920-748-3101     Control:     Religious Organization       Selected Utilization Statistics     FY 2018     Value     Ratio     Value     Ratio     FY 2018     FY 2018     Value     Ratio     FY 2017     Ratio       Occupancy Rate (%) Adult Medical-Surgical     37.8%     55.7%     0.68     44.0%     0.86     11.4%     3.33     32.6%     1.1       Obstatrics     0.0%     41.5%     N/A     85.7%     0.68     44.0%     0.86     11.4%     3.33     32.6%     1.1       Obstatrics     0.0%     52.5%     0.68     44.0%     0.86     11.4%     3.33     32.6%     1.1       Autor Medical-Surgical     0.0%     52.5%     0.55     46.24     0.60     17.7%     1.78     25.7%     1.2       Autor Medical-Surgical     0.0     5.6     N/A     4.4     N/A     4.0     N/A     2.6     0.0     2.6     1.1     4.5     1.1       Autor Medical-Surgical     0.0     3.3     3.9     0.85     3.5     0.98 <td< th=""><th colspan="3"><b>121 Ripon Medical Center</b> 845 Parkside Street</th><th>Fiscal Type:</th><th>G</th><th>7/01 to 06/30 MS</th><th></th><th colspan="5">County: Fond du Lac Analysis Area: Lake Winnebago (3)</th></td<>	<b>121 Ripon Medical Center</b> 845 Parkside Street			Fiscal Type:	G	7/01 to 06/30 MS		County: Fond du Lac Analysis Area: Lake Winnebago (3)				
All GMS Hospitals     Analysis Area 3     Volume Group 1     FY 2018 vs.2017       Selected Utilization Statistics     FY 2018     Value     Ratio     Value     Ratio     FY 2017     Ratio       Occupancy Fate (%) Antil Medical-Surgical     37.8%     55.7%     0.68     44.0%     0.86     11.4%     3.3     3.26.9%     11.1       Obstetrics     0.0%     55.7%     0.68     44.0%     0.86     11.4%     3.33     3.26.9%     N/A       Pediatrics     0.0%     52.8%     N/A     83.4%     N/A     26.9%     N/A     0.0%     N/A     0.0%     N/A     0.0%     N/A     0.0%     N/A     0.0     N/A	Ripon, WI 54971			Contra			•	volume G	roup: 1			
Selected Utilization Statistics     FY 2018     Value     Ratio     Value     Ratio     Value     Ratio     FY 2017     Ratio       Adult Medical-Surgical     37.8%     55.7%     0.68     41.4%     3.33     32.6%     1.1       Obsterrics     0.0%     55.8%     N/A     31.5%     N/A     26.9%     N/A     10.9%     10.1%     10.1%     1	920-748-3101						I		T			
Occupancy Rife (%) Autil Medical-Surgical     37.8% 0.0%     55.7% 41.5%     0.68 0.41.5%     44.0% 0.86     11.4% 0.86     3.33 0.0%     32.6% 0.0%     11.4% 0.0%       Pediatrics     0.0%     52.8%     N/A     83.4%     N/A     50.0%     N/A     0.0%     0.0%     0.0%     N/A     0.0     N/A     0.0<				All GMS Ho	ospitals	-	-		Volume Group 1		FY 2018 vs. 2017	
Adult Medical-Surgical     37.8%     55.7%     0.68     11.4%     3.33     32.6%     11.1%       Obstetrics     0.0%     52.8%     N/A     83.4%     N/A     50.0%     N/A     0.0%       Total Hospital     31.5%     57.5%     0.55     46.2%     0.68     17.7%     1.78     25.1%     1.2       Average Census (Patients)     4.9     26.4     0.19     20.6     0.24     1.9     25.8     4.2     1.1       Obstetrics     0.0     5.6     N/A     4.4     N/A     4.0     N/A     0.2     N/A       Total Hospital     5.0     49.4     0.10     35.5     0.14     3.1     1.54     4.5     1.1       Adult Medical-Surgical     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.0       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.0       Total Hospital     3.3     4.4     0.75     3.8	Selected Utilization Statistics		FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio	
Adult Medical-Surgical     37.8%     55.7%     0.68     14.4%     3.33     32.6%     11.1%       Obstetrics     0.0%     52.8%     N/A     83.4%     N/A     50.0%     N/A     0.0%       Total Hospital     31.5%     57.5%     0.55     46.2%     0.68     17.7%     1.78     25.1%     1.2       Average Census (Patients)     4.9     26.4     0.19     20.6     0.24     1.9     25.8     4.2     1.1       Obstetrics     0.0     5.6     N/A     4.4     N/A     4.0     N/A     0.2     N/A       Total Hospital     5.0     49.4     0.10     35.5     0.14     3.1     1.54     4.5     1.1       Adult Medical-Surgical     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.0       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.0       Pediatrics     0.0     3.3     4.4     0.75	Occupancy Rate (%)											
