

181 Post Acute Medical Specialty Hospital of Milwaukee
 5017 South 110th Street
 Greenfield, WI 53228
 414-427-8282

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2018 vs.2017	
	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	53.6%	69.5%	0.77	58.1%	0.92
Total Hospital	53.6%	68.4%	0.78	58.1%	0.92
Average Census (Patients)					
Acute Long-Term Care	30.0	28.3	1.06	32.5	0.92
Total Hospital	30.0	28.3	1.06	32.5	0.92
Average Length of Stay (Days)					
Acute Long-Term Care	22.7	30.5	0.74	23.3	0.98
Total Hospital	22.0	30.2	0.73	23.3	0.94
Full-Time Equivalents (FTEs)					
Administrators	4.0	1.7	2.40	3.0	1.33
Nurses, Licensed	32.0	30.1	1.06	22.0	1.45
Ancillary Nursing Personnel	6.0	15.7	0.38	21.0	0.29
All Other Personnel	28.3	59.3	0.48	73.3	0.39
Total FTEs	70.3	106.8	0.66	119.3	0.59
FTEs per 100 Patient Census (Adjusted)					
Administrators	13.4	5.9	2.27	9.2	1.45
Nurses, Licensed	106.9	106.4	1.00	67.4	1.59
Ancillary Nursing Personnel	20.0	55.6	0.36	64.4	0.31
All Other Personnel	94.7	209.4	0.45	224.8	0.42
Total FTEs	235.0	377.3	0.62	365.8	0.64

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 499
 Inpatient Days 10,964

Contract with:

Health Maintenance
 Organization (HMO) No
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	56	483	10,964	53.6%	30.0	22.7
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	1	0	1.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	0	8.0
Registered Nurses	15	0	15.0	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	0	2.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	6	0	6.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	1	1	1.3
Nurse Practitioners	15	0	15.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	8	0	8.0				
Clinical Laboratory Personnel	1	0	1.0				
				Total	70	1	70.3

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Greenfield, WI 53228			All LTAC Hospitals		FY 2018 vs. 2017		
Selected Financial Statistics			FY 2018	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue							
Medicare	\$35,561,530	40.1%	51.8%	0.78		39.4%	1.02
Medical Assistance	\$34,563,871	39.0%	28.0%	1.39		45.2%	0.86
Commercial	\$18,432,036	20.8%	20.2%	1.03		15.4%	1.35
All Other	\$27,703	0.0%	0.0%	0.98		0.1%	0.40
Deductions as % of Total Gross Patient Revenue							
Medicare	\$30,247,499	34.1%	37.9%	0.90		33.3%	1.02
Medical Assistance	\$28,730,556	32.4%	21.2%	N/A		34.0%	0.95
Commercial	\$15,109,700	17.1%	12.2%	1.39		12.5%	1.37
Bad Debt	\$298,989	0.3%	0.4%	0.81		0.4%	0.92
Charity Care	\$0	0.0%	0.0%	N/A		0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A		0.0%	N/A
Total Deductions	\$74,386,744	84.0%	71.8%	1.17		80.1%	1.05
Other Revenue & Net Gains or Losses							
Other Revenue as % of Total Revenue		0.5%	1.9%	0.29		0.1%	7.45
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A		0.0%	N/A
Expenses as % of Total Expenses							
Salary/Fringe Benefits	\$8,666,398	53.1%	48.9%	1.09		41.9%	1.26
Supplies & Services	\$5,483,311	33.6%	40.9%	0.82		46.3%	0.72
Capital Component	\$2,186,395	13.4%	10.2%	1.31		11.7%	1.14
Fiscal Statistics							
Operating Margin (%)		-14.4%	-1.8%	8.04		-2.0%	7.05
Total Hospital Net Income (%)		-14.4%	-1.2%	12.23		-2.0%	7.05
Return on Equity (%)		-40.9%	-2.4%	17.26		-3.4%	12.12
Current Ratio		0.3	1.7	0.21		0.7	0.48
Days in Net Patient Accounts Receivable		104.4	89.1	1.17		113.7	0.92
Average Payment Period		295.2	96.1	3.07		176.8	1.67
Equity Financing (%)		0.0%	0.0%	13.43		0.0%	23.82
Long-Term Debt to Equity Ratio		-0.2	-0.3	0.76		-3.1	0.08
Times Interest Earned		-5.7	-0.7	8.34		-0.1	56.81
Total Asset Turnover		2.8	2.0	1.42		1.6	1.72
Average Age of Plant (Years)		3.4	7.0	0.49		2.9	1.20
Increase (Decrease) Total Net Patient Revenue		-25.2%	-5.2%	4.85		3.7%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	0.1%	N/A		N/A	N/A
Net Revenue Statistics							
Inpatient Net Revenue per Discharge	\$29,053		\$49,695	0.58		\$37,926	0.77
Inpatient Net Revenue per Day	\$1,327		\$1,647	0.81		\$1,624	0.82
Outpatient Net Revenue per Visit	\$0		\$42	N/A		\$0	N/A
Income Statement			Assets		Liabilities & Fund Balances		
Gross Patient Revenue (GPR)	\$88,585,140		Cash & Cash Equivalents	\$9,531	Current Liabilities	\$13,146,485	
Less Deductions	\$74,386,744		Net Patient Receivables	\$4,061,039	Long-Term Debt	\$2,661,064	
Net Patient Revenue	\$14,198,396		Other Receivables	-\$14,914	Other Liabilities	\$0	
Plus Other Revenue	\$77,506				Subtotal	\$15,807,549	
Total Revenue	\$14,275,902		Land, Buildings & Equipment (Net)	\$441,106	Unrestricted Fund Balance	-\$10,768,475	
Less Expenses	\$16,336,104		Other Assets	\$542,312	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$5,039,074	
Net Income	-\$2,060,202		Total Assets	\$5,039,074			