

319 Rogers Memorial Hospital - Brown Deer
 4600 West Schroeder Drive
 Brown Deer, WI 53223
 414-865-2500

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio
Occupancy Rate (%)					
Psychiatric	77.0%	73.9%	1.04	77.7%	0.99
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A
Total Hospital	77.0%	72.0%	1.07	77.7%	0.99
Average Census (Patients)					
Psychiatric	43.1	32.9	1.31	43.5	0.99
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A
Total Hospital	43.1	35.2	1.22	43.5	0.99
Average Length of Stay (Days)					
Psychiatric	5.6	6.5	0.87	5.6	1.00
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A
Total Hospital	5.6	6.5	0.86	4.2	1.33
Outpatient Visits					
Non-Emergency Visits	27,519	53,102	0.52	20,336	1.35
Emergency Visits	0	1,590	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	10.0	10.2	0.98	2.0	5.00
Nurses, Licensed	39.8	42.5	0.94	35.0	1.14
Psychologists	3.8	7.0	0.55	8.0	0.48
Social Workers	44.1	34.4	1.28	11.3	3.90
All Other Personnel	137.5	141.3	0.97	173.2	0.79
Total FTEs	235.1	235.3	1.00	229.5	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	16.5	15.0	1.10	2.7	6.07
Nurses, Licensed	65.6	62.8	1.04	47.6	1.38
Psychologists	6.3	10.3	0.61	10.9	0.58
Social Workers	72.7	50.8	1.43	15.4	4.74
All Other Personnel	226.9	209.0	1.09	235.4	0.96
Total FTEs	388.0	347.9	1.12	311.9	1.24

Total Hospital:

Beds Set Up & Staffed 56
 Discharges 2,799
 Inpatient Days 15,735

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2018	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	56	2,799	15,735	77.0%	43.1	5.6
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	4	3	5.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	1	0	1.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	25	31	35.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	3	0.9	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	3	1	3.1	Recreational Therapists	0	0	0.0
Physician Assistants	9	1	9.3	Dietitians & Nutritionists	2	1	2.2
Nurse Practitioners	3	0	3.0	Psychologists	3	1	3.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	39	16	44.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	42	46	55.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	50	31	59.7
Pharmacy Personnel	1	1	1.1				
Clinical Laboratory Personnel	0	0	0.0				
				Total	192	135	235.1

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			All PSYCH Hospitals		FY 2018 vs. 2017	
Selected Financial Statistics		FY 2018	Value	Ratio	FY 2017	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$4,687,818	6.3%	10.4%	0.60	8.2%	0.76
Medical Assistance	\$33,022,346	44.1%	42.2%	1.05	50.4%	0.87
Commercial	\$36,940,256	49.3%	41.1%	1.20	41.0%	1.20
All Other	\$212,913	0.3%	6.3%	0.04	0.3%	0.84
Deductions as % of Total Gross Patient Revenue						
Medicare	\$3,029,388	4.0%	6.5%	0.62	5.9%	0.69
Medical Assistance	\$24,644,746	32.9%	22.1%	1.49	32.2%	1.02
Commercial	\$14,501,731	19.4%	16.0%	1.21	20.3%	0.96
Charity Care	\$882,816	1.2%	2.8%	0.42	0.5%	2.38
Bad Debt	\$907,716	1.2%	1.2%	0.98	1.9%	0.64
All Other	\$1,459,082	1.9%	2.0%	0.99	0.0%	N/A
Total Deductions	\$45,425,479	60.7%	50.7%	1.20	60.8%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	24.7%	0.00	0.4%	0.15
Net Gains/Losses as % of Net Income		N/A	4.7%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$24,582,772	75.3%	53.6%	1.41	70.2%	1.07
Supplies & Services	\$5,585,059	17.1%	42.3%	0.40	22.1%	0.77
Capital Component	\$2,479,187	7.6%	4.2%	1.82	7.7%	0.99
Fiscal Statistics						
Operating Margin (%)		-10.8%	4.1%	N/A	-14.3%	0.76
Total Hospital Net Income (%)		-9.6%	4.3%	N/A	-11.5%	0.83
Return on Equity (%)		-6.1%	4.9%	N/A	-6.3%	0.97
Current Ratio		2.66	3.0	0.89	3.32	0.80
Days in Net Patient Accounts Receivable		38.40	53.6	0.72	64.34	0.60
Average Payment Period		52.23	39.8	1.31	48.36	1.08
Equity Financing (%)		60.9%	57.8%	1.05	59.0%	1.03
Long-Term Debt to Equity Ratio		0.46	0.3	1.32	0.52	0.88
Times Interest Earned		-4.31	7.8	N/A	-4.23	1.02
Total Asset Turnover		0.63	1.1	0.56	0.53	1.18
Average Age of Plant (Years)		5.69	8.5	0.67	5.66	1.01
Increase (Decrease) Total Net Patient Revenue		10.3%	9.7%	1.07	24.9%	0.41
Outpatient Gross Revenue (% of Total GPR)		28.4%	48.8%	0.58	20.0%	1.42
Net Revenue Statistics						
Inpatient Net Revenue per Discharge		\$7,660	\$7,172	1.07	\$5,445	1.41
Inpatient Net Revenue per Day		\$1,354	\$1,121	1.21	\$953	1.42
Outpatient Net Revenue per Visit		\$324	\$529	0.61	\$368	0.88
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$74,863,333		Cash & Cash Equivalents	\$8,362,964	Current Liabilities	\$4,425,486
Less Deductions	\$45,425,479		Net Patient Receivables	\$3,097,073	Long-Term Debt	\$12,979,885
Net Patient Revenue	\$29,437,854		Other Receivables	\$34,219	Other Liabilities	\$805,907
Plus Other Revenue	\$15,539				Subtotal	\$18,211,278
Total Revenue	\$29,453,393		Land, Buildings & Equipment (Net)	\$23,370,175	Unrestricted Fund Balance	\$28,319,978
Less Expenses	\$32,647,018		Other Assets	\$11,666,825	Restricted Fund Balance	\$1,185,553
Non-Operating Gains/Losses	\$335,172				Total Liabilities & Fund Balance	\$46,531,256
Net Income	-\$2,858,453		Total Assets	\$46,531,256		