Pediatrics     0.0%     52.8%     N/A     83.4%     N/A     80.0%     N/A       Average Census (Patients)     31.5%     57.5%     0.65     446.2%     0.68     17.7%     1.78     25.1%     1.2       Average Census (Patients)     0.0     5.6     N/A     4.46.2%     0.68     17.7%     1.78     25.1%     1.2       Adult Medical-Surgical     0.0     1.6     N/A     4.4     N/A     4.0     N/A     0.0     N/A     0.0     N/A     0.2     N/A     0.0     0.0     0.0     2.5     N/A     2.4     N/A     2.8     N/A     0.0     N/A     0.0     N/A     0.0     N/A     0.0     0.0     0.0     N/A     0.0     0.0     0.0     0.0     0.0     0.0     0.0     0.0     0.0     0.0     0.0     0.0			37.8%	55.7%	0.68	44.0%	0.86	11.4%	3.33	32.6%	1.16	
Total Hospital     31.5%     57.5%     0.55     46.2%     0.68     17.7%     1.78     25.1%     1.2       Average Consus (Patients)     4.9     26.4     0.19     20.6     0.24     1.9     2.58     4.2     1.1       Obstetrics     0.0     1.4     N/A     0.3     N/A     0.2     N/A     0.0     N/A     0.2     N/A     0.0     N/A     0.2     N/A     0.0     N/A     0.1     0.0     N/A     0.2     N/A     0.0     N/A       Average Length of Stay (Days)     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.0       Adult Medical-Surgical     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.0       Audut Medical-Surgical     0.0     3.5     N/A     2.4     N/A     2.8     N/A     2.0     0.0       Ital Hospital     3.3     4.4     0.6     0.16     1.243     0.18     55     4.12     0.0	Obstetrics		0.0%	41.5%	N/A	31.5%	N/A	26.9%	N/A	11.0%	0.00	
Average Consus (Patients) Adult Medical-Surgical Obstetrics     4.9     26.4     0.19     20.6     0.24     1.9     2.58     4.2     1.1       Adult Medical-Surgical Obstetrics     0.0     5.6     N/A     4.4     N/A     4.0     N/A     0.0     0.0       Pediatrics     0.0     1.4     N/A     0.3     3.1     1.64     4.5     1.1       Adult Medical-Surgical Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.9     1.1       Surgical Operations     0.0     3.5     0.16     1.243     0.18     55     4.12     20.3     1.1       Outpatient Visits     2.0.9%     2.4.9%     0.84     17.1%     1.23     15.1%     1.3     18.7%     1.1       Outpatient Visits     9.116     18.688	Pediatrics		0.0%	52.8%	N/A	83.4%	N/A	50.0%	N/A	0.0%	N/A	
Average Census (Patients) Adult Medical-Surgical Obstetrics     4.9     26.4     0.19     20.6     0.24     1.9     2.58     4.2     1.1       Obstetrics     0.0     5.6     N/A     4.4     N/A     4.0     N/A     0.0     0.0       Pediatrics     0.0     1.4     N/A     0.2     N/A     0.0     N/A       Adult Medical-Surgical     5.0     49.4     0.10     35.5     0.14     3.1     1.64     4.5     1.1       Adult Medical-Surgical     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.00       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.8     N/A     2.8     N/A     2.8     N/A     2.9     1.1       Surgical Operations     0.00     3.5     0.16     1.243     0.18     55     4.12     203     1.1       Outpatient Visits     20.9%     2.4.9%     0.84     1.71%     1.23     1.51%     1.38	Total Hospital		31.5%	57.5%	0.55	46.2%	0.68	17.7%	1.78	25.1%	1.25	
Obstetrics     0.0     5.6     N/A     4.4     N/A     4.0     N/A     0.2     0.00       Pediatrics     0.0     1.4     N/A     0.3     N/A     0.2     N/A     0.0     N/A       Total Hospital     5.0     49.4     0.10     35.5     0.14     3.1     1.64     4.5     1.1       Average Length of Stay (Days)     3.3     3.3     9     0.85     3.5     0.96     3.0     1.09     3.3     1.00       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.00       Pediatrics     0.0     3.5     N/A     2.4     N/A     2.8     N/A     2.3     0.00       Surgical Operations     0.0     3.5     N/A     2.4     N/A     2.8     N/A     2.3     1.1       Outpatient Visits     2.0     1.396     0.16     1.243     0.18     55     4.12     2.03     1.1       Outpatient Visits     9.116	Average Census (Patients)											
