

314 Aurora Medical Center in Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

		All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	Value	Ratio	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	57.9%	55.7%	1.04	55.0%	1.05	43.4%	1.33	48.8%	1.19
Obstetrics	28.1%	41.5%	0.68	34.6%	0.10	26.7%	1.05	27.4%	1.02
Pediatrics	0.0%	52.8%	N/A	5.1%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	48.6%	57.5%	0.85	51.4%	0.94	41.9%	1.16	43.8%	1.11
Average Census (Patients)									
Adult Medical-Surgical	28.9	26.4	1.10	31.4	0.92	13.7	2.11	24.4	1.19
Obstetrics	3.4	5.6	0.60	6.3	0.54	2.3	1.47	3.3	1.02
Pediatrics	0.0	1.4	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	44.2	49.4	0.90	58.3	0.76	26.3	1.68	39.8	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	3.9	0.83	3.6	0.90	3.3	0.98	3.1	1.07
Obstetrics	2.3	2.5	0.89	2.3	0.97	2.3	0.98	2.3	1.00
Pediatrics	0.0	3.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.6	4.4	0.82	4.0	0.91	3.6	1.01	3.5	1.02
Surgical Operations									
Inpatient	1,382	1,396	0.99	1,424	0.97	664	2.08	1,494	0.93
Outpatient	4,321	4,206	1.03	3,674	1.18	2,945	1.47	4,331	1.00
Inpatient as % of All Surgeries	24.2%	24.9%	0.97	27.9%	0.87	18.4%	1.32	25.6%	0.94
Outpatient Visits									
Non-Emergency Visits	90,085	136,074	0.66	147,557	0.61	115,364	0.78	87,033	1.04
Emergency Visits	15,077	18,688	0.81	29,988	0.50	14,511	1.04	14,691	1.03
Full-Time Equivalents (FTEs)									
Administrators	13.0	19.3	0.67	17.6	0.74	13.8	0.94	15.0	0.87
Nurses, Licensed	267.0	239.2	1.12	262.0	1.02	135.2	1.98	252.3	1.06
Ancillary Nursing Personnel	44.6	40.0	1.11	44.8	1.00	20.8	2.14	39.3	1.14
All Other Personnel	654.8	480.4	1.36	509.5	1.29	324.4	2.02	647.9	1.01
Total FTEs	979.4	779.0	1.26	833.9	1.17	494.3	1.98	954.5	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.2	14.9	0.69	10.7	0.95	14.2	0.72	13.6	0.75
Nurses, Licensed	209.5	183.7	1.14	159.4	1.31	138.6	1.51	228.7	0.92
Ancillary Nursing Personnel	35.0	30.8	1.14	27.2	1.28	21.3	1.64	35.6	0.98
All Other Personnel	513.9	369.0	1.39	310.0	1.66	332.6	1.54	587.3	0.87
Total FTEs	768.6	598.3	1.28	507.3	1.51	506.7	1.52	865.2	0.89

Total Hospital:

Beds Set Up & Staffed 91
 Discharges 4,451
 Inpatient Days 16,138

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinet 12
 Total Births 473
 Newborn Days 963

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	50	3,221	10,563	57.9%	28.9	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	8	110	873	29.9%	2.4	7.9
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	546	1,231	28.1%	3.4	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	318	2,859	55.9%	7.8	9.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	53	612	24.0%	1.7	11.5
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	0	13.0	Surgical Personnel	7	6	10.8
Physicians & Dentists	69	23	79.1	Radiological Services Personnel	31	25	48.0
Medical & Dental Residents	0	0	0.0	Sonographers	7	5	11.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	9	7	12.8
Registered Nurses	182	118	248.7	Occupational Therapists	5	7	9.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	16	13	23.2
Ancillary Nursing Personnel	21	49	44.6	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	32	11	39.3	Recreational Therapists	0	0	0.0
Physician Assistants	7	3	8.3	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	15	4	16.3	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	6	1	6.5
Clinical Nurse Specialists	2	0	2.0	All Other Health Professionals	125	89	172.9
Health Info Mgmt-Administrators/Technicians	30	4	32.8	All Other Personnel	135	40	159.5
Pharmacy Personnel	10	5	13.5				
Clinical Laboratory Personnel	18	4	20.7				
				Total	747	415	979.4

