

111 Divine Savior Healthcare
 2817 New Pinery Road
 Portage, WI 53901
 608-742-4131

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 5

		All GMS Hospitals		Analysis Area 1		Volume Group 5		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	30.1%	55.7%	0.54	57.3%	0.53	43.4%	0.69	37.0%	0.81
Obstetrics	17.2%	41.5%	0.41	43.6%	0.02	26.7%	0.64	16.7%	1.03
Pediatrics	0.0%	52.8%	N/A	54.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	27.8%	57.5%	0.48	60.2%	0.46	41.9%	0.66	33.9%	0.82
Average Census (Patients)									
Adult Medical-Surgical	11.1	26.4	0.42	24.4	0.46	13.7	0.81	14.1	0.79
Obstetrics	1.0	5.6	0.18	5.1	0.20	2.3	0.45	1.0	1.03
Pediatrics	0.0	1.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	13.6	49.4	0.28	51.9	0.26	26.3	0.52	17.0	0.80
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	3.9	0.95	3.9	0.96	3.3	1.12	3.1	1.22
Obstetrics	2.0	2.5	0.77	2.7	0.72	2.3	0.85	1.9	1.04
Pediatrics	0.0	3.5	N/A	3.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.1	4.4	0.71	4.3	0.72	3.6	0.87	3.7	0.84
Surgical Operations									
Inpatient	414	1,396	0.30	2,117	0.20	664	0.62	389	1.06
Outpatient	1,644	4,206	0.39	7,457	0.22	2,945	0.56	1,614	1.02
Inpatient as % of All Surgeries	20.1%	24.9%	0.81	22.1%	0.91	18.4%	1.09	19.4%	1.04
Outpatient Visits									
Non-Emergency Visits	140,287	136,074	1.03	174,723	0.80	115,364	1.22	144,611	0.97
Emergency Visits	15,727	18,688	0.84	17,254	0.91	14,511	1.08	16,599	0.95
Full-Time Equivalents (FTEs)									
Administrators	30.0	19.3	1.55	26.0	1.15	13.8	2.17	32.0	0.94
Nurses, Licensed	144.8	239.2	0.61	251.5	0.58	135.2	1.07	145.0	1.00
Ancillary Nursing Personnel	15.3	40.0	0.38	43.3	0.35	20.8	0.73	18.2	0.84
All Other Personnel	466.1	480.4	0.97	653.1	0.71	324.4	1.44	472.3	0.99
Total FTEs	656.1	779.0	0.84	973.9	0.67	494.3	1.33	667.5	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	35.4	14.9	2.38	20.1	1.76	14.2	2.50	36.7	0.96
Nurses, Licensed	170.8	183.7	0.93	194.3	0.88	138.6	1.23	166.2	1.03
Ancillary Nursing Personnel	18.0	30.8	0.59	33.4	0.54	21.3	0.84	20.8	0.86
All Other Personnel	549.8	369.0	1.49	504.4	1.09	332.6	1.65	541.5	1.02
Total FTEs	774.0	598.3	1.29	752.2	1.03	506.7	1.53	765.3	1.01

Total Hospital:

Beds Set Up & Staffed 49
 Discharges 1,595
 Inpatient Days 4,975

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 8
 Inpatient Days 25

Newborn Nursery:

Bassinet 6
 Total Births 192
 Newborn Days 376

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	37	1,090	4,067	30.1%	11.1	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	6	193	377	17.2%	1.0	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	6	97	187	8.5%	0.5	1.9
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	0	214	344	0.0%	0.9	1.6
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	30	0	30.0	Surgical Personnel	8	2	9.2
Physicians & Dentists	22	4	24.7	Radiological Services Personnel	14	4	16.3
Medical & Dental Residents	0	0	0.0	Sonographers	4	1	4.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	2	10.5
Registered Nurses	95	37	115.8	Occupational Therapists	8	1	8.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	4	4.1
Licensed Practical Nurses	14	6	17.3	Physical Therapists	19	6	23.2
Ancillary Nursing Personnel	12	5	15.3	Physical Therapy Assistants/Aides	11	4	13.2
Medical Assistants	16	5	19.6	Recreational Therapists	0	0	0.0
Physician Assistants	9	3	10.4	Dietitians & Nutritionists	1	1	1.8
Nurse Practitioners	4	3	5.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	6	0	6.0	Social Workers	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	77	22	88.0
Health Info Mgmt-Administrators/Technicians	16	5	19.2	All Other Personnel	168	48	188.8
Pharmacy Personnel	11	1	11.2				
Clinical Laboratory Personnel	8	3	9.9				
				Total	567	167	656.1