Decision     0.0     1.4     N/A     0.3     N/A     0.2     N/A     0.0     N/N       Total Hospital     5.0     49.4     0.10     35.5     0.14     3.1     1.64     4.5     1.1       Average Length of Stay (Days)     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.00       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.8     N/A     0.0     N/A       Total Hospital     3.3     4.4     0.75     3.8     0.87     4.2     0.79     2.9     1.1       Surgical Operations     1.396     0.16     1.243     0.18     55     4.12     203     1.1       Outpatient Sits     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Sits     21,999     136.074     0.16     126.761     0.17     2.206     0.99     22.412     0.90     2.412     0.90	Adult Medical-Surgical										1.16	
Total Hospital     5.0     49.4     0.10     35.5     0.14     3.1     1.64     4.5     1.1       Average Length of Stay (Days)     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.00       Adult Medical-Surgical     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.00     N/A     2.8     N/A     2.8     N/A     0.00     N/A     2.8     N/A     2.8     N/A     0.00     N/A     2.8     N/A     2.8     N/A     0.00     N/A     2.8     N/A     0.00     0.00     0.11     0.11     0.00     0.11     0.11     0.11     0.11     0.11     0.11     0.11     0.11	Obstetrics										0.00	
Average Length of Stay (Days)     Addult Medical-Surgical     3.3     3.9     0.85     3.5     0.96     3.0     1.09     3.3     1.00       Obstetrics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.00       Pediatrics     0.0     3.5     N/A     2.8     N/A     2.8     N/A     2.8     N/A     0.00     N/A     2.4     N/A     0.00     N/A     2.4     N/A     2.8     N/A     0.00     N/A     2.4     N/A     2.8     N/A     2.0     0.7     2.9     1.1     0.11     0.16     1.243     0.18     1.5     4.12     2.03     1.1     0.10     17.4     1.1     2.6     0.77     12.2     0.9     2.4     1.2     0.9     2.4     1.2     0.9     3.14	Pediatrics										N/A	
Aduit Medical-Surgical   3.3   3.9   0.85   3.5   0.96   3.0   1.09   3.3   1.00     Obstetrics   0.0   2.5   N/A   2.4   N/A   2.8   N/A   2.3   0.00     Pediatrics   0.0   3.5   N/A   2.8   N/A   2.8   N/A   0.0   N/V     Total Hospital   3.3   4.4   0.75   3.8   0.87   4.2   0.79   2.9   1.1     Inpatient   226   1.366   0.16   1.243   0.18   55   4.12   203   1.1     Outpatient tists   20.9%   24.9%   0.84   17.1%   1.23   115.1%   1.38   1.87%   1.1     Outpatient Visits   21.999   136.074   0.16   126.761   0.17   22.296   0.99   22.412   0.99     Mone Energency Visits   2.1   9.16   18.688   0.49   15.547   0.59   3.144   2.90   8.748   1.00     Administrators   2.0   19.3   0.10   17.4   0.11   2.6   0.77   <	Total Hospital		5.0	49.4	0.10	35.5	0.14	3.1	1.64	4.5	1.11	
Obstitutics     0.0     2.5     N/A     2.4     N/A     2.8     N/A     2.3     0.0       Pediatrics     0.0     3.5     N/A     2.8     N/A     2.8     N/A     2.3     0.0       Total Hospital     3.3     4.4     0.75     3.8     0.87     4.2     0.79     2.9     1.1       Surgical Operations     1patient     226     1,396     0.16     1.243     0.18     55     4.12     203     1.1       Outpatient Visits     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Visits     9.116     18.688     0.49     15.547     0.59     3.144     2.90     8.748     1.0       Full-Time Equivalents (FTEs)     Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.1       Aurilary Nursing Personnel     3.2     40.0     0.06     31.1     0.10     7.8     0.41     3.0     1.0 <td>Average Length of Stay (Days)</td> <td>)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Average Length of Stay (Days)	)										