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$175,425,641	44.4%	45.7%	0.97	50.5%	0.88	50.0%	0.89	42.1%	1.05
Medical Assistance	\$31,037,718	7.8%	14.0%	0.56	10.1%	0.78	11.4%	0.69	7.7%	1.02
Commercial	\$177,421,107	44.9%	35.8%	1.25	36.8%	1.22	34.7%	1.29	47.0%	0.95
All Other	\$11,603,765	2.9%	4.5%	0.65	2.7%	1.10	3.9%	0.76	3.2%	0.92
Deductions as % of Total Gross Patient Revenue										
Medicare	\$137,325,921	34.7%	34.1%	1.02	39.8%	0.87	35.4%	0.98	32.9%	1.05
Medical Assistance	\$24,306,464	6.1%	10.6%	0.58	7.8%	0.79	8.4%	0.73	6.2%	0.99
Commercial	\$72,548,719	18.3%	14.7%	1.25	16.3%	1.13	13.7%	1.34	19.0%	0.97
Charity Care	\$2,915,115	0.7%	1.0%	0.76	1.0%	0.77	0.9%	0.81	1.1%	0.68
Bad Debt	\$4,474,561	1.1%	1.1%	1.06	1.1%	1.00	1.1%	1.00	1.0%	1.09
All Other	\$6,484,472	1.6%	2.0%	0.84	1.1%	1.43	2.2%	0.75	1.5%	1.13
Total Deductions	\$248,055,252	62.7%	63.3%	0.99	67.1%	0.93	61.7%	1.02	61.7%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.6%	5.5%	0.12	4.8%	0.13	4.3%	0.15	0.7%	0.90
Net Gains/Losses as % of Net Income		1.0%	2.6%	0.40	N/A	N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$48,694,563	40.5%	44.1%	0.92	39.0%	1.04	45.3%	0.89	39.2%	1.03
Supplies & Services	\$56,621,180	47.1%	49.0%	0.96	52.6%	0.89	47.8%	0.98	50.6%	0.93
Capital Component	\$14,930,797	12.4%	6.9%	1.81	8.4%	1.48	6.9%	1.80	10.2%	1.22
Fiscal Statistics										
Operating Margin (%)		19.0%	8.4%	2.27	11.9%	1.59	6.9%	2.76	18.0%	1.05
Total Hospital Net Income (%)		19.1%	8.6%	2.23	10.9%	1.76	5.8%	3.29	17.4%	1.10
Return on Equity (%)		7.8%	6.3%	1.24	7.6%	1.04	4.3%	1.83	7.3%	1.07
Current Ratio		6.5	5.9	1.09	9.7	0.67	3.9	1.65	19.5	0.33
Days in Net Patient Accounts Receivable		55.9	51.6	1.08	48.3	1.16	51.1	1.09	54.3	1.03
Average Payment Period		25.9	38.5	0.67	30.8	0.84	40.4	0.64	28.1	0.92
Equity Financing (%)		97.9%	75.1%	1.30	80.8%	1.21	77.0%	1.27	97.6%	1.00
Long-Term Debt to Equity Ratio		0.0	0.2	N/A	0.1	N/A	0.2	N/A	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	15.9	N/A	12.4	N/A	0.0	N/A
Total Asset Turnover		0.4	0.7	0.56	0.7	0.58	0.7	0.55	0.4	0.97
Average Age of Plant (Years)		6.3	9.9	0.64	9.0	0.71	9.9	0.64	6.8	0.93
Increase (Decrease) Total Net Patient Revenue		5.2%	5.4%	0.96	4.2%	1.25	1.9%	2.74	5.9%	0.89
Outpatient Gross Revenue (% of Total GPR)		63.6%	61.9%	1.03	63.4%	1.00	72.6%	0.88	62.9%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$13,293	\$15,830	0.84	\$12,178	1.09	\$10,657	1.25	\$13,758	0.97
Inpatient Net Revenue per Day		\$3,498	\$3,538	0.99	\$2,958	1.18	\$2,933	1.19	\$3,776	0.93
Outpatient Net Revenue per Visit		\$882	\$686	1.29	\$680	1.30	\$589	1.50	\$859	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$395,488,231	Cash & Cash Equivalents	\$24,511,854	Current Liabilities	\$7,507,198
Less Deductions	\$248,055,252	Net Patient Receivables	\$22,589,882	Long-Term Debt	\$0
Net Patient Revenue	\$147,432,979	Other Receivables	\$366,172	Other Liabilities	\$7,719
Plus Other Revenue	\$959,466			Subtotal	\$7,514,917
Total Revenue	\$148,392,445	Land, Buildings & Equipment (Net)	\$312,637,564	Unrestricted Fund Balance	\$354,819,100
Less Expenses	\$120,246,540	Other Assets	\$2,228,545	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$288,055			Total Liabilities & Fund Balance	\$362,334,017
Net Income	\$28,433,960	Total Assets	\$362,334,017		