

144 North Central Health Care
1100 Lakeview Dr
Wausau, WI 54403
715-848-4600

Fiscal Year: 01/01 to 12/31
Type: Psychiatric
Control: County

County: Marathon
Analysis Area: North Central (6)
Volume Group:

		All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Psychiatric	82.0%	73.9%	1.11	87.7%	0.93
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	69.2%	72.0%	0.96	87.0%	0.80
Average Census (Patients)					
Psychiatric	13.1	32.9	0.40	14.0	0.93
Alcoholism/Chemical Dependency	0.6	1.3	0.46	0.8	0.79
Total Hospital	29.1	35.2	0.83	25.2	1.15
Average Length of Stay (Days)					
Psychiatric	6.0	6.5	0.93	7.1	0.85
Alcoholism/Chemical Dependency	2.9	3.1	0.95	2.9	1.01
Total Hospital	12.2	6.5	1.88	11.1	1.10
Outpatient Visits					
Non-Emergency Visits	182,562	53,102	3.44	144,027	1.27
Emergency Visits	3,647	1,590	2.29	2,766	1.32
Full-Time Equivalents (FTEs)					
Administrators	2.0	10.2	0.20	2.0	1.00
Nurses, Licensed	17.1	42.5	0.40	16.4	1.04
Psychologists	3.0	7.0	0.43	3.0	1.00
Social Workers	47.7	34.4	1.39	47.4	1.01
All Other Personnel	308.6	141.3	2.18	300.8	1.03
Total FTEs	378.3	235.3	1.61	369.6	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.3	15.0	0.15	2.8	0.84
Nurses, Licensed	19.8	62.8	0.32	22.8	0.87
Psychologists	3.5	10.3	0.34	4.2	0.84
Social Workers	55.5	50.8	1.09	65.8	0.84
All Other Personnel	359.0	209.0	1.72	417.8	0.86
Total FTEs	440.2	347.9	1.27	513.3	0.86

Total Hospital:

Beds Set Up & Staffed 42
Discharges 870
Inpatient Days 10,614

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	16	795	4,788	82.0%	13.1	6.0
Alcoholism/chemical dependency	1	0	75	219	0.0%	0.6	2.9
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	1	26	351	5,607	59.1%	15.4	16.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	10	3	11.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	2	3.1	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	14	7	17.7	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	2	1	2.5	Recreational Therapists	0	0	0.0
Physician Assistants	2	1	2.5	Dietitians & Nutritionists	0	3	1.2
Nurse Practitioners	2	1	2.5	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	41	8	47.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	9	85	53.7
Health Info Mgmt-Administrators/Technicians	1	1	1.8	All Other Personnel	140	147	221.6
Pharmacy Personnel	3	4	4.5				
Clinical Laboratory Personnel	0	0	0.0				
				Total	234	263	378.3

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$12,082,921	24.8%	10.4%	2.38	18.0%	1.38
Medical Assistance	\$28,339,909	58.2%	42.2%	1.38	60.9%	0.96
Commercial	\$3,228,810	6.6%	41.1%	0.16	7.0%	0.95
All Other	\$5,005,267	10.3%	6.3%	1.62	14.1%	0.73
Deductions as % of Total Gross Patient Revenue						
Medicare	\$6,933,048	14.2%	6.5%	2.19	10.4%	1.37
Medical Assistance	\$6,492,470	13.3%	22.1%	0.60	14.8%	0.90
Commercial	\$1,190,849	2.4%	16.0%	0.15	2.6%	0.95
Charity Care	\$4,185,024	8.6%	2.8%	3.04	12.0%	0.72
Bad Debt	\$356,193	0.7%	1.2%	0.59	1.0%	0.76
All Other	-\$56,839	-0.1%	2.0%	N/A	-0.1%	1.26
Total Deductions	\$19,100,745	39.3%	50.7%	0.78	40.6%	0.97
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		35.4%	24.7%	1.43	39.8%	0.89
Net Gains/Losses as % of Net Income		159.2%	4.7%	16.23	9.8%	16.23
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$26,300,556	57.4%	53.6%	1.07	60.5%	0.95
Supplies & Services	\$17,669,792	38.6%	42.3%	0.91	35.3%	1.09
Capital Component	\$1,853,781	4.0%	4.2%	0.97	4.1%	0.98
Fiscal Statistics						
Operating Margin (%)		-0.2%	4.1%	N/A	4.1%	N/A
Total Hospital Net Income (%)		0.4%	4.3%	0.08	4.5%	0.08
Return on Equity (%)		0.4%	4.9%	0.07	4.7%	0.08
Current Ratio		2.54	3.0	0.85	3.38	0.75
Days in Net Patient Accounts Receivable		34.76	53.6	0.65	38.04	0.91
Average Payment Period		35.29	39.8	0.89	32.97	1.07
Equity Financing (%)		74.2%	57.8%	1.28	81.3%	0.91
Long-Term Debt to Equity Ratio		0.03	0.3	0.08	0.00	N/A
Times Interest Earned		0.00	7.8	N/A	0.00	N/A
Total Asset Turnover		0.99	1.1	0.88	1.05	0.95
Average Age of Plant (Years)		17.74	8.5	2.09	20.71	0.86
Increase (Decrease) Total Net Patient Revenue		22.8%	9.7%	2.35	23.9%	0.95
Outpatient Gross Revenue (% of Total GPR)		83.8%	48.8%	1.72	79.8%	1.05
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$5,070		\$7,172	0.71	\$5,155	0.98
Inpatient Net Revenue per Day	\$869		\$1,121	0.78	\$804	1.08
Outpatient Net Revenue per Visit	\$137		\$529	0.26	\$138	1.00
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$48,656,907		Cash & Cash Equivalents	\$3,890,914	Current Liabilities	\$4,284,982
Less Deductions	\$19,100,745		Net Patient Receivables	\$2,814,618	Long-Term Debt	\$999,908
Net Patient Revenue	\$29,556,162		Other Receivables	\$3,683,043	Other Liabilities	\$6,587,067
Plus Other Revenue	\$16,168,539				Subtotal	\$11,871,957
Total Revenue	\$45,724,701		Land, Buildings & Equipment (Net)	\$8,132,078	Unrestricted Fund Balance	\$34,208,476
Less Expenses	\$45,824,129		Other Assets	\$27,559,780	Restricted Fund Balance	\$3,213,262
Non-Operating Gains/Losses	\$267,498				Total Liabilities & Fund Balance	\$46,080,433
Net Income	\$168,070		Total Assets	\$46,080,433		