Pediatrics     0.0     3.5     N/A     2.8     N/A     2.8     N/A     0.0     N/A       Total Hospital     3.3     4.4     0.75     3.8     0.87     4.2     0.79     2.9     1.1       Surgical Operations     1npatient     226     1,396     0.16     1.243     0.18     55     4.12     203     1.1       Outpatient     853     4,206     0.20     6.046     0.14     307     2.78     881     0.9       Inpatient as % of All Surgeries     20.9%     24.9%     0.84     1.71%     1.23     15.1%     1.38     1.87%     1.1       Outpatient Visits     9.116     18.688     0.49     15.547     0.59     3.144     2.90     9.9     22.412     0.99       Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.10       Aureilary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.00 <td>Adult Medical-Surgical</td> <td></td> <td>3.3</td> <td>3.9</td> <td>0.85</td> <td></td> <td>0.96</td> <td>3.0</td> <td>1.09</td> <td>3.3</td> <td>1.01</td>	Adult Medical-Surgical		3.3	3.9	0.85		0.96	3.0	1.09	3.3	1.01	
Total Hospital     3.3     4.4     0.75     3.8     0.87     4.2     0.79     2.9     1.1       Surgical Operations Inpatient     226     1.396     0.16     1.243     0.18     55     4.12     203     1.1       Outpatient     853     4.206     0.20     6.046     0.14     307     2.78     881     0.9       Inpatient as % of All Surgeries     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Visits     21.999     136.074     0.16     126.761     0.17     22.96     0.99     22.412     0.98       Mon-Emergency Visits     9.116     18.688     0.49     15.547     0.59     3.144     2.90     8.748     1.09       Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.10       Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.10	Obstetrics		0.0	2.5	N/A		N/A	2.8	N/A	2.3	0.00	
Surgical Operations Inpatient     226     1,396     0.16     1,243     0.18     55     4.12     203     1.1       Outpatient Outpatient as % of All Surgeries     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Visits Non-Emergency Visits     21.999     136.074     0.16     126,761     0.17     22.296     0.99     22.412     0.99       Mon-Emergency Visits     9.116     18.688     0.49     15.547     0.59     3.144     2.90     8.748     1.09       Murises, Licensed     42.7     239.2     0.10     17.4     0.11     2.6     0.77     12.2     0.1       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.0       FIEs per 100 Patient Census (Adjusted)     123.7     779.0     0.16     221.5     0.24     118.0     1.05     132.6     0.9       Administrators     10.0     14.9     0.67     14.8     0.67     19.1<	Pediatrics		0.0	3.5	N/A				N/A	0.0	N/A	
Inpatient     226     1,396     0.16     1,243     0.18     55     4,12     203     1,1       Outpatient     853     4,206     0.20     6,046     0.14     307     2.78     881     0.9       Inpatient as % of All Surgeries     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Visits     21.999     136.074     0.16     126.761     0.17     22.296     0.99     22.412     0.98       Full-Time Equivalents (FTEs)     4     4     2.90     8.748     1.00       Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.1       Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Administrators     2.0     19.3     0.10     17.4     0.24     32.1     1.33     41.0     1.0       Administrators     1.0.0     13.2     40.0	Total Hospital		3.3	4.4	0.75	3.8	0.87	4.2	0.79	2.9	1.15	
Outpatient     Data     House     Gate	Surgical Operations											
Inpatient as % of All Surgeries     20.9%     24.9%     0.84     17.1%     1.23     15.1%     1.38     18.7%     1.1       Outpatient Visits     21.999     136.074     0.16     126,761     0.17     22.296     0.99     22.412     0.90       Emergency Visits     9.116     18.688     0.49     15,547     0.59     3.144     2.90     8.748     1.00       Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.10       Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.00       All Other Personnel     75.8     480.4     0.16     293.7     0.26     75.6     1.00     76.3     0.9       Total FTEs     10.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7     0.1 <	Inpatient		226	1,396	0.16				4.12	203	1.11	
