surgical Obstetrics 11.1 26.4 0.42 24.4 0.46 13.7 0.81 14.1 0.77 Adult Medical-Surgical Obstetrics 1.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 0.6 Adult Medical-Surgical Obstetrics 0.0 1.4 N/A 2.3 0.45 1.0 0.6 1.0 0.6 1.0 0.6 1.0 0.0 1.4 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0 N/A 0.0	111 Divine Savior Healthcare 2817 New Pinery Road Portage, WI 53901 608-742-4131	Fiscal Year:07/01 to 06/30County:ColumbiaType:GMSAnalysis Area:Southern (1)General Medical & SurgicalVolume Group:5Control:Religious OrganizationSouthern (1)									
Selected Utilization Statistics FY 2018 Value Ratio Value Ratio Value Ratio FY 2017 Ratio Acult Medical-Surgical 30.1% 55.7% 0.54 57.3% 0.53 43.4% 0.66 37.0% 0.64 Obstetrics 0.0% 52.8% N/A 43.6% 0.02 26.7% 0.64 16.7% 0.64 Total Hospital 27.8% 57.5% 0.48 60.2% 0.46 41.9% 0.66 33.9% 0.82 Acutt Medical-Surgical 11.1 26.4 0.42 24.4 0.46 13.7 0.81 14.1 0.77 Obstetrics 0.0 1.4 N/A 2.3 0.45 1.0 10.7 Obstetrics 2.0 2.5 0.77 7.7 0.7 2.3 0.85 1.9 1.0 Adutt Medical-Surgical 3.7 3.9 0.96 3.9 0.96 3.3 1.12 3.1 1.22 0.05 1.0 1.0	000-742-4101									FY 2018 vs. 2017	
Occupancy Rate (%) Adult Medical-Surgical 30.1% (%) Adult Medical-Surgical 55.7% (%) (%) (%) (%) 0.54 (%) (%) 57.3% (%) (%) (%) 0.33 (%) (%) 43.4% (%) (%) 0.69 (%) 37.0% (%) 0.81 (%) Adult Medical-Surgical Medical-Surgical 0.0% (%) 52.8% (%) N/A 58.8% (%) N/A 0.0% (%) N/A 0.0% (%)											
Adult Medical-Surgical 30.1% 55.7% 0.64 43.4% 0.69 37.0% 0.81 Obstetrics 17.2% 41.5% 0.41 43.6% 0.02 25.7% 0.64 1.67% 1.02 Pediatrics 0.0% 52.8% N/A 60.2% 0.46 .41.9% 0.066 .33.9% 0.87 Adult Medical-Surgical 11.1 27.8% .57.5% 0.48 60.2% 0.46 .13.7 0.81 1.4.1 0.77.0% 0.81 Adult Medical-Surgical 1.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 1.0 Obstetrics 0.0 1.4 N/A 0.28 51.9 0.26 2.3 0.52 17.0 0.80 Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Adult Medical-Surgical 3.1 4.4 0.71 4.3 0.72 0.22 3.0.85 1.9 1.00 <	Selected Utilization Statistics		FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Obstetrics 17.2% 41.5% 0.41 43.6% 0.02 26.7% 0.64 16.7% 10.0% Pediatrics 0.0% 52.8% N/A 54.8% N/A 0.0% N/A Average Census (Patients) 11.1 26.4 0.48 60.2% 0.46 41.9% 0.66 33.9% 0.82 Adut Medical-Surgical 10 56 0.18 51.0 0.20 2.3 0.45 10 1	Occupancy Rate (%)										
Pediatrics 0.0% 52.8% N/A 64.8% N/A 0.0% N/A Arter Medical-Surgical Adutt Medical-Surgical 11.1 26.4 0.46 13.7 0.81 14.1 0.76 Adutt Medical-Surgical Obstetrics 10 5.6 0.18 5.1 0.20 2.3 0.45 1.0 1.0 Pediatrics 0.0 1.4 N/A 2.3 0.45 1.0 1.0 Obstetrics 0.0 1.4 N/A 2.3 0.45 1.0 1.0 Adutt Medical-Surgical 3.6 49.4 0.28 51.9 0.26 2.6.3 0.52 17.0 0.86 Adutt Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.00 Pediatrics 0.0 3.1 4.4 0.71 4.3 0.72 3.6 0.87	Adult Medical-Surgical		30.1%	55.7%	0.54	57.3%	0.53	43.4%	0.69	37.0%	0.81
Total Hospital 27.8% 57.5% 0.48 60.2% 0.46 41.9% 0.66 33.3% 0.83 Avarage Consus (Patients) 11.1 26.4 0.42 24.4 0.46 13.7 0.81 14.1 0.75 Obstetrics 10.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 0.0 Pediatrics 13.6 49.4 0.28 51.9 0.26 26.3 0.52 17.0 0.83 Average Length of Stay (Days) Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.00 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A Surgical Operations 11.44 1.306 0.30 2.117 0.20 664 0.62 389 1.00	Obstetrics		17.2%	41.5%	0.41	43.6%	0.02	26.7%	0.64	16.7%	1.03
