1629 East Division Street River Falls, WI 54022 715-425-6155		Type: Contr	GN Cr	/01 to 12/31 //S itical Access Ho her Not-For-Pro	•	County: Analysis A Volume G	vrea: Wes	nt Croix st Central (5A)	)
		All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	29.9%	55.7%	0.54	42.7%	0.70	38.3%	0.78	34.8%	0.86
Obstetrics	13.3%	41.5%	0.32	29.5%	0.02	24.8%	0.54	13.0%	1.02
Pediatrics	0.0%	52.8%	N/A	0.0%	N/A	0.3%	N/A	0.0%	N/A
Total Hospital	26.2%	57.5%	0.46	44.1%	0.59	37.2%	0.70	28.9%	0.91
Average Census (Patients)									
Adult Medical-Surgical	4.2	26.4	0.16	11.9	0.35	6.5	0.64	4.2	1.00
Obstetrics	0.5	5.6	0.09	2.1	0.26	1.0	0.53	0.5	1.02
Pediatrics	0.0	1.4	N/A	0.0	N/A	0.0	N/A	0.5	0.00
Total Hospital	4.7	49.4	0.10	18.9	0.25	8.5	0.55	5.2	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	2.5	3.9	0.63	3.7	0.67	2.9	0.84	2.5	1.00
Obstetrics	2.2	2.5	0.85	2.3	0.94	2.2	0.97	2.2	1.00
Pediatrics	0.0	3.5	N/A	0.0	N/A	1.9	N/A	2.0	0.00
Total Hospital	2.4	4.4	0.54	3.9	0.60	3.1	0.77	2.3	1.02
Surgical Operations									
Inpatient	172	1,396	0.12	485	0.35	273	0.63	192	0.90
Outpatient	941	4,206	0.22	1,916	0.49	1,279	0.74	1,051	0.90
Inpatient as % of All Surgeries	15.5%	24.9%	0.62	20.2%	0.76	17.6%	0.88	15.4%	1.00
Outpatient Visits									
Non-Emergency Visits	13,325	136,074	0.10	67,827	0.20	57,910	0.23	14,477	0.92
Emergency Visits	5,282	18,688	0.28	8,592	0.61	8,090	0.65	5,424	0.97
Full-Time Equivalents (FTEs)									
Administrators	12.8	19.3	0.66	10.6	1.20	9.4	1.37	14.8	0.86
Nurses, Licensed	53.0	239.2	0.22	115.3	0.46	79.9	0.66	49.2	1.08
Ancillary Nursing Personnel	3.7	40.0	0.09	18.4	0.20	13.5	0.27	4.0	0.92
All Other Personnel	95.0	480.4	0.20	260.2	0.36	187.1	0.51	96.1	0.99
Total FTEs	164.5	779.0	0.21	404.6	0.41	289.8	0.57	164.0	1.00
FTEs per 100 Patient Census (Adju									
Administrators	46.6	14.9	3.14	18.0	2.59	24.3	1.91	50.7	0.92
Nurses, Licensed	192.9	183.7	1.05	195.4	0.99	207.6	0.93	168.5	1.14
Ancillary Nursing Personnel	13.4	30.8	0.43	31.2	0.43	35.0	0.38	13.7	0.98
All Other Personnel	345.6	369.0	0.94	440.9	0.78	486.3	0.71	329.1	1.05
Total FTEs	598.5	598.3	1.00	685.5	0.87	753.3	0.79	562.0	1.06
Total Hospital:	Contract with:		Medicare-certified Swing Beds:					Nursery:	
	18 Health Maintenance			Average Beds Used		1 12	Bassin		4
	26 Organization (HM	O) Yes		scharges			Total Births		90
Inpatient Days 1,7	21 Preferred Provider		Inp	patient Days		137	Newbo	orn Days	183
	Organization (PPC	D) Yes							

## 122 River Falls Area Hospital

River Falls, WI 54022

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
npatient Service Area	Service*	12/31/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	14	621	1,527	29.9%	4.2	2.5	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	3	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	1	4	90	194	13.3%	0.5	2.2	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. \*\* Transfers, which may be estimated, refer only to those between units. \* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation	F	-ull-Time	Part-Time	FTE
Administrators/Assistant Administrators	12	1	12.8	Surgical Personnel		0	6	3.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		0	6	4.1
Medical & Dental Residents	0	0	0.0	Sonographers		4	3	4.8
Dental Hygienists	0	0	0.0	Respiratory Therapists		1	4	3.0
Registered Nurses	3	71	53.0	Occupational Therapists		1	2	1.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists		5	3	6.9
Ancillary Nursing Personnel	0	9	3.7	Physical Therapy Assistants/Aides		0	1	0.8
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		3	21	15.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		18	47	48.2
Pharmacy Personnel	2	8	6.6	· · · · · ·	Total	50	182	164.5
Clinical Laboratory Personnel	0	0	0.0					