Outpatient Visits     21,999     136,074     0.16     126,761     0.17     22,296     0.99     22,412     0.98       Emergency Visits     9,116     18,688     0.49     15,547     0.59     3,144     2.90     8,748     1.04       Full-Time Equivalents (FTEs)     Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.10       Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.0       All Other Personnel     75.8     480.4     0.16     293.7     0.26     75.6     1.00     76.3     0.9       Administrators     10.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7     0.1       Nurses, Licensed     212.6     183.7     1.16     152.4     1.40     236.9     0.90     186	Outpatient		853	4,206	0.20	6,046			2.78	881	0.97	
Non-Emergency Visits     21,999     136,074     0.16     126,761     0.17     22,296     0.99     22,412     0.99       Emergency Visits     9,116     18,688     0.49     15,547     0.59     3,144     2.90     8,748     1.00       Full-Time Equivalents (FTEs)     Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.1       Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.0       All Other Personnel     75.8     480.4     0.16     293.7     0.26     75.6     1.00     76.3     0.9       Total FTEs     123.7     779.0     0.16     521.5     0.24     118.0     1.05     132.6     0.9       Administrators     10.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7 </td <td>Inpatient as % of All Surgerie</td> <td>es</td> <td>20.9%</td> <td>24.9%</td> <td>0.84</td> <td>17.1%</td> <td>1.23</td> <td>15.1%</td> <td>1.38</td> <td>18.7%</td> <td>1.12</td>	Inpatient as % of All Surgerie	es	20.9%	24.9%	0.84	17.1%	1.23	15.1%	1.38	18.7%	1.12	
Emergency Visits     9,116     18,688     0.49     15,547     0.59     3,144     2.90     8,748     1.00       Full-Time Equivalents (FTEs) Administrators     2.0     19.3     0.10     17.4     0.11     2.6     0.77     12.2     0.1       Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.00       All Other Personnel     75.8     480.4     0.16     293.7     0.26     75.6     1.00     76.3     0.9       Total FTEs     Per 100 Patient Census (Adjusted)     42.6     183.7     1.16     152.4     1.40     2.52     55.7     0.1       Administrators     0.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7     0.1       Nurses, Licensed     212.6     183.7     1.16     152.4     1.40     236.9     0.90     186.8	Outpatient Visits											
Full-Time Equivalents (FTEs) Administrators   2.0   19.3   0.10   17.4   0.11   2.6   0.77   12.2   0.1     Nurses, Licensed   42.7   239.2   0.18   179.4   0.24   32.1   1.33   41.0   1.0     Ancillary Nursing Personnel   3.2   40.0   0.08   31.1   0.10   7.8   0.41   3.0   1.0     All Other Personnel   75.8   480.4   0.16   293.7   0.26   75.6   1.00   76.3   0.9     Total FTEs   123.7   779.0   0.16   521.5   0.24   118.0   1.05   132.6   0.9     FTEs per 100 Patient Census (Adjusted)   40.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   2											0.98	
Administrators   2.0   19.3   0.10   17.4   0.11   2.6   0.77   12.2   0.1     Nurses, Licensed   42.7   239.2   0.18   179.4   0.24   32.1   1.33   41.0   1.0     Ancillary Nursing Personnel   3.2   40.0   0.08   31.1   0.10   7.8   0.41   3.0   1.0     All Other Personnel   75.8   480.4   0.16   293.7   0.26   75.6   1.00   76.3   0.9     Total FTEs   123.7   779.0   0.16   521.5   0.24   118.0   1.05   132.6   0.9     FTEs per 100 Patient Census (Adjusted)   10.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.0     All Other Personnel   377.4   369.0   1.02   249.4   1.51	Emergency Visits		9,116	18,688	0.49	15,547	0.59	3,144	2.90	8,748	1.04	
