819 Rogers Memorial Hospital - Brown Deer 4600 West Schroeder Drive Brown Deer, WI 53223			3/01 to 07/31 sychiatric	County: Analysis Area: Volume Group:	Milwaukee Milwaukee County (2B)			
14-865-2500	C	Control: O	ther Not-For-Profit					
		All P	PSYCH Hospitals	FY	FY 2018 vs. 2017			
Selected Utilization Statistics	FY 2018	Value	Ratio	FY 2017	Ratio			
Occupancy Rate (%)								
Psychiatric	77.0%	73.9%	1.04	77.7%	0.99			
Alcoholism/Chemical Dependency	0.0%	43.2%	N/A	0.0%	N/A			
Total Hospital	77.0%	72.0%	1.07	77.7%	0.99			
Average Census (Patients)								
Psychiatric	43.1	32.9	1.31	43.5	0.99			
Alcoholism/Chemical Dependency	0.0	1.3	N/A	0.0	N/A			
Total Hospital	43.1	35.2	1.22	43.5	0.99			
Average Length of Stay (Days)								
Psychiatric	5.6	6.5	0.87	5.6	1.00			
Alcoholism/Chemical Dependency	0.0	3.1	N/A	0.0	N/A			
Total Hospital	5.6	6.5	0.86	4.2	1.33			
Outpatient Visits								
Non-Emergency Visits	27,519	53,102	0.52	20,336	1.35			
Emergency Visits	0	1,590	N/A	0	N/A			
Full-Time Equivalents (FTEs)								
Administrators	10.0	10.2	0.98	2.0	5.00			
Nurses, Licensed	39.8	42.5	0.94	35.0	1.14			
Psychologists	3.8	7.0	0.55	8.0	0.48			
Social Workers	44.1	34.4	1.28	11.3	3.90			
All Other Personnel	137.5	141.3	0.97	173.2	0.79			
Total FTEs	235.1	235.3	1.00	229.5	1.02			
FTEs per 100 Patient Census (Adjusted)				~-	~ ~=			
Administrators	16.5	15.0	1.10	2.7	6.07			
Nurses, Licensed	65.6	62.8	1.04	47.6	1.38			
Psychologists	6.3	10.3	0.61	10.9	0.58			
Social Workers	72.7	50.8	1.43	15.4	4.74			
All Other Personnel	226.9	209.0	1.09	235.4	0.96			
Total FTEs	388.0	347.9	1.12	311.9	1.24			
Total Hospital:		Cor	ntract with:					
Beds Set Up & Staffed 56			Health Maintenance	Yes				
Discharges 2,799			Organization (HMO)	100				
Inpatient Days 15,735			Preferred Provider					
			Organization (PPO)	Yes				

319 Rogers Memorial Hospital - Brown Deer Brown Deer, WI 53223

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay (Days)	
Inpatient Service Area	Service*	07/31/2018	Transfers**	of Care	Rate (%)	(Patients)		
General Medical-Surgical								
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0	
Orthopedic	5	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0	
Hospice	5	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0	
Other Acute	5	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0	
Obstetrics	5	0	0	0	0.0%	0.0	0.0	
Psychiatric	1	56	2,799	15,735	77.0%	43.1	5.6	
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	5	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	10	0	10.0	Surgical Personnel		0	0	0.0
Physicians & Dentists	4	3	5.6	Radiological Services Personnel		0	0	0.0
Medical & Dental Residents	1	0	1.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	0	0.0
Registered Nurses	25	31	35.9	Occupational Therapists		0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	3	0.9	Physical Therapists		0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	3	1	3.1	Recreational Therapists		0	0	0.0
Physician Assistants	9	1	9.3	Dietitians & Nutritionists		2	1	2.2
Nurse Practitioners	3	0	3.0	Psychologists		3	1	3.8
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		39	16	44.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		42	46	55.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		50	31	59.7
Pharmacy Personnel	1	1	1.1		Total	192	135	235.1
Clinical Laboratory Personnel	0	0	0.0					

319 Rogers Memorial Hospital - Brown Deer

Selected Financial Statistics FY 2018 Value Ratio FY 2017 Gross Revenue as % of Total Gross Patient Revenue Medical Assistance \$4,687,781 6.3% 10.4% 0.60 8.2% Medical Assistance \$33,022,346 44.1% 42.2% 1.05 50.4% Commercial \$36,040,256 49.3% 41.1% 1.20 41.0% All Other of Total Gross Patient Revenue 6.3% 0.04 0.3% 0.3% Deductions as % of Total Gross Patient Revenue Medicare \$31,029,388 4.0% 6.5% 0.62 5.9% Medical Assistance \$24,647,476 32.9% 22.1% 1.49 32.2% Commercial \$14,501,731 19.4% 16.0% 1.21 20.3% Bad Debt \$907,716 1.2% 2.8% 0.42 0.5% Bad Debt \$907,716 1.2% 2.0% 0.98 1.9% Other Revenue & % of Total Revenue 0.1% 24.7% 0.00 0.4% Other Revenue & % of Total Revenue 0.1%	Ratio