River Falls, WI 54022			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017		
Selected Financial Statistics		FY 2018	Value	Ratio	5A Value	Ratio	3 Value	Ratio	FY 2017	Ratio	
Gross Revenue as % of Total 0	Gross Patient Revenue		14.40		10.00		10.00				
Medicare	\$34,829,282	51.0%	45.7%	1.12	51.0%	1.00	46.1%	1.11	47.4%	1.08	
Medical Assistance	\$5,607,224	8.2%	14.0%	0.59	11.7%	0.70	13.3%	0.62	7.0%	1.18	
Commercial	\$25,882,303	37.9%	35.8%	1.06	33.6%	1.13	36.0%	1.05	43.2%	0.88	
All Other	\$1,998,072	2.9%	4.5%	0.65	3.7%	0.80	4.6%	0.63	2.4%	1.20	
Deductions as % of Total Gros											
Medicare	\$17,436,486	25.5%	34.1%	0.75	33.7%	0.76	29.3%	0.87	21.0%	1.21	
Medical Assistance	\$3,210,605	4.7%	10.6%	0.45	8.2%	0.57	9.2%	0.51	4.8%	0.99	
Commercial	\$5,577,132	8.2%	14.7%	0.56	9.0%	0.91	11.9%	0.68	9.1%	0.90	
Charity Care	\$222,463	0.3%	1.0%	0.33	1.1%	0.30	1.0%	0.32	0.7%	0.49	
Bad Debt	\$1,208,973	1.8%	1.1%	1.65	1.0%	1.70	1.7%	1.02	1.9%	0.95	
All Other	\$1,857,923	2.7%	2.0%	1.39	1.3%	2.03	1.9%	1.43	1.6%	1.66	
Total Deductions	\$29,513,582	43.2%	63.3%	0.68	54.3%	0.80	55.1%	0.78	39.1%	1.11	
Other Revenue & Net Gains or											
Other Revenue as % of Total	Revenue	5.4%	5.5%	0.98	2.5%	2.19	5.9%	0.91	5.0%	1.09	
Net Gains/Losses as % of Net	et Income	N/A	2.6%	N/A	24.5%	N/A	14.7%	N/A	N/A	N/A	
Expenses as % of Total Expen	ses										
Salary/Fringe Benefits	\$19,097,393	47.6%	44.1%	1.08	52.7%	0.90	51.5%	0.93	44.9%	1.06	
Supplies & Services	\$17,661,780	44.0%	49.0%	0.90	41.1%	1.07	40.5%	1.09	47.4%	0.93	
Capital Component	\$3,337,073	8.3%	6.9%	1.21	6.1%	1.35	8.0%	1.04	7.7%	1.08	
Fiscal Statistics											
Operating Margin (%)		2.2%	8.4%	0.27	8.1%	0.28	5.3%	0.42	10.1%	0.22	
Total Hospital Net Income (%	b)	2.2%	8.6%	0.26	10.4%	0.21	6.1%	0.36	10.0%	0.22	
Return on Equity (%)		4.4%	6.3%	0.70	7.0%	0.63	5.1%	0.87	19.6%	0.22	
Current Ratio		2.0	5.9	0.34	4.4	0.46	5.4	0.37	2.3	0.88	
Days in Net Patient Accounts	Receivable	53.2	51.6	1.03	49.2	1.08	51.7	1.03	58.0	0.92	
Average Payment Period		32.7	38.5	0.85	52.6	0.62	34.1	0.96	33.6	0.97	
Equity Financing (%)		518.1%	75.1%	6.90	78.5%	6.60	79.8%	6.50	468.6%	1.11	
Long-Term Debt to Equity Ra	atio	0.0	0.2	0.00	0.1	0.00	0.2	0.00	0.0	1.04	
Times Interest Earned		2.3	13.4	0.17	26.2	0.09	8.4	0.28	8.9	0.26	
Total Asset Turnover		2.0	0.7	2.72	0.7	3.06	0.8	2.46	2.0	1.03	
Average Age of Plant (Years)	)	10.6	9.9	1.07	11.5	0.92	9.3	1.14	10.5	1.00	
Increase (Decrease) Total Ne	et Patient Revenue	-6.9%	5.4%	N/A	7.0%	N/A	4.5%	N/A	9.6%	N/A	
Outpatient Gross Revenue (	% of Total GPR)	83.2%	61.9%	1.34	68.3%	1.22	78.1%	1.07	82.5%	1.01	
Net Revenue Statistics											
Inpatient Net Revenue per D	ischarge	\$11,268	\$15,830	0.71	\$14,403	0.78	\$12,599	0.89	\$12,884	0.87	
Inpatient Net Revenue per D	ay	\$4,499	\$3,538	1.27	\$3,489	1.29	\$3,643	1.23	\$5,368	0.84	
Outpatient Net Revenue per	Visit	\$1,702	\$686	2.48	\$791	2.15	\$598	2.84	\$1,617	1.05	
Income State	ment		As	sets			Liabili	ties & Fun	d Balances		
Gross Patient Revenue (GPR)	\$68,316,881	Cash & Ca	sh Equivalents		\$2,310	Curre	nt Liabilities	\$3,361,622			
Less Deductions	\$29,513,582		Receivables		\$5,660,108	Long-Term Debt			\$36,912		
Net Patient Revenue	\$38,803,299	Other Rece			\$179,182		Liabilities			-\$88,837,90	
Plus Other Revenue	\$2,208,527						Subtotal		-\$85,439,367		
Total Revenue	\$41,011,826	Land, Build	ings & Equipmen	nt (Net)	\$13,692,620	1					
Less Expenses	\$40,096,246	Other Asse	• • •	. ,	\$900,090	Unres	tricted Fund Ba	lance	\$105	5,873,677	
Non-Operating Gains/Losses	-\$15,566				· ·		Restricted Fund Balance		\$0		
										),434,310	