Nurses, Licensed     42.7     239.2     0.18     179.4     0.24     32.1     1.33     41.0     1.0       Ancillary Nursing Personnel     3.2     40.0     0.08     31.1     0.10     7.8     0.41     3.0     1.0       All Other Personnel     75.8     480.4     0.16     293.7     0.26     75.6     1.00     76.3     0.9       Total FTEs     123.7     779.0     0.16     521.5     0.24     118.0     1.05     132.6     0.9       Administrators     10.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7     0.1       Nurses, Licensed     212.6     183.7     1.16     152.4     1.40     236.9     0.90     186.8     1.1       Ancillary Nursing Personnel     15.8     30.8     0.51     26.4     0.60     57.6     0.27     13.8     1.1.0       All Other Personnel     377.4     369.0     1.02     249.4     1.51     557.9     0.68     347.7     1.0 <t< td=""><td>Full-Time Equivalents (FTEs)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Full-Time Equivalents (FTEs)											
Ancillary Nursing Personnel   3.2   40.0   0.08   31.1   0.10   7.8   0.41   3.0   1.0     All Other Personnel   75.8   480.4   0.16   293.7   0.26   75.6   1.00   76.3   0.9     Total FTEs   123.7   779.0   0.16   521.5   0.24   118.0   1.05   132.6   0.9     FTEs per 100 Patient Census (Adjusted)   10.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.0     Total FTEs   615.7   598.3   1.03   443.0   1.39   871.5   0.71   603.9   1.0     Discharges   554   Organization (HMO)   Yes   Average Beds Used <td>Administrators</td> <td></td> <td>2.0</td> <td>19.3</td> <td>0.10</td> <td></td> <td></td> <td></td> <td></td> <td>12.2</td> <td>0.16</td>	Administrators		2.0	19.3	0.10					12.2	0.16	
All Other Personnel   75.8   480.4   0.16   293.7   0.26   75.6   1.00   76.3   0.99     Total FTEs   123.7   779.0   0.16   521.5   0.24   118.0   1.05   132.6   0.9     FTEs per 100 Patient Census (Adjusted)   Administrators   10.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.0     Total FTEs   615.7   598.3   1.03   443.0   1.39   871.5   0.71   603.9   1.0     Discharges   554   Organization (HMO)   Yes   Average Beds Used   1   Bassinets   0     Inpatient Days   1,838   Preferred Provider   Inpatient Days   1	Nurses, Licensed				0.18				1.33		1.04	
Total FTEs   123.7   779.0   0.16   521.5   0.24   118.0   1.05   132.6   0.99     FTEs per 100 Patient Census (Adjusted)   10.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.00     Total FTEs   Contract with:   Medicare-certified Swing Beds:   Newborn Nursery:   Newborn Nursery:   Newborn Nursery:   Newborn Nursery:   Newborn Nursery:     Beds Set Up & Staffed   16   Health Maintenance   Yes   Discharges   2   Total Births   0     Discharges   554   Organization (HMO)   Yes   Inpatient Days   11   Newborn Days   0	Ancillary Nursing Personnel		3.2	40.0	0.08			-		3.0	1.05	
FTEs per 100 Patient Census (Adjusted) Administrators     10.0     14.9     0.67     14.8     0.67     19.1     0.52     55.7     0.1       Nurses, Licensed     212.6     183.7     1.16     152.4     1.40     236.9     0.90     186.8     1.1       Ancillary Nursing Personnel     15.8     30.8     0.51     26.4     0.60     57.6     0.27     13.8     1.1       All Other Personnel     377.4     369.0     1.02     249.4     1.51     557.9     0.68     347.7     1.0       Total FTEs     615.7     598.3     1.03     443.0     1.39     871.5     0.71     603.9     1.0       Beds Set Up & Staffed     16     Health Maintenance     Yes     Average Beds Used     1     Bassinets     0       Discharges     554     Organization (HMO)     Yes     Discharges     2     Total Births     0       Inpatient Days     1,838     Preferred Provider     Yes     1     Newborn Days     0			75.8	480.4	0.16					76.3	0.99	
