

140 Waukesha County Mental Health Center
1501 Airport Rd
Waukesha, WI 53188
262-548-7957

Fiscal Year: 01/01 to 12/31
Type: Psychiatric
Control: County

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2018 vs. 2017	
	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Psychiatric	75.3%	73.9%	1.02	61.8%	1.22
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	75.3%	72.0%	1.05	61.8%	1.22
Average Census (Patients)					
Psychiatric	21.1	32.9	0.64	17.3	1.22
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A
Total Hospital	21.1	35.2	0.60	17.3	1.22
Average Length of Stay (Days)					
Psychiatric	12.0	6.5	1.86	9.3	1.29
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	12.0	6.5	1.85	9.3	1.29
Outpatient Visits					
Non-Emergency Visits	0	53,102	N/A	0	N/A
Emergency Visits	0	1,590	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.0	10.2	0.20	1.6	1.25
Nurses, Licensed	10.3	42.5	0.24	14.1	0.73
Psychologists	0.6	7.0	0.09	0.6	1.00
Social Workers	4.2	34.4	0.12	4.2	1.00
All Other Personnel	29.1	141.3	0.21	28.4	1.02
Total FTEs	46.2	235.3	0.20	48.9	0.94
FTEs per 100 Patient Census (Adjusted)					
Administrators	9.7	15.0	0.65	9.5	1.03
Nurses, Licensed	49.8	62.8	0.79	83.5	0.60
Psychologists	2.9	10.3	0.28	3.5	0.82
Social Workers	20.4	50.8	0.40	24.8	0.82
All Other Personnel	141.2	209.0	0.68	168.0	0.84
Total FTEs	224.0	347.9	0.64	289.3	0.77

Total Hospital:

Beds Set Up & Staffed 28
Discharges 641
Inpatient Days 7,692

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	28	641	7,692	75.3%	21.1	12.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	7	18	10.3	Occupational Therapists	1	2	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	2.2
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	13	18.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.1
Nurse Practitioners	0	0	0.0	Psychologists	0	2	0.6
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	2	5	4.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	0	1.0
Health Info Mgmt-Administrators/Technicians	2	2	3.0	All Other Personnel	2	3	2.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	34	48	46.2

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics		FY 2018	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$3,614,545	43.2%	10.4%	4.15	35.5%	1.22
Medical Assistance	\$1,571,807	18.8%	42.2%	0.45	16.0%	1.17
Commercial	\$1,392,994	16.6%	41.1%	0.41	20.0%	0.83
All Other	\$1,787,712	21.4%	6.3%	3.37	28.5%	0.75
Deductions as % of Total Gross Patient Revenue						
Medicare	\$2,215,222	26.5%	6.5%	4.08	13.7%	1.93
Medical Assistance	\$559,889	6.7%	22.1%	0.30	7.2%	0.93
Commercial	\$810,732	9.7%	16.0%	0.60	12.2%	0.79
Charity Care	\$0	0.0%	2.8%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.2%	N/A	0.0%	N/A
All Other	\$1,225,019	14.6%	2.0%	7.44	20.5%	0.72
Total Deductions	\$4,810,862	57.5%	50.7%	1.14	53.6%	1.07
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		53.2%	24.7%	2.15	55.0%	0.97
Net Gains/Losses as % of Net Income		0.0%	4.7%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$5,371,711	70.7%	53.6%	1.32	69.7%	1.02
Supplies & Services	\$2,031,965	26.8%	42.3%	0.63	27.8%	0.96
Capital Component	\$190,913	2.5%	4.2%	0.60	2.6%	0.98
Fiscal Statistics						
Operating Margin (%)		0.0%	4.1%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	4.3%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	4.9%	N/A	0.0%	N/A
Current Ratio		0.00	3.0	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	53.6	N/A	0.00	N/A
Average Payment Period		0.00	39.8	N/A	0.00	N/A
Equity Financing (%)		0.0%	57.8%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.3	N/A	0.00	N/A
Times Interest Earned		0.00	7.8	N/A	0.00	N/A
Total Asset Turnover		0.00	1.1	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	8.5	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		11.0%	9.7%	1.14	25.8%	0.43
Outpatient Gross Revenue (% of Total GPR)		N/A	48.8%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,548		\$7,172	0.77	\$4,711	1.18
Inpatient Net Revenue per Day	\$473		\$1,121	0.42	\$519	0.91
Outpatient Net Revenue per Visit	\$0		\$529	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$8,367,058	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$4,810,862	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$3,556,196	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$4,038,393			Subtotal	\$0
Total Revenue	\$7,594,589	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,594,589	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$0	Total Assets	\$0		