Average Census (Patients) Adult Medical-Surgical Obstetrics 11 26.4 0.42 24.4 0.46 13.7 0.81 14.1 0.77 Adult Medical-Surgical Obstetrics 1.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 100 Pediatrics 0.0 1.4 N/A 2.3 N/A 0.0 N/A 0.0 N/A Adult Medical-Surgical Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.04 Pediatrics 0.0 3.1 4.4 0.71 4.3 0.72 3.6 0.87 3.7 0.84 Surgical Operations Inpatient Outpatient tests 1.644 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.06 Outpatient Visits 1.044 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.02 Outpatient Visits 1.024 9.49 0.81 122.1% 0.91 1.4.511	Pediatrics		0.0%	52.8%	N/A	54.8%	N/A	0.0%	N/A	0.0%	N/A
Adult Medical-Surgical 11.1 26.4 0.42 24.4 0.46 13.7 0.81 14.1 0.75 Obsterins 1.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 1.00 Pediatrics 0.0 1.4 N/A 2.3 N/A 0.0 N/A 0.0 N/A Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obsterins 2.0 2.5 0.77 2.7 7.72 2.3 0.85 1.9 1.00 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A Surgical Derations 1.06 1.39 0.7457 0.22 2.945 0.56 1.614 1.00 Inpatient 1.44.4 4.206 0.39 7.457 0.245 0.56 1.614 1.00 Inpatient as % of	Total Hospital		27.8%	57.5%	0.48	60.2%	0.46	41.9%	0.66	33.9%	0.82
Obstetics 1.0 5.6 0.18 5.1 0.20 2.3 0.45 1.0 100 Pediatrics 0.0 1.3.6 49.4 0.28 51.9 0.26 26.3 0.52 17.0 0.06 Average Length of Stay (Days) 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.00 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A Surgical Operations 1.64 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.00 Outpatient Visits 16.64 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.00 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.07 A	Average Census (Patients)										
Pediatrics 0.0 1.4 N/A 2.3 N/A 0.0 N/A 0.0 N/A Total Hospital 13.6 49.4 0.28 51.9 0.26 26.3 0.52 17.0 0.86 Average Length of Stay (Days) 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.04 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 0.0 1.15 0.16 0.17 0.22 2.945 0.56 1.614	Adult Medical-Surgical										
Total Hospital 13.6 49.4 0.28 51.9 0.26 26.3 0.52 17.0 0.86 Average Length of Stay (Days) 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.04 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A 0.0 N/A Surgical Operations 1 4.4 0.71 4.3 0.72 3.6 0.87 3.7 0.84 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.00 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Non-Emergency Visits 15.727 18.68 0.84 17.254 0.91 14.511 1.08 2.17 32.0	Obstetrics										
Average Length of Stay (Days) Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.04 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 1.0 1.74.723 0.00 115.364 1.22 144.611 0.97 145.0 1.00 144.611 0.97 145.0 1.00 <	Pediatrics										
Adult Medical-Surgical 3.7 3.9 0.95 3.9 0.96 3.3 1.12 3.1 1.22 Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.00 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A Surgical Operations 1.04 0.71 4.3 0.72 3.6 0.87 3.7 0.88 Inpatient 1.64 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.09 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Non-Emergency Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0<	Total Hospital		13.6	49.4	0.28	51.9	0.26	26.3	0.52	17.0	0.80
Obstetrics 2.0 2.5 0.77 2.7 0.72 2.3 0.85 1.9 1.04 Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 0.0 N/A 0.0 0.0 N/A 0.0 0.0 1.03 1.7457 0.22 2.945 0.56 1.614 1.00 1.04 1.02 1.84% 1.09 1.94% 1.04 1.02 1.44.611 0.97 1.65 1.65 1.65 1.65 1.5 1.55 2.60 1.15 1.38 2.17 32.0 0.94 Nurses, Licensed 1.44.8 2	Average Length of Stay (Days)									
