1 72 Bellin Psychiatric Center 301 E St Joseph Ave, PO Box 23725 Green Bay, WI 54305 320-433-3630	Т	ype:	10/01 to 09/30 Psychiatric	County: Analysis Area: Volume Group			
20-435-3030		Control: Religious Organization All PSYCH Hospitals		F	FY 2018 vs. 2017		
	514 00 40		5.4	EV 0047	Dette		
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio		
Occupancy Rate (%)	20.40/	70.00/	0.53	27.00/	1.03		
Psychiatric	39.1% 37.5%	73.9% 43.2%	0.53 0.87	37.9% 34.1%			
Alcoholism/Chemical Dependency					1.10		
Total Hospital	38.9%	72.0%	0.54	37.5%	1.04		
Average Census (Patients)							
Psychiatric	18.4	32.9	0.56	17.8	1.03		
Alcoholism/Chemical Dependency	2.2	1.3	1.71	2.0	1.10		
Total Hospital	20.6	35.2	0.59	19.9	1.04		
Average Length of Stay (Days)							
Psychiatric	5.4	6.5	0.83	4.7	1.13		
Alcoholism/Chemical Dependency	2.9	3.1	0.94	2.8	1.02		
Total Hospital	4.9	6.5	0.75	4.4	1.10		
Outpatient Visits							
Non-Emergency Visits	84,487	53,102	1.59	79,317	1.07		
Emergency Visits	0	1,590	N/A	0	N/A		
Full-Time Equivalents (FTEs)							
Administrators	2.0	10.2	0.20	1.0	2.00		
Nurses, Licensed	54.4	42.5	1.28	49.1	1.11		
Psychologists	5.8	7.0	0.83	4.0	1.44		
Social Workers	54.0	34.4	1.57	50.8	1.06		
All Other Personnel	62.3	141.3	0.44	65.0	0.96		
Total FTEs	178.4	235.3	0.76	169.9	1.05		
FTEs per 100 Patient Census (Adjusted)							
Administrators	3.9	15.0	0.26	2.1	1.87		
Nurses, Licensed	105.7	62.8	1.68	102.2	1.03		
Psychologists	11.2	10.3	1.09	8.3	1.34		
Social Workers	105.0	50.8	2.07	105.8	0.99		
All Other Personnel	121.1	209.0	0.58	135.3	0.90		
Total FTEs	346.9	347.9	1.00	353.7	0.98		
Total Hospital:	·	C	ontract with:	-			
Beds Set Up & Staffed 53			Health Maintenance	Vec			
Discharges 1,537			Organization (HMO)	Yes			
Inpatient Days 7,521			Preferred Provider				
			Organization (PPO)	Yes			

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	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
npatient Service Area	Service*	09/30/2018	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	4	0	0	0	0.0%	0.0	0.0	
Orthopedic	4	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0	
Hospice	5	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	4	0	0	0	0.0%	0.0	0.0	
Psychiatric	1	47	1,252	6,700	39.1%	18.4	5.4	
Alcoholism/chemical dependency	1	6	285	821	37.5%	2.2	2.9	
ICU/CCU								
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	4	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	2	0	2.0	Surgical Personnel		0	0	0.0
Physicians & Dentists	8	1	8.5	Radiological Services Personnel		0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	0	0.0
Registered Nurses	27	24	43.4	Occupational Therapists		1	1	1.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		1	0	1.0
Licensed Practical Nurses	3	3	5.0	Physical Therapists		0	0	0.0
Ancillary Nursing Personnel	1	7	5.2	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	3	0	3.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	6	0	6.0	Psychologists		5	2	5.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		37	26	54.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		6	2	7.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		28	13	35.4
