

192 Rogers Memorial Hospital - Milwaukee
11101 W Lincoln Ave
West Allis, WI 53227
414-327-3000

Fiscal Year: 08/01 to 07/31
Type: Psychiatric

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Psychiatric	77.1%	73.9%	1.04	71.9%	1.07
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	77.1%	72.0%	1.07	71.9%	1.07
Average Census (Patients)					
Psychiatric	56.3	32.9	1.71	58.3	0.97
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A
Total Hospital	56.3	35.2	1.60	58.3	0.97
Average Length of Stay (Days)					
Psychiatric	5.4	6.5	0.84	5.5	0.99
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	5.4	6.5	0.84	4.2	1.31
Outpatient Visits					
Non-Emergency Visits	30,830	53,102	0.58	31,222	0.99
Emergency Visits	0	1,590	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	6.5	10.2	0.63	1.5	4.30
Nurses, Licensed	46.4	42.5	1.09	46.7	0.99
Psychologists	3.0	7.0	0.43	13.2	0.23
Social Workers	51.7	34.4	1.50	33.9	1.53
All Other Personnel	150.8	141.3	1.07	186.9	0.81
Total FTEs	258.4	235.3	1.10	282.2	0.92
FTEs per 100 Patient Census (Adjusted)					
Administrators	8.3	15.0	0.55	1.5	5.64
Nurses, Licensed	60.0	62.8	0.96	46.1	1.30
Psychologists	3.9	10.3	0.38	13.0	0.30
Social Workers	66.9	50.8	1.32	33.5	2.00
All Other Personnel	195.2	209.0	0.93	184.5	1.06
Total FTEs	334.3	347.9	0.96	278.6	1.20

Total Hospital:

Beds Set Up & Staffed 73
Discharges 3,779
Inpatient Days 20,537

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	73	3,779	20,537	77.1%	56.3	5.4
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	1	6.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	12	0	12.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	1	0	1.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	18	30	37.5	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	10	4.8	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	0	3.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	2	2.0	Dietitians & Nutritionists	2	2	3.2
Nurse Practitioners	1	4	4.1	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	35	19	51.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	57	19	64.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	57	22	64.2
Pharmacy Personnel	1	2	1.2				
Clinical Laboratory Personnel	0	0	0.0				
				Total	199	111	258.4

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics			Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$7,300,642	7.6%	10.4%	0.73	8.7%	0.87
Medical Assistance	\$49,644,854	51.6%	42.2%	1.22	53.9%	0.96
Commercial	\$38,881,189	40.4%	41.1%	0.98	37.0%	1.09
All Other	\$372,842	0.4%	6.3%	0.06	0.4%	0.94
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,875,673	5.1%	6.5%	0.78	6.1%	0.84
Medical Assistance	\$33,487,596	34.8%	22.1%	1.58	34.7%	1.00
Commercial	\$14,340,740	14.9%	16.0%	0.93	18.2%	0.82
Charity Care	\$1,725,046	1.8%	2.8%	0.63	0.6%	2.88
Bad Debt	\$1,190,790	1.2%	1.2%	1.00	2.3%	0.54
All Other	\$4,547,587	4.7%	2.0%	2.40	0.0%	N/A
Total Deductions	\$60,167,432	62.5%	50.7%	1.23	61.9%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	24.7%	N/A	0.3%	N/A
Net Gains/Losses as % of Net Income		N/A	4.7%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$28,706,978	74.5%	53.6%	1.39	71.4%	1.04
Supplies & Services	\$6,694,726	17.4%	42.3%	0.41	20.7%	0.84
Capital Component	\$3,141,213	8.1%	4.2%	1.95	7.9%	1.03
Fiscal Statistics						
Operating Margin (%)		-7.0%	4.1%	N/A	-13.2%	0.53
Total Hospital Net Income (%)		-5.7%	4.3%	N/A	-10.5%	0.55
Return on Equity (%)		-3.6%	4.9%	N/A	-5.7%	0.64
Current Ratio		2.68	3.0	0.90	3.32	0.81
Days in Net Patient Accounts Receivable		39.46	53.6	0.74	64.91	0.61
Average Payment Period		54.05	39.8	1.36	49.11	1.10
Equity Financing (%)		60.9%	57.8%	1.05	59.0%	1.03
Long-Term Debt to Equity Ratio		0.46	0.3	1.32	0.52	0.88
Times Interest Earned		-2.01	7.8	N/A	-3.71	0.54
Total Asset Turnover		0.63	1.1	0.56	0.53	1.19
Average Age of Plant (Years)		6.09	8.5	0.72	6.14	0.99
Increase (Decrease) Total Net Patient Revenue		0.9%	9.7%	0.10	1.2%	0.77
Outpatient Gross Revenue (% of Total GPR)		26.6%	48.8%	0.55	22.0%	1.21
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$6,271		\$7,172	0.87	\$5,294	1.18
Inpatient Net Revenue per Day	\$1,145		\$1,121	1.02	\$940	1.22
Outpatient Net Revenue per Visit	\$439		\$529	0.83	\$345	1.27

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$96,199,527	Cash & Cash Equivalents	\$10,236,314	Current Liabilities	\$5,416,819
Less Deductions	\$60,167,432	Net Patient Receivables	\$3,895,460	Long-Term Debt	\$15,887,452
Net Patient Revenue	\$36,032,095	Other Receivables	\$41,884	Other Liabilities	\$986,434
Plus Other Revenue	\$0			Subtotal	\$22,290,705
Total Revenue	\$36,032,095	Land, Buildings & Equipment (Net)	\$28,605,225	Unrestricted Fund Balance	\$34,768,438
Less Expenses	\$38,542,917	Other Assets	\$14,280,260	Restricted Fund Balance	\$1,451,124
Non-Operating Gains/Losses	\$430,699			Total Liabilities & Fund Balance	\$57,059,143
Net Income	-\$2,080,123	Total Assets	\$57,059,143		