Pediatrics 0.0 3.5 N/A 3.8 N/A 0.0 N/A 0.0 N/A Surgical Operations Inpatient 3.1 4.4 0.71 4.3 0.72 3.6 0.87 3.7 0.84 Surgical Operations Inpatient 1.644 4.206 0.30 2.117 0.20 664 0.62 389 1.06 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.09 Outpatient tas % of All Surgeries 20.1% 24.9% 0.81 122.1% 0.91 118.4% 1.94% 1.94% Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Remergency Visits 15/277 18.688 0.84 17.254 0.91 14.511 1.08 2.17 32.0 0.94 Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 145.0 1	Adult Medical-Surgical										1.22
Total Hospital 3.1 4.4 0.71 4.3 0.72 3.6 0.87 3.7 0.84 Surgical Operations Inpatient 414 1,396 0.30 2.117 0.20 664 0.62 389 1.00 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.66 1.614 1.02 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.66 1.614 1.02 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.66 1.614 1.02 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Full-Time Equivalents (FTEs) 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Amiliary Nursing Personnel 166.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.96	Obstetrics		2.0		0.77		0.72	2.3	0.85	1.9	1.04
Surgical Operations Inpatient 414 1,396 0.30 2,117 0.20 664 0.62 389 1.00 Outpatient 1,644 4,206 0.39 7,457 0.22 2,945 0.56 1,614 1.00 Inpatient as % of All Surgeries 20.1% 24.9% 0.81 22.1% 0.91 18.4% 1.09 19.4% 1.04 Outpatient Visits 100.287 136.074 1.03 174.723 0.80 115.364 1.22 144,611 0.97 Non-Emergency Visits 15,727 136.074 1.03 174.723 0.80 115.364 1.22 144,611 0.97 Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 32.4 1.44 <t< td=""><td>Pediatrics</td><td></td><td>0.0</td><td>3.5</td><td>N/A</td><td></td><td></td><td></td><td></td><td>0.0</td><td>N/A</td></t<>	Pediatrics		0.0	3.5	N/A					0.0	N/A
Inpatient 414 1.396 0.30 2.117 0.20 664 0.62 389 1.00 Outpatient 1.644 4.206 0.39 7.457 0.22 2.945 0.56 1.614 1.02 Inpatient as % of All Surgeries 20.1% 24.9% 0.81 22.1% 0.91 18.4% 1.09 19.4% 1.04 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Non-Emergency Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Aurising Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.	Total Hospital		3.1	4.4	0.71	4.3	0.72	3.6	0.87	3.7	0.84
Outpatient 1,644 4,206 0.39 7,457 0.22 2,945 0.56 1,614 1.00 Inpatient as % of All Surgeries 20.1% 24.9% 0.81 22.1% 0.91 18.4% 1.09 19.4% 1.00 Outpatient Visits Non-Emergency Visits 140,287 136,074 1.03 174,723 0.80 115,364 1.22 144,611 0.97 Emergency Visits 15,727 18.688 0.84 17,254 0.91 14,511 1.08 16,599 0.95 Full-Time Equivalents (FTEs) Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 All Other Personnel 164.4 40.0 0.97 653.1 0.71 145.0 1.00 Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Murses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23	Surgical Operations										
Inpatient as % of All Surgeries 20.1% 24.9% 0.81 22.1% 0.91 18.4% 1.09 19.4% 1.04 Outpatient Visits 140.287 136.074 1.03 174.723 0.80 115.364 1.22 144.611 0.97 Emergency Visits 15.727 18.688 0.84 177.254 0.91 14.511 1.08 145.599 0.95 Full-Time Equivalents (FTEs) 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 10.04 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7<	Inpatient		414	1,396						389	1.06
Outpatient Visits Non-Emergency Visits 140,287 136,074 1.03 174,723 0.80 115,364 1.22 144,611 0.97 Emergency Visits 15,727 18,688 0.84 17,254 0.91 14,511 1.08 16,599 0.95 Full-Time Equivalents (FTEs) Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.96 Murses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Administrators 35.4 14.9 2.38 20.1 1.76 14.2 <td< td=""><td>Outpatient</td><td></td><td>1,644</td><td>4,206</td><td>0.39</td><td></td><td></td><td>2,945</td><td>0.56</td><td>1,614</td><td>1.02</td></td<>	Outpatient		1,644	4,206	0.39			2,945	0.56	1,614	1.02