Administrators   10.0   14.9   0.67   14.8   0.67   19.1   0.52   55.7   0.1     Nurses, Licensed   212.6   183.7   1.16   152.4   1.40   236.9   0.90   186.8   1.1     Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.0     Total FTEs   615.7   598.3   1.03   443.0   1.39   871.5   0.71   603.9   1.0     Beds Set Up & Staffed   16   Health Maintenance   Average Beds Used   1   Bassinets   0     Discharges   554   Organization (HMO)   Yes   Discharges   2   Total Births   0     Inpatient Days   1,838   Preferred Provider   Yes   Inpatient Days   11   Newborn Days   0	Total FTEs		123.7	779.0	0.16	521.5	0.24	118.0	1.05	132.6	0.93	
Nurses, Licensed     212.6     183.7     1.16     152.4     1.40     236.9     0.90     186.8     1.1       Ancillary Nursing Personnel     15.8     30.8     0.51     26.4     0.60     57.6     0.27     13.8     1.1       All Other Personnel     377.4     369.0     1.02     249.4     1.51     557.9     0.68     347.7     1.0       Total FTEs     615.7     598.3     1.03     443.0     1.39     871.5     0.71     603.9     1.0       Beds Set Up & Staffed     16     Health Maintenance     Average Beds Used     1     Bassinets     0		(Adjusted)										
Ancillary Nursing Personnel   15.8   30.8   0.51   26.4   0.60   57.6   0.27   13.8   1.1     All Other Personnel   377.4   369.0   1.02   249.4   1.51   557.9   0.68   347.7   1.0     Total FTEs   615.7   598.3   1.03   443.0   1.39   871.5   0.71   603.9   1.0     Total Hospital:   Contract with:   Medicare-certified Swing Beds:   Newborn Nursery:   Newborn Nursery:   0     Beds Set Up & Staffed   16   Health Maintenance   Average Beds Used   1   Bassinets   0     Discharges   554   Organization (HMO)   Yes   Discharges   2   Total Births   0     Inpatient Days   1,838   Preferred Provider   Yes   Inpatient Days   11   Newborn Days   0											0.18	
All Other Personnel Total FTEs377.4 615.7369.0 598.31.02 1.03249.4 443.01.51 1.39557.9 871.50.68 0.71347.7 603.91.00 1.00Total Hospital: Beds Set Up & StaffedContract with: Health Maintenance Discharges 1npatient DaysMedicare-certified Swing Beds: Discharges 1,838Newborn Nursery: 0 Corganization (HMO)Newborn Nursery: 0 Nursery:All Other Personnel Total FTEs16 Health Maintenance Organization (HMO)Medicare-certified Swing Beds: Newsorn StaffedNewborn Nursery: 0Inpatient Days1,838Preferred Provider VacNewborn Days0											1.14	
Total FTEs615.7598.31.03443.01.39871.50.71603.91.00Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed16Health MaintenanceAverage Beds Used1Bassinets0Discharges554Organization (HMO)YesDischarges2Total Births0Inpatient Days1,838Preferred ProviderNewborn Days11Newborn Days0	, ,										1.15	
Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed16Health MaintenanceAverage Beds Used1Bassinets0Discharges554Organization (HMO)YesDischarges2Total Births0Inpatient Days1,838Preferred ProviderYesInpatient Days11Newborn Days0											1.09	
Beds Set Up & Staffed16Health MaintenanceAverage Beds Used1Bassinets0Discharges554Organization (HMO)YesDischarges2Total Births0Inpatient Days1,838Preferred ProviderInpatient Days11Newborn Days0				598.3				871.5			1.02	
Discharges554Organization (HMO)YesDischarges2Total Births0Inpatient Days1,838Preferred ProviderInpatient Days11Newborn Days0										•		
Inpatient Days 1,838 Preferred Provider Yee	•			Vaa		•					0	
Van			Organization (HMO)	ies	Discillarges						0	
Vaa	Inpatient Days	1,838	Preferred Provider		Inp	oatient Days		11	Newbo	orn Days	0	
			Organization (PPO)	Yes								

## **121 Ripon Medical Center** Ripon, WI 54971

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
npatient Service Area	Service*	06/30/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	539	1,794	37.8%	4.9	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	9	44	4.0%	0.1	4.9
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns. \*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel		1	3	2.7
Physicians & Dentists	3	1	3.3	Radiological Services Personnel		6	10	11.6
Medical & Dental Residents	0	0	0.0	Sonographers		1	2	2.1
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	3	1.8
Registered Nurses	17	34	36.2	Occupational Therapists		0	1	0.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		1	0	1.0