Pharmacy Personnel	0	0	0.0		Total	128	79	178.4
Clinical Laboratory Personnel	0	0	0.0			•	- •	

Green Bay, WI 54305			All PSYCH Hospitals		FY 2018 vs. 2017		
Selected Financial Statistics		FY 2018	Value	Ratio	FY 2017	Ratio	
Gross Revenue as % of Total	Gross Patient Revenue				•		
Medicare	\$8,516,170	19.5%	10.4%	1.87	17.9%	1.09	
Medical Assistance	\$12,297,587	28.1%	42.2%	0.67	30.2%	0.93	
Commercial	\$21,194,608	48.4%	41.1%	1.18	48.4%	1.00	
All Other	\$1,757,186	4.0%	6.3%	0.63	3.4%	1.18	
Deductions as % of Total Gros							
Medicare	\$5,228,797	11.9%	6.5%	1.84	11.2%	1.07	
Medical Assistance	\$7,996,088	18.3%	22.1%	0.83	19.0%	0.96	
Commercial	\$6,286,777	14.4%	16.0%	0.90	14.9%	0.97	
Charity Care	\$629,254	1.4%	2.8%	0.51	0.7%	2.07	
Bad Debt	\$661,610	1.5%	1.2%	1.22	1.4%	1.05	
All Other	\$842,435	1.9%	2.0%	0.98	2.2%	0.89	
Total Deductions	\$21,644,961	49.5%	50.7%	0.98	49.3%	1.00	
Other Revenue & Net Gains of							
Other Revenue as % of Tota		1.9%	24.7%	0.08	1.1%	1.73	
Net Gains/Losses as % of N	et Income	N/A	4.7%	N/A	N/A	N/A	
Expenses as % of Total Exper							
Salary/Fringe Benefits	\$18,825,543	78.5%	53.6%	1.47	78.0%	1.01	
Supplies & Services	\$4,348,293	18.1%	42.3%	0.43	17.5%	1.04	
Capital Component	\$812,380	3.4%	4.2%	0.81	4.5%	0.76	
Fiscal Statistics							
Operating Margin (%)		-6.3%	4.1%	N/A	-6.9%	0.92	
Total Hospital Net Income (%	6)	-4.9%	4.3%	N/A	-4.8%	1.03	
Return on Equity (%)	- /	-6.1%	4.9%	N/A	-5.7%	1.06	
Current Ratio		2.76	3.0	0.93	2.83	0.98	
Days in Net Patient Accounts	s Receivable	35.51	53.6	0.66	32.59	1.09	
Average Payment Period		31.11	39.8	0.78	30.32	1.03	
Equity Financing (%)		43.0%	57.8%	0.74	50.7%	0.85	
Long-Term Debt to Equity Ra	atio	0.28	0.3	0.82	0.28	1.02	
Times Interest Earned		-5.84	7.8	N/A	-4.19	1.39	
Total Asset Turnover		1.21	1.1	1.07	1.17	1.04	
Average Age of Plant (Years		7.14	8.5	0.84	6.03	1.18	
Increase (Decrease) Total N		6.6%	9.7%	0.68	7.5%	0.88	
Outpatient Gross Revenue (59.9%	48.8%	1.23	58.1%	1.03	
Net Revenue Statistics			10.075	1.20		1.00	
Inpatient Net Revenue per D)ischarge	\$6,599	\$7,172	0.92	\$6,172	1.07	
Inpatient Net Revenue per D		\$1,348	\$1,121	1.20	\$1,376	0.98	
Outpatient Net Revenue per		\$150	\$529	0.28	\$142	1.06	
Income State			Assets	0.20	Liabilities & Fund Bala		
Gross Patient Revenue (GPR)	\$43,765,551	Cash & Cas	h Equivalents	\$3,368,136	Current Liabilities	\$1,997,462	
Less Deductions	\$21,644,961		-	\$2,152,206	Long-Term Debt	\$2,257,39	
			Net Patient Receivables Other Receivables		Other Liabilities	\$6,334,817	
Plus Other Revenue	\$435,624		145100	\$0	Subtotal	\$10,589,67	
Total Revenue	\$22,556,214	l and Ruildi	ngs & Equipment (Net)	\$7,276,691		φ10,003,070	
Less Expenses	\$23,986,216	Other Asset		\$5,784,173	Unrestricted Fund Balance	\$7,991,530	
Non-Operating Gains/Losses	\$301,667			ψ5,704,175	Restricted Fund Balance	\$7,991,000 \$(
Net Income	-\$1,128,335	Total Assets		\$18,581,206	Total Liabilities & Fund Balance	\$18,581,206	
	-φ1,120,000	10101733613		ψ10,001,200	Total Liabilities of unu Dalance	ψ10,001,200	