Gross Revenue as % of Total Gross Patient Revenue Medical Assistance \$\$3,022,346 44.1% 42.2% 1.05 50.4% Commercial \$33,022,346 44.1% 42.2% 1.05 50.4% Commercial \$33,023,346 44.1% 42.2% 1.05 50.4% Commercial \$320,940,266 49.3% 41.1% 1.20 41.0% Medicare \$3.029,388 4.0% 6.5% 0.62 5.9% Medicare \$3.029,388 4.0% 6.5% 0.62 5.9% Commercial \$14.501,731 19.4% 16.0% 1.21 20.3% Commercial \$14.501,751 19.4% 1.2% 0.98 1.9% All Obet \$907,716 1.2% 2.0% 0.99 0.0% Total Deductions \$45,425,479 60.7% 50.7% 1.20 60.8% Other Revenue & % of Total Revenue 0.1% 24.7% 0.00 0.4% Stalary/Fringe Benefits \$24,545,772 75.3% 53.6% <th></th>	
Medical Assistance \$33,022,346; 44,1% 42.2% 1.05 50,4% Commercial \$36,940,256; 49.3% 41.1% 1.20 41.0% All Other \$212,913; 0.3% 6.3% 0.04 0.3% Deductions as % of Total Gross Patient Revenue Medical Assistance \$33,022,386; 4.0% 6.5% 0.62 5.9% Medical Assistance \$34,644,746; 32.9% 22.1% 1.49 32.2% Commercial \$14,501,731; 19.4% 16.0% 1.21 20.3% Charity Care \$882,816; 1.2% 2.8% 0.42 0.5% Bad Debt \$907,716; 1.2% 2.0% 0.99 0.0% Total Deductions \$45,425,479; 60.7% 50.7% 1.20 60.8% Other Revenue & Not Gains or Losses 0.1% 24.7% NA N/A Stapplies & Services \$5,585,059; 17.1% 42.3% 0.40 22.1% Catal Component \$2,479,187; 7.6% 4.2% <t< td=""><td></td></t<>	
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Bad Debt \$907,716 1.2% 1.2% 0.98 1.9% All Other \$14,59,082 1.9% 2.0% 0.99 0.0% Total Deductions \$45,425,479 60.7% 50.7% 1.20 60.8% Other Revenue & Net Gains or Losses 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Total Expenses 8 53.6% 1.41 70.2% Subglies & Services \$5,555,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 9 -10.8% 4.1% N/A -14.3% Operating Margin (%) -0.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31	0.96
All Other \$1,459,082 1.9% 2.0% 0.99 0.0% Total Deductions \$45,425,479 60.7% 50.7% 1.20 60.8% Other Revenue & Net Gains / Losses 0 24.7% 0.00 0.4% Net Gains/Losses as % of Total Revenue 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Net Income N/A 4.7% N/A N/A Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,586,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 0 -10.8% 4.1% N/A -14.3% Operating Margin (%) -9.6% 4.3% N/A -11.5% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 0.46 0	2.38
All Other \$1,459,082 1.9% 2.0% 0.99 0.0% Total Deductions \$45,425,479 60.7% 50.7% 1.20 60.8% Other Revenue & Net Gains / Losses 0 24.7% 0.00 0.4% Net Gains/Losses as % of Total Revenue 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Net Income N/A 4.7% N/A N/A Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,586,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 0 -10.8% 4.1% N/A -14.3% Operating Margin (%) -9.6% 4.3% N/A -11.5% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 0.46 0	0.64
Total Deductions \$45,425,479 60.7% 50.7% 1.20 60.8% Other Revenue & Net Gains or Losses Other Revenue as % of Total Revenue 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Net Income N/A 4.7% N/A N/A Expenses as % of Total Expenses Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.1% N/A -14.3% Fiscal Statistics Operating Margin (%) -10.8% 4.1% N/A -14.3% Operating Margin (%) -0.6% 4.3% N/A -14.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.66 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 <td>N/A</td>	N/A
Other Revenue & Net Gains or Losses 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Total Revenue 0.1% 24.7% 0.00 0.4% Net Gains/Losses as % of Total Revenue 0.1% 4.7% N/A N/A Expenses as % of Total Expenses \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2.479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 14.3% 14.3% Operating Margin (%) -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 0.46 0.3 1.32	1.00