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Portage, WI 53901			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$102,067,836	43.1%	45.7%	0.94	41.6%	1.04	50.0%	0.86	42.1%	1.02	
Medical Assistance	\$35,885,770	15.1%	14.0%	1.08	11.5%	1.31	11.4%	1.32	15.2%	0.99	
Commercial	\$87,918,533	37.1%	35.8%	1.04	39.3%	0.94	34.7%	1.07	38.7%	0.96	
All Other	\$11,078,620	4.7%	4.5%	1.04	7.5%	0.62	3.9%	1.21	4.0%	1.16	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$74,894,363	31.6%	34.1%	0.93	30.8%	1.03	35.4%	0.89	30.6%	1.03	
Medical Assistance	\$28,829,217	12.2%	10.6%	1.15	8.7%	1.40	8.4%	1.45	12.3%	0.99	
Commercial	\$35,051,295	14.8%	14.7%	1.01	18.2%	0.81	13.7%	1.08	14.9%	0.99	
Charity Care	\$431,259	0.2%	1.0%	0.19	0.9%	0.21	0.9%	0.20	0.2%	0.91	
Bad Debt	\$5,841,766	2.5%	1.1%	2.30	1.1%	2.32	1.1%	2.19	2.2%	1.13	
All Other	\$5,333,745	2.3%	2.0%	1.15	3.4%	0.67	2.2%	1.03	2.1%	1.09	
Total Deductions	\$150,381,645	63.5%	63.3%	1.00	62.8%	1.01	61.7%	1.03	62.3%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		2.1%	5.5%	0.38	6.4%	0.33	4.3%	0.49	1.9%	1.10	
Net Gains/Losses as % of Net Income		53.9%	2.6%	21.08	1.9%	29.03	N/A	N/A	102.0%	0.53	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$54,804,336	62.8%	44.1%	1.43	47.5%	1.32	45.3%	1.39	62.7%	1.00	
Supplies & Services	\$26,518,541	30.4%	49.0%	0.62	45.0%	0.68	47.8%	0.64	30.0%	1.01	
Capital Component	\$5,914,450	6.8%	6.9%	0.99	7.5%	0.90	6.9%	0.98	7.3%	0.93	
Fiscal Statistics											
Operating Margin (%)		1.3%	8.4%	0.16	5.0%	0.27	6.9%	0.19	0.0%	N/A	
Total Hospital Net Income (%)		2.9%	8.6%	0.33	5.0%	0.57	5.8%	0.49	1.3%	2.22	
Return on Equity (%)		2.0%	6.3%	0.31	3.8%	0.52	4.3%	0.46	0.9%	2.26	
Current Ratio		2.6	5.9	0.43	2.3	1.13	3.9	0.65	2.5	1.01	
Days in Net Patient Accounts Receivable		69.4	51.6	1.35	47.8	1.45	51.1	1.36	65.3	1.06	
Average Payment Period		52.7	38.5	1.37	55.0	0.96	40.4	1.31	51.0	1.03	
Equity Financing (%)		58.2%	75.1%	0.77	59.3%	0.98	77.0%	0.76	56.7%	1.03	
Long-Term Debt to Equity Ratio		0.5	0.2	3.39	0.3	1.83	0.2	3.48	0.6	0.92	
Times Interest Earned		3.9	13.4	0.29	5.0	0.77	12.4	0.31	1.8	2.10	
Total Asset Turnover		0.7	0.7	0.91	0.7	0.90	0.7	0.90	0.7	1.02	
Average Age of Plant (Years)		12.5	9.9	1.27	10.5	1.19	9.9	1.27	11.3	1.10	
Increase (Decrease) Total Net Patient Revenue		0.4%	5.4%	0.07	6.7%	0.06	1.9%	0.21	2.4%	0.17	
Outpatient Gross Revenue (% of Total GPR)		83.9%	61.9%	1.35	59.8%	1.40	72.6%	1.15	83.9%	1.00	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge	\$9,816		\$15,830	0.62	\$17,803	0.55	\$10,657	0.92	\$10,042	0.98	
Inpatient Net Revenue per Day	\$3,133		\$3,538	0.89	\$4,047	0.77	\$2,933	1.07	\$3,270	0.96	
Outpatient Net Revenue per Visit	\$491		\$686	0.72	\$595	0.83	\$589	0.83	\$461	1.07	

Income Statement			Assets			Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$236,950,759		Cash & Cash Equivalents		\$2,998,991	Current Liabilities		\$11,900,077
Less Deductions	\$150,381,645		Net Patient Receivables		\$16,458,061	Long-Term Debt		\$41,248,937
Net Patient Revenue	\$86,569,114		Other Receivables		\$560,346	Other Liabilities		\$1,712,087
Plus Other Revenue	\$1,852,593					Subtotal		\$54,861,101
Total Revenue	\$88,421,707		Land, Buildings & Equipment (Net)		\$65,260,700			
Less Expenses	\$87,237,327		Other Assets		\$46,026,042	Unrestricted Fund Balance		\$76,443,039
Non-Operating Gains/Losses	\$1,384,876					Restricted Fund Balance		\$76,453
Net Income	\$2,569,256		Total Assets		\$131,304,140	Total Liabilities & Fund Balance		\$131,304,140