

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Psychiatric	83.0%	73.9%	1.12	77.4%	1.07
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	83.0%	72.0%	1.15	77.4%	1.07
Average Census (Patients)					
Psychiatric	59.0	32.9	1.79	55.0	1.07
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A
Total Hospital	59.0	35.2	1.68	55.0	1.07
Average Length of Stay (Days)					
Psychiatric	7.7	6.5	1.19	7.2	1.08
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	7.7	6.5	1.19	5.4	1.43
Outpatient Visits					
Non-Emergency Visits	20,125	53,102	0.38	69,942	0.29
Emergency Visits	0	1,590	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	30.6	10.2	3.00	20.5	1.49
Nurses, Licensed	35.0	42.5	0.82	56.3	0.62
Psychologists	2.8	7.0	0.41	3.0	0.95
Social Workers	70.4	34.4	2.05	33.6	2.10
All Other Personnel	346.9	141.3	2.45	609.0	0.57
Total FTEs	485.7	235.3	2.06	722.4	0.67
FTEs per 100 Patient Census (Adjusted)					
Administrators	22.3	15.0	1.48	24.8	0.90
Nurses, Licensed	25.5	62.8	0.41	68.2	0.37
Psychologists	2.1	10.3	0.20	3.6	0.57
Social Workers	51.3	50.8	1.01	40.7	1.26
All Other Personnel	252.7	209.0	1.21	737.3	0.34
Total FTEs	353.9	347.9	1.02	874.5	0.40

Total Hospital:

Beds Set Up & Staffed 71
 Discharges 2,793
 Inpatient Days 21,521

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	71	2,793	21,521	83.0%	59.0	7.7
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	30	3	30.6	Surgical Personnel	0	0	0.0
Physicians & Dentists	22	6	22.4	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	3	2	3.6	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	28	50	28.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	5	2.3	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	1	1.1	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	4	14	4.5
Nurse Practitioners	4	0	4.0	Psychologists	2	2	2.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	61	31	70.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	161	183	214.7
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	84	37	99.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	403	334	485.7

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,806,353	5.2%	10.4%	0.50	5.4%	0.96
Medical Assistance	\$20,073,085	11.8%	42.2%	0.28	14.2%	0.83
Commercial	\$138,903,717	82.0%	41.1%	2.00	79.0%	1.04
All Other	\$1,690,663	1.0%	6.3%	0.16	1.3%	0.76
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,874,253	3.5%	6.5%	0.53	3.8%	0.91
Medical Assistance	\$13,931,475	8.2%	22.1%	0.37	8.8%	0.93
Commercial	\$45,598,393	26.9%	16.0%	1.68	24.1%	1.12
Charity Care	\$1,476,250	0.9%	2.8%	0.31	0.7%	1.18
Bad Debt	\$1,900,927	1.1%	1.2%	0.90	0.9%	1.21
All Other	\$2,764,455	1.6%	2.0%	0.83	0.0%	N/A
Total Deductions	\$71,545,753	42.2%	50.7%	0.83	38.4%	1.10
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.2%	24.7%	0.01	1.0%	0.16
Net Gains/Losses as % of Net Income		N/A	4.7%	N/A	8.5%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$54,519,491	72.2%	53.6%	1.35	69.6%	1.04
Supplies & Services	\$13,144,095	17.4%	42.3%	0.41	20.4%	0.85
Capital Component	\$7,882,279	10.4%	4.2%	2.50	10.1%	1.04
Fiscal Statistics						
Operating Margin (%)		23.0%	4.1%	5.55	16.4%	1.40
Total Hospital Net Income (%)		22.8%	4.3%	5.25	17.7%	1.29
Return on Equity (%)		14.3%	4.9%	2.91	15.4%	0.93
Current Ratio		2.73	3.0	0.92	3.32	0.82
Days in Net Patient Accounts Receivable		42.53	53.6	0.79	40.33	1.05
Average Payment Period		77.43	39.8	1.95	42.38	1.83
Equity Financing (%)		61.1%	57.8%	1.06	59.0%	1.04
Long-Term Debt to Equity Ratio		0.45	0.3	1.31	0.52	0.87
Times Interest Earned		19.27	7.8	2.46	13.78	1.40
Total Asset Turnover		0.63	1.1	0.56	0.86	0.73
Average Age of Plant (Years)		5.30	8.5	0.62	3.19	1.66
Increase (Decrease) Total Net Patient Revenue		12.2%	9.7%	1.26	14.3%	0.85
Outpatient Gross Revenue (% of Total GPR)		56.7%	48.8%	1.16	8.8%	6.44
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$11,725		\$7,172	1.63	\$21,578	0.54
Inpatient Net Revenue per Day	\$1,508		\$1,121	1.35	\$2,926	0.52
Outpatient Net Revenue per Visit	\$3,333		\$529	6.30	\$116	28.72
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$169,473,818		Cash & Cash Equivalents	\$27,820,265	Current Liabilities	\$14,721,837
Less Deductions	\$71,545,753		Net Patient Receivables	\$11,410,008	Long-Term Debt	\$43,178,933
Net Patient Revenue	\$97,928,065		Other Receivables	\$113,833	Other Liabilities	\$2,680,932
Plus Other Revenue	\$151,323				Subtotal	\$60,581,702
Total Revenue	\$98,079,388		Land, Buildings & Equipment (Net)	\$77,743,309	Unrestricted Fund Balance	\$95,316,617
Less Expenses	\$75,545,865		Other Assets	\$38,810,904	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$283,981				Total Liabilities & Fund Balance	\$155,898,319
Net Income	\$22,249,542		Total Assets	\$155,898,319		