

**147 Milwaukee County Behavioral Health Complex**  
 9455 W Watertown Plank Rd  
 Milwaukee, WI 53226  
 414-257-6995

Fiscal Year: 01/01 to 12/31  
 Type: Psychiatric  
 Control: County

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group:

Selected Utilization Statistics		All PSYCH Hospitals		FY 2018 vs. 2017	
	FY 2018	Value	Ratio	FY 2017	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	112.1%	73.9%	1.52	95.4%	1.18
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	112.1%	72.0%	1.56	95.4%	1.18
<b>Average Census (Patients)</b>					
Psychiatric	49.3	32.9	1.50	51.5	0.96
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A
Total Hospital	49.3	35.2	1.40	51.5	0.96
<b>Average Length of Stay (Days)</b>					
Psychiatric	12.6	6.5	1.96	13.8	0.92
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	12.5	6.5	1.93	13.8	0.91
<b>Outpatient Visits</b>					
Non-Emergency Visits	376	53,102	0.01	495	0.76
Emergency Visits	7,375	1,590	4.64	8,001	0.92
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	41.9	10.2	4.11	40.3	1.04
Nurses, Licensed	100.1	42.5	2.36	99.2	1.01
Psychologists	26.7	7.0	3.83	24.5	1.09
Social Workers	57.9	34.4	1.68	53.2	1.09
All Other Personnel	262.0	141.3	1.85	230.2	1.14
Total FTEs	488.5	235.3	2.08	447.4	1.09
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	20.2	15.0	1.34	19.4	1.04
Nurses, Licensed	48.2	62.8	0.77	47.8	1.01
Psychologists	12.8	10.3	1.25	11.8	1.09
Social Workers	27.9	50.8	0.55	25.6	1.09
All Other Personnel	126.2	209.0	0.60	110.8	1.14
Total FTEs	235.3	347.9	0.68	215.4	1.09

**Total Hospital:**

Beds Set Up & Staffed 44  
 Discharges 1,436  
 Inpatient Days 18,006

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	5	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	44	1,424	18,006	112.1%	49.3	12.6
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	40	1	41.9	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	9	5.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	72	15	87.1	Occupational Therapists	9	1	9.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	40	26	65.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	12	4	13.0	Psychologists	15	18	26.7
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	53	6	57.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	12	3	14.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	164	2	165.9
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>419</b>	<b>85</b>	<b>488.5</b>

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics		FY 2018	Value	Ratio	FY 2017	Ratio
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$9,236,607	5.8%	10.4%	0.56	7.6%	0.76
Medical Assistance	\$103,270,968	65.2%	42.2%	1.55	73.3%	0.89
Commercial	\$14,087,409	8.9%	41.1%	0.22	0.9%	9.47
All Other	\$31,788,461	20.1%	6.3%	3.16	18.1%	1.11
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$4,553,922	2.9%	6.5%	0.44	1.5%	1.90
Medical Assistance	\$29,591,627	18.7%	22.1%	0.85	16.4%	1.14
Commercial	\$6,765,223	4.3%	16.0%	0.27	0.0%	245.37
Charity Care	\$12,406,486	7.8%	2.8%	2.77	8.9%	0.88
Bad Debt	\$353,224	0.2%	1.2%	0.18	0.2%	1.09
All Other	\$4,458,628	2.8%	2.0%	1.43	4.5%	0.62
Total Deductions	\$58,129,110	36.7%	50.7%	0.72	31.6%	1.16
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		51.2%	24.7%	2.07	50.4%	1.02
Net Gains/Losses as % of Net Income		0.0%	4.7%	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$62,870,990	30.6%	53.6%	0.57	31.3%	0.98
Supplies & Services	\$140,985,733	68.6%	42.3%	1.62	67.8%	1.01
Capital Component	\$1,613,296	0.8%	4.2%	0.19	0.9%	0.92
<b>Fiscal Statistics</b>						
Operating Margin (%)		0.0%	4.1%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	4.3%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	4.9%	N/A	0.0%	N/A
Current Ratio		4.61	3.0	1.54	4.01	1.15
Days in Net Patient Accounts Receivable		86.00	53.6	1.61	111.07	0.77
Average Payment Period		28.75	39.8	0.72	33.03	0.87
Equity Financing (%)		39.6%	57.8%	0.69	39.2%	1.01
Long-Term Debt to Equity Ratio		0.06	0.3	0.18	0.13	0.49
Times Interest Earned		1.00	7.8	0.13	1.00	1.00
Total Asset Turnover		2.46	1.1	2.18	2.41	1.02
Average Age of Plant (Years)		26.57	8.5	3.12	25.11	1.06
Increase (Decrease) Total Net Patient Revenue		4.7%	9.7%	0.48	9.1%	0.51
Outpatient Gross Revenue (% of Total GPR)		72.9%	48.8%	1.49	75.1%	0.97
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge		\$16,408	\$7,172	2.29	\$18,739	0.88
Inpatient Net Revenue per Day		\$1,145	\$1,121	1.02	\$1,348	0.85
Outpatient Net Revenue per Visit		\$9,940	\$529	18.79	\$8,310	1.20

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$158,383,445	Cash & Cash Equivalents	-\$1,242,373	Current Liabilities	\$16,077,918
Less Deductions	\$58,129,110	Net Patient Receivables	\$23,622,310	Long-Term Debt	\$2,051,152
Net Patient Revenue	\$100,254,335	Other Receivables	-\$14,402,398	Other Liabilities	\$32,269,282
Plus Other Revenue	\$105,215,684			Subtotal	\$50,398,352
Total Revenue	\$205,470,019	Land, Buildings & Equipment (Net)	\$5,301,057	Unrestricted Fund Balance	\$33,094,507
Less Expenses	\$205,470,019	Other Assets	\$70,214,263	Restricted Fund Balance	\$5,553
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$83,492,859
Net Income	\$0	Total Assets	\$83,492,859		