

**184 Lakeview Specialty Hospital & Rehab**  
 1701 Sharp Road  
 Waterford, WI 53185  
 262-534-7297

Fiscal Year: 01/01 to 12/31  
 Type: Long-Term Acute Care  
 Control: Corporation

County: Racine  
 Analysis Area: Southeastern (2A)  
 Volume Group: N/A

Selected Utilization Statistics		All LTAC Hospitals		FY 2018 vs.2017	
	FY 2018	Value	Ratio	FY 2017	Ratio
<b>Occupancy Rate (%)</b>					
Acute Long-Term Care	80.6%	69.5%	1.16	72.1%	1.12
Total Hospital	72.3%	68.4%	1.06	66.6%	1.09
<b>Average Census (Patients)</b>					
Acute Long-Term Care	28.2	28.3	1.00	25.2	1.12
Total Hospital	28.2	28.3	1.00	26.0	1.09
<b>Average Length of Stay (Days)</b>					
Acute Long-Term Care	42.2	30.5	1.38	41.7	1.01
Total Hospital	42.2	30.2	1.40	41.1	1.03
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	1.0	1.7	0.60	1.0	1.00
Nurses, Licensed	21.0	30.1	0.70	16.0	1.31
Ancillary Nursing Personnel	25.3	15.7	1.61	20.3	1.25
All Other Personnel	84.4	59.3	1.42	84.7	1.00
Total FTEs	131.7	106.8	1.23	122.0	1.08
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	3.5	5.9	0.60	3.8	0.93
Nurses, Licensed	73.8	106.4	0.69	60.5	1.22
Ancillary Nursing Personnel	89.0	55.6	1.60	76.9	1.16
All Other Personnel	296.3	209.4	1.41	320.1	0.93
Total FTEs	462.6	377.3	1.23	461.3	1.00

**Total Hospital:**

Beds Set Up & Staffed 39  
 Discharges 244  
 Inpatient Days 10,294

**Contract with:**

Health Maintenance  
 Organization (HMO) Yes  
 Preferred Provider  
 Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	4	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	35	244	10,294	80.6%	28.2	42.2
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	1	0.7	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	0	5.0
Registered Nurses	17	2	18.3	Occupational Therapists	3	0	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	2	1	2.7	Physical Therapists	3	0	3.0
Ancillary Nursing Personnel	20	9	25.3	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	4	0	4.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	1	8.7
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	47	5	50.3
Pharmacy Personnel	3	1	3.7				
Clinical Laboratory Personnel	1	0	1.0				
				<b>Total</b>	<b>119</b>	<b>20</b>	<b>131.7</b>

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			All LTAC Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics			FY 2018	Value	Ratio	
						FY 2017
						Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$17,942,845	35.5%	51.8%	0.69		53.3%
Medical Assistance	\$24,803,719	49.1%	28.0%	1.75		2.03
Commercial	\$7,795,048	15.4%	20.2%	0.76		0.69
All Other	\$13,111	0.0%	0.0%	0.82		2.28
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$13,139,309	26.0%	37.9%	0.69		36.7%
Medical Assistance	\$18,612,724	36.8%	21.2%	N/A		2.21
Commercial	\$3,313,935	6.6%	12.2%	0.54		0.69
Bad Debt	\$159,327	0.3%	0.4%	0.75		0.31
Charity Care	\$0	0.0%	0.0%	N/A		N/A
All Other	\$5,767	0.0%	0.0%	7.07		N/A
Total Deductions	\$35,231,062	69.7%	71.8%	0.97		63.9%
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		8.7%	1.9%	4.61		10.9%
Net Gains/Losses as % of Net Income		0.9%	N/A	N/A		0.80
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$8,623,849	50.7%	48.9%	1.04		45.6%
Supplies & Services	\$6,430,634	37.8%	40.9%	0.92		1.11
Capital Component	\$1,957,004	11.5%	10.2%	1.13		0.88
<b>Fiscal Statistics</b>						
Operating Margin (%)		-1.3%	-1.8%	0.73		3.0%
Total Hospital Net Income (%)		-1.3%	-1.2%	1.12		N/A
Return on Equity (%)		-3.5%	-2.4%	1.47		N/A
Current Ratio		0.9	1.7	0.52		8.1%
Days in Net Patient Accounts Receivable		144.0	89.1	1.62		2.1
Average Payment Period		149.6	96.1	1.56		0.42
Equity Financing (%)		0.0%	0.0%	6.66		136.3
Long-Term Debt to Equity Ratio		0.0	-0.3	N/A		2.31
Times Interest Earned		-4.8	-0.7	7.10		53.4%
Total Asset Turnover		2.6	2.0	1.32		N/A
Average Age of Plant (Years)		29.8	7.0	4.25		0.0
Increase (Decrease) Total Net Patient Revenue		-5.0%	-5.2%	0.95		N/A
Outpatient Gross Revenue (% of Total GPR)		0.9%	0.1%	7.07		9.5
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$62,667		\$49,695	1.26		2.7
Inpatient Net Revenue per Day	\$1,485		\$1,647	0.90		0.97
Outpatient Net Revenue per Visit	\$42		\$42	1.00		0.77

Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$50,554,723		Cash & Cash Equivalents	\$28,707	Current Liabilities	\$6,946,272
Less Deductions	\$35,231,062		Net Patient Receivables	\$6,046,836	Long-Term Debt	\$0
Net Patient Revenue	\$15,323,661		Other Receivables	\$0	Other Liabilities	\$6,158,137
Plus Other Revenue	\$1,467,657				Subtotal	\$13,104,409
Total Revenue	\$16,791,318		Land, Buildings & Equipment (Net)	\$306,222	Unrestricted Fund Balance	-\$6,739,704
Less Expenses	\$17,011,487		Other Assets	-\$17,061	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$2,026				Total Liabilities & Fund Balance	\$6,364,705
Net Income	-\$222,195		Total Assets	\$6,364,704		