Net Gains/Losses as % of Net Income N/A 4.7% N/A N/A Expenses as % of Total Expenses \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics	
Expenses as % of Total Expenses Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics Operating Margin (%) -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 0.46 0.3 1.32 0.52 Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1	0.15
Expenses as % of Total Expenses Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 7.6% 4.2% 1.82 7.7% Operating Margin (%) -10.8% 4.1% N/A -14.3% -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31	N/A
Salary/Fringe Benefits \$24,582,772 75.3% 53.6% 1.41 70.2% Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics 7.6% 4.2% 1.82 7.7% Operating Margin (%) -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23	
Supplies & Services \$5,585,059 17.1% 42.3% 0.40 22.1% Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics Operating Margin (%) -10.8% 4.1% N/A -14.3% <	1.07
Capital Component \$2,479,187 7.6% 4.2% 1.82 7.7% Fiscal Statistics Operating Margin (%) -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.5% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9%	0.77
Fiscal Statistics -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.99
Operating Margin (%) -10.8% 4.1% N/A -14.3% Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	
Total Hospital Net Income (%) -9.6% 4.3% N/A -11.5% Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.76
Return on Equity (%) -6.1% 4.9% N/A -6.3% Current Ratio 2.66 3.0 0.89 3.32 Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.83
Days in Net Patient Accounts Receivable 38.40 53.6 0.72 64.34 Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.97
Average Payment Period 52.23 39.8 1.31 48.36 Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.80
Equity Financing (%) 60.9% 57.8% 1.05 59.0% Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.60
Long-Term Debt to Equity Ratio 0.46 0.3 1.32 0.52 Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	1.08
Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	1.03
Times Interest Earned -4.31 7.8 N/A -4.23 Total Asset Turnover 0.63 1.1 0.56 0.53 Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0%	0.88
Average Age of Plant (Years) 5.69 8.5 0.67 5.66 Increase (Decrease) Total Net Patient Revenue 10.3% 9.7% 1.07 24.9% Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0% Net Revenue Statistics Vertice Vertice	1.02
Increase (Decrease) Total Net Patient Revenue10.3%9.7%1.0724.9%Outpatient Gross Revenue (% of Total GPR)28.4%48.8%0.5820.0%Net Revenue Statistics	1.18
Outpatient Gross Revenue (% of Total GPR) 28.4% 48.8% 0.58 20.0% Net Revenue Statistics 20.0% 20.0% 20.0% 20.0%	1.01
Net Revenue Statistics	0.41
Net Revenue Statistics	1.42
Inpatient Net Revenue per Discharge \$7,660 \$7,172 1.07 \$5,445	1.41
Inpatient Net Revenue per Day \$1,354 \$1,121 1.21 \$953	1.42
Outpatient Net Revenue per Visit \$324 \$529 0.61 \$368	0.88
Income Statement Assets Liabilities & Fund Bala	nces
Gross Patient Revenue (GPR) \$74,863,333 Cash & Cash Equivalents \$8,362,964 Current Liabilities	\$4,425,480
Less Deductions \$45,425,479 Net Patient Receivables \$3,097,073 Long-Term Debt	\$12,979,88
Net Patient Revenue\$29,437,854Other Receivables\$34,219Other Liabilities	\$805,90
Plus Other Revenue \$15,539 Subtotal	\$18,211,27
Total Revenue\$29,453,393Land, Buildings & Equipment (Net)\$23,370,175	
Less Expenses \$32,647,018 Other Assets \$11,666,825 Unrestricted Fund Balance	\$28,319,97
Non-Operating Gains/Losses \$335,172 Restricted Fund Balance	\$1,185,55
Net Income -\$2,858,453 Total Assets \$46,531,256 Total Liabilities & Fund Balance	\$46,531,250