Non-Emergency Visits 140,287 136,074 1.03 174,723 0.80 115,364 1.22 144,611 0.97 Emergency Visits 15,727 18,688 0.84 17,254 0.91 14,511 1.08 16,599 0.95 Full-Time Equivalents (FTEs) 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144,81 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7	Inpatient as % of All Surgerie	es	20.1%	24.9%	0.81	22.1%	0.91	18.4%	1.09	19.4%	1.04
Emergency Visits 15,727 18,688 0.84 17,254 0.91 14,511 1.08 16,599 0.95 Full-Time Equivalents (FTEs) Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.96 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.96 Marinistrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2	Outpatient Visits										
Full-Time Equivalents (FTEs) Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.92 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.84 138.6 1.23 166.2 1.07 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5											0.97
Administrators 30.0 19.3 1.55 26.0 1.15 13.8 2.17 32.0 0.94 Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.99 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.99 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03	Emergency Visits		15,727	18,688	0.84	17,254	0.91	14,511	1.08	16,599	0.95
Nurses, Licensed 144.8 239.2 0.61 251.5 0.58 135.2 1.07 145.0 1.00 Ancillary Nursing Personnel 15.3 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.99 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.99 Murses, Licensed 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.99 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.00 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03	Full-Time Equivalents (FTEs)										
Ancillary Nursing Personnel 17.5 40.0 0.38 43.3 0.35 20.8 0.73 18.2 0.84 All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.99 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.98 FTEs per 100 Patient Census (Adjusted) Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03 506.7 1.53 765.3 1.01 Discharges 1,595 Organization (HMO)	Administrators										0.94
All Other Personnel 466.1 480.4 0.97 653.1 0.71 324.4 1.44 472.3 0.99 Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.96 FTEs per 100 Patient Census (Adjusted) Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Days 376 Discharges 1,595 Organization (HMO) Yes Medicare-certified Swing Beds: Newborn Days 376 Inpatient Days 4,975 <td></td> <td>1.00</td>											1.00
Total FTEs 656.1 779.0 0.84 973.9 0.67 494.3 1.33 667.5 0.96 FTEs per 100 Patient Census (Adjusted) Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Nursery: Newborn Days 376 Discharges 1,595 Organization (HMO) Yes Medicare-certified Swing Beds: Newborn Days 376 Inpatient Days 4,975 Preferred Provider Yes Medicare Science 8 Total Births 192 Inpatient Days 4,975 Preferred Provider <td>Ancillary Nursing Personnel</td> <td></td> <td>15.3</td> <td>40.0</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.84</td>	Ancillary Nursing Personnel		15.3	40.0							0.84
FTEs per 100 Patient Census (Adjusted) Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03 506.7 1.53 765.3 1.01 Beds Set Up & Staffed 49 Health Maintenance Average Beds Used 0 Bassinets 6 Discharges 1,595 Organization (HMO) Yes Discharges 8 Total Births 192 Inpatient Days 4,975 Preferred Provider Yes Inpatient Days 25 Newborn Days 376					0.97						0.99