Licensed Practical Nurses	0	5	2.5	Physical Therapists		4	2	5.5
Ancillary Nursing Personnel	0	8	3.2	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	1	2	2.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers		0	1	0.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		7	6	9.6
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel		20	22	31.5
Pharmacy Personnel	0	4	3.5		Total	67	104	123.7
Clinical Laboratory Personnel	0	0	0.0					

<b>121 Ripon Medical Center</b> Ripon, WI 54971			All GMS Ho	All GMS Hospitals		ea	Volume Group		FY 2018 vs. 2017	
					3		1			
Selected Financial Statistics		FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total (										
Medicare	\$29,944,876	47.3%	45.7%	1.03	47.1%	1.00	46.6%	1.01	44.6%	1.06
Medical Assistance	\$5,949,163	9.4%	14.0%	0.67	10.7%	0.88	13.4%	0.70	11.3%	0.83
Commercial	\$25,962,977	41.0%	35.8%	1.14	39.9%	1.03	35.9%	1.14	41.5%	0.99
All Other	\$1,482,290	2.3%	4.5%	0.52	2.3%	1.03	4.0%	0.58	2.5%	0.93
Deductions as % of Total Gros										
Medicare	\$18,613,502	29.4%	34.1%	0.86	33.7%	0.87	21.1%	1.39	26.2%	1.12
Medical Assistance	\$4,193,577	6.6%	10.6%	0.63	7.8%	0.85	8.5%	0.78	7.4%	0.90
Commercial	\$8,557,921	13.5%	14.7%	0.92	13.1%	1.03	9.7%	1.39	14.7%	0.92
Charity Care	\$260,348	0.4%	1.0%	0.42	0.6%	0.65	1.0%	0.40	0.3%	1.41
Bad Debt	\$1,571,839	2.5%	1.1%	2.32	1.3%	1.88	2.2%	1.15	2.1%	1.21
All Other	\$421,906	0.7%	2.0%	0.34	1.4%	0.48	1.6%	0.42	0.7%	0.99
Total Deductions	\$33,619,093	53.1%	63.3%	0.84	57.9%	0.92	44.0%	1.21	51.3%	1.03
Other Revenue & Net Gains or										
Other Revenue as % of Total		4.7%	5.5%	0.85	1.7%	2.75	3.2%	1.47	5.0%	0.94
Net Gains/Losses as % of Net	et Income	11.2%	2.6%	4.40	3.3%	3.39	N/A	N/A	0.0%	264.79
Expenses as % of Total Expen										
Salary/Fringe Benefits	\$14,299,586	48.9%	44.1%	1.11	41.1%	1.19	54.9%	0.89	48.1%	1.02
Supplies & Services	\$10,133,271	34.7%	49.0%	0.71	51.9%	0.67	38.5%	0.90	34.9%	0.99
Capital Component	\$4,798,464	16.4%	6.9%	2.39	7.0%	2.33	6.7%	2.47	17.0%	0.97
Fiscal Statistics										
Operating Margin (%)		6.3%	8.4%	0.75	11.1%	0.56	1.3%	4.87	2.9%	2.18
Total Hospital Net Income (%	Ď)	7.0%	8.6%	0.82	11.5%	0.61	1.0%	7.02	2.9%	2.44
Return on Equity (%)		4.3%	6.3%	0.67	10.9%	0.39	1.2%	3.42	1.7%	2.47
Current Ratio		5.7	5.9	0.96	6.8	0.83	3.5	1.61	4.5	1.28
Days in Net Patient Accounts	s Receivable	58.7	51.6	1.14	56.0	1.05	53.6	1.10	52.8	1.11
Average Payment Period		43.1	38.5	1.12	21.7	1.98	37.7	1.14	38.8	1.11
Equity Financing (%)		25.0%	75.1%	0.33	78.3%	0.32	52.0%	0.48	21.3%	1.17
Long-Term Debt to Equity Ra	atio	2.8	0.2	17.35	0.1	22.23	0.6	5.01	3.4	0.80
Times Interest Earned		2.7	13.4	0.20	32.7	0.08	2.0	1.32	1.6	1.66
Total Asset Turnover		0.6	0.7	0.82	1.0	0.64	1.3	0.48	0.6	1.01
Average Age of Plant (Years)	)	3.6	9.9	0.37	10.8	0.34	10.1	0.36	2.7	1.37
Increase (Decrease) Total Ne	6.6%	5.4%	1.22	6.7%	0.99	6.3%	1.06	7.5%	0.88	
Outpatient Gross Revenue (%	% of Total GPR)	74.6%	61.9%	1.21	69.3%	1.08	77.2%	0.97	77.8%	0.96
Net Revenue Statistics										
Inpatient Net Revenue per D	ischarge	\$16,669	\$15,830	1.05	\$12,540	1.33	\$17,237	0.97	\$13,700	1.22
Inpatient Net Revenue per Da	ay	\$4,917	\$3,538	1.39	\$3,195	1.54	\$2,652	1.85	\$4,279	1.15
Outpatient Net Revenue per	Visit	\$706	\$686	1.03	\$574	1.23	\$595	1.19	\$670	1.05
Income State	ement		As	ssets			Liabili	ities & Fun	d Balances	
		Cash & Ca	sh & Cash Equivalents		\$103,913 Cur		nt Liabilities		3,069,739	
Less Deductions \$33,619,093		Net Patient Receivables			\$4,780,324	Long-Term Debt			\$35,552,079	
Net Patient Revenue \$29,720,213		Other Receivables			\$11,888,854				¢00,002,010 \$0	
						Subtotal			\$38,621,818	
		1								
Plus Other Revenue	\$1,460,064	Land. Build	inas & Eauipmer	nt (Net)	\$33,520,228				+-	
Plus Other Revenue Total Revenue	\$1,460,064 \$31,180,277		ings & Equipmer ts	nt (Net)	\$33,520,228 \$1,186,847	1		lance		
Plus Other Revenue	\$1,460,064	Land, Build Other Asse		nt (Net)	\$33,520,228 \$1,186,847	Unres	tricted Fund Ba		\$1	2,858,348 1,504,657