Administrators 35.4 14.9 2.38 20.1 1.76 14.2 2.50 36.7 0.96 Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03 506.7 1.53 765.3 1.01 Beds Set Up & Staffed 49 Health Maintenance Yes Average Beds Used 0 Bassinets 6 Discharges 1,595 Organization (HMO) Yes Discharges 8 Total Births 192 Inpatient Days 4,975 Preferred Provider Yes Inpatient Days 25 Newborn Days 376	Total FTEs		656.1	779.0	0.84	973.9	0.67	494.3	1.33	667.5	0.98
Nurses, Licensed 170.8 183.7 0.93 194.3 0.88 138.6 1.23 166.2 1.03 Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03 506.7 1.53 765.3 1.01 Beds Set Up & Staffed 49 Health Maintenance Yes Average Beds Used 0 Bassinets 6 Discharges 1,595 Organization (HMO) Yes Discharges 8 Total Births 192 Inpatient Days 4,975 Preferred Provider Yes Inpatient Days 25 Newborn Days 376		(Adjusted)									
Ancillary Nursing Personnel 18.0 30.8 0.59 33.4 0.54 21.3 0.84 20.8 0.86 All Other Personnel 549.8 369.0 1.49 504.4 1.09 332.6 1.65 541.5 1.02 Total FTEs 774.0 598.3 1.29 752.2 1.03 506.7 1.53 765.3 1.01 Total Hospital: Contract with: Medicare-certified Swing Beds: Newborn Nursery: Newborn Nursery: Beds Set Up & Staffed 49 Health Maintenance Yes Average Beds Used 0 Bassinets 6 Discharges 1,595 Organization (HMO) Yes Discharges 8 Total Births 192 Inpatient Days 4,975 Preferred Provider Yes Inpatient Days 25 Newborn Days 376											
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Beds Set Up & Staffed49Health MaintenanceAverage Beds Used0Bassinets6Discharges1,595Organization (HMO)YesDischarges8Total Births192Inpatient Days4,975Preferred ProviderInpatient Days25Newborn Days376				598.3				506.7			1.01
Discharges1,595Organization (HMO)YesDischarges8Total Births192Inpatient Days4,975Preferred ProviderInpatient Days25Newborn Days376											
Inpatient Days 4,975 Preferred Provider Yee	•			Voc			ed				
Ven			Organization (HMO)	162							
Vee	Inpatient Days	4,975	Preferred Provider		Inp	patient Days		25	Newbo	orn Days	376
			Organization (PPO)	Yes							

111 Divine Savior Healthcare

Portage, WI 53901

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
npatient Service Area	Service*	06/30/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	2	37	1,090	4,067	30.1%	11.1	3.7	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	5	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	6	193	377	17.2%	1.0	2.0	
Psychiatric	5	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	1	6	97	187	8.5%	0.5	1.9	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	1	0	214	344	0.0%	0.9	1.6	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	30	0	30.0	Surgical Personnel		8	2	9.2
Physicians & Dentists	22	4	24.7	Radiological Services Personnel		14	4	16.3
Medical & Dental Residents	0	0	0.0	Sonographers		4	1	4.4
Dental Hygienists	0	0	0.0	Respiratory Therapists		9	2	10.5
Registered Nurses	95	37	115.8	Occupational Therapists		8	1	8.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		2	4	4.1
Licensed Practical Nurses	14	6	17.3	Physical Therapists		19	6	23.2
Ancillary Nursing Personnel	12	5	15.3	Physical Therapy Assistants/Aides		11	4	13.2
Medical Assistants	16	5	19.6	Recreational Therapists		0	0	0.0
Physician Assistants	9	3	10.4	Dietitians & Nutritionists		1	1	1.8
Nurse Practitioners	4	3	5.7	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	6	0	6.0	Social Workers		3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		77	22	88.0
Health Info Mgmt-Administrators/Technicians	16	5	19.2	All Other Personnel		168	48	188.8
Pharmacy Personnel	11	1	11.2		Total	567	167	656.1
Clinical Laboratory Personnel	8	3	9.9					

Portage, WI 53901			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics	FY 2018	Value	Ratio	1 Value	Ratio	5 Value	Ratio	FY 2017	Ratio	
Gross Revenue as % of Total C	Gross Patient Revenue									
Medicare	\$102,067,836	43.1%	45.7%	0.94	41.6%	1.04	50.0%	0.86	42.1%	1.02
Medical Assistance	\$35,885,770	15.1%	14.0%	1.08	11.5%	1.31	11.4%	1.32	15.2%	0.99
Commercial	\$87,918,533	37.1%	35.8%	1.04	39.3%	0.94	34.7%	1.07	38.7%	0.96
All Other	\$11,078,620	4.7%	4.5%	1.04	7.5%	0.62	3.9%	1.21	4.0%	1.16
Deductions as % of Total Gros										
Medicare	\$74,894,363	31.6%	34.1%	0.93	30.8%	1.03	35.4%	0.89	30.6%	1.03
Medical Assistance	\$28,829,217	12.2%	10.6%	1.15	8.7%	1.40	8.4%	1.45	12.3%	0.99
Commercial	\$35,051,295	14.8%	14.7%	1.01	18.2%	0.81	13.7%	1.08	14.9%	0.99
Charity Care	\$431,259	0.2%	1.0%	0.19	0.9%	0.21	0.9%	0.20	0.2%	0.91
Bad Debt	\$5,841,766	2.5%	1.1%	2.30	1.1%	2.32	1.1%	2.19	2.2%	1.13
All Other	\$5,333,745	2.3%	2.0%	1.15	3.4%	0.67	2.2%	1.03	2.1%	1.09
Total Deductions	\$150,381,645	63.5%	63.3%	1.00	62.8%	1.01	61.7%	1.03	62.3%	1.02
Other Revenue & Net Gains or										
Other Revenue as % of Total		2.1%	5.5%	0.38	6.4%	0.33	4.3%	0.49	1.9%	1.10
Net Gains/Losses as % of Net	et Income	53.9%	2.6%	21.08	1.9%	29.03	N/A	N/A	102.0%	0.53
Expenses as % of Total Expen	ses									
Salary/Fringe Benefits	\$54,804,336	62.8%	44.1%	1.43	47.5%	1.32	45.3%	1.39	62.7%	1.00
Supplies & Services	\$26,518,541	30.4%	49.0%	0.62	45.0%	0.68	47.8%	0.64	30.0%	1.01
Capital Component	\$5,914,450	6.8%	6.9%	0.99	7.5%	0.90	6.9%	0.98	7.3%	0.93
Fiscal Statistics										
Operating Margin (%)		1.3%	8.4%	0.16	5.0%	0.27	6.9%	0.19	0.0%	N/A
Total Hospital Net Income (%)		2.9%	8.6%	0.33	5.0%	0.57	5.8%	0.49	1.3%	2.22
Return on Equity (%)		2.0%	6.3%	0.31	3.8%	0.52	4.3%	0.46	0.9%	2.26
Current Ratio		2.6	5.9	0.43	2.3	1.13	3.9	0.65	2.5	1.01
Days in Net Patient Accounts	Receivable	69.4	51.6	1.35	47.8	1.45	51.1	1.36	65.3	1.06
Average Payment Period		52.7	38.5	1.37	55.0	0.96	40.4	1.31	51.0	1.03
Equity Financing (%)		58.2%	75.1%	0.77	59.3%	0.98	77.0%	0.76	56.7%	1.03
Long-Term Debt to Equity Ra	itio	0.5	0.2	3.39	0.3	1.83	0.2	3.48	0.6	0.92
Times Interest Earned		3.9	13.4	0.29	5.0	0.77	12.4	0.31	1.8	2.10
Total Asset Turnover		0.7	0.7	0.91	0.7	0.90	0.7	0.90	0.7	1.02
Average Age of Plant (Years)		12.5	9.9	1.27	10.5	1.19	9.9	1.27	11.3	1.10
Increase (Decrease) Total Ne		0.4%	5.4%	0.07	6.7%	0.06	1.9%	0.21	2.4%	0.17
Outpatient Gross Revenue (%		83.9%	61.9%	1.35	59.8%	1.40	72.6%	1.15	83.9%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Di	ischarge	\$9,816	\$15,830	0.62	\$17,803	0.55	\$10,657	0.92	\$10,042	0.98
Inpatient Net Revenue per Da	-	\$3,133	\$3,538	0.89	\$4,047	0.77	\$2,933	1.07	\$3,270	0.96
Outpatient Net Revenue per		\$491	\$686	0.72	\$595	0.83	\$589	0.83	\$461	1.07
Income State				ssets	,				d Balances	
Gross Patient Revenue (GPR)	\$236,950,759	Cash & Ca	sh Equivalents	55615	\$2,998,991	Curre	nt Liabilities			900 077
			Net Patient Receivables				Term Debt	\$11,900,077 \$41,248,937		
Net Patient Revenue \$86,569,114			Other Receivables			61 Long-Term Debt 46 Other Liabilities		\$1,712,087		
Plus Other Revenue \$1,852,593							ototal			1,861,101
Total Revenue	\$88,421,707	l and Ruild	linas & Fauinme	nt (Net)	\$65,260,700				φ0-	,
			Land, Buildings & Equipment (Net) Other Assets			Unrestricted Fund Balance			¢76	3443 030
Less Expenses\$87,237,327Non-Operating Gains/Losses\$1,384,876							icted Fund Bala	\$76,443,039 \$76,453		
Net Income	\$2,569,256	Total Asset	e		\$131,304,140		Liabilities & Fur		¢121	\$70,455 1,304,140
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