

**008 SSM Health St. Clare Hospital – Baraboo**  
 707 Fourteenth Street  
 Baraboo, WI 53913  
 608-356-1400

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Sauk  
 Analysis Area: Southern (1)  
 Volume Group: 4

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	47.9%	55.2%	0.87	59.0%	0.81	40.9%	1.17	49.0%	0.98
Obstetrics	12.8%	38.0%	0.34	44.3%	0.03	25.8%	0.49	12.7%	1.01
Pediatrics	0.0%	51.3%	N/A	46.2%	N/A	1.1%	N/A	0.0%	N/A
Total Hospital	32.0%	57.4%	0.56	61.2%	0.52	41.6%	0.77	32.1%	1.00
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	12.5	26.0	0.48	24.6	0.51	10.2	1.22	12.7	0.98
Obstetrics	1.4	4.9	0.28	4.8	0.29	1.8	0.77	1.4	1.01
Pediatrics	0.0	1.3	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	17.3	49.0	0.35	52.3	0.33	17.6	0.98	17.3	1.00
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.9	4.1	0.72	4.0	0.73	3.1	0.95	2.9	0.99
Obstetrics	2.3	2.6	0.89	2.7	0.84	2.2	1.03	2.2	1.02
Pediatrics	0.0	3.3	N/A	3.5	N/A	2.2	N/A	0.0	N/A
Total Hospital	3.2	4.5	0.72	4.4	0.73	3.3	0.97	3.2	1.02
<b>Surgical Operations</b>									
Inpatient	328	1,426	0.23	2,131	0.15	479	0.68	289	1.13
Outpatient	1,495	4,581	0.33	7,954	0.19	1,923	0.78	1,253	1.19
Inpatient as % of All Surgeries	18.0%	23.7%	0.76	21.1%	0.85	19.9%	0.90	18.7%	0.96
<b>Outpatient Visits</b>									
Non-Emergency Visits	78,870	144,376	0.55	179,501	0.44	67,442	1.17	79,911	0.99
Emergency Visits	22,589	17,768	1.27	17,324	1.30	12,660	1.78	22,197	1.02
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	21.0	23.0	0.91	23.4	0.90	12.7	1.65	22.8	0.92
Nurses, Licensed	80.6	251.3	0.32	255.4	0.32	102.4	0.79	82.3	0.98
Ancillary Nursing Personnel	8.7	39.7	0.22	45.5	0.19	17.0	0.51	10.7	0.82
All Other Personnel	168.5	509.3	0.33	652.5	0.26	220.5	0.76	171.0	0.99
Total FTEs	278.8	823.3	0.34	976.8	0.29	352.5	0.79	286.7	0.97
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	35.2	17.0	2.07	17.6	2.00	19.4	1.82	37.9	0.93
Nurses, Licensed	135.0	185.7	0.73	191.8	0.70	155.7	0.87	136.8	0.99
Ancillary Nursing Personnel	14.7	29.3	0.50	34.1	0.43	25.8	0.57	17.7	0.83
All Other Personnel	282.4	376.3	0.75	490.1	0.58	335.3	0.84	284.5	0.99
Total FTEs	467.3	608.3	0.77	733.6	0.64	536.2	0.87	477.0	0.98

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	54	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	11
Discharges	1,950	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	194
Inpatient Days	6,298			Inpatient Days	0	Newborn Days	407

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	26	1,560	4,545	47.9%	12.5	2.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	11	192	407	0.0%	1.1	2.1
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	11	226	512	12.8%	1.4	2.3
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	6	182	834	38.1%	2.3	4.6
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	21	0	21.0	Surgical Personnel	6	0	6.0
Physicians & Dentists	4	2	4.3	Radiological Services Personnel	9	8	11.3
Medical & Dental Residents	0	0	0.0	Sonographers	2	5	2.8
Dental Hygienists	0	0	0.0	Respiratory Therapists	3	3	3.7
Registered Nurses	45	52	74.0	Occupational Therapists	1	1	1.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	1	0.9	Physical Therapists	5	5	6.9
Ancillary Nursing Personnel	6	11	8.7	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	1	1	1.0
Nurse Practitioners	1	1	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	3	4.7	Social Workers	1	2	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	35	40	50.8
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	32	25	59.7
Pharmacy Personnel	5	2	5.0				
Clinical Laboratory Personnel	4	5	7.0				
				<b>Total</b>	<b>191</b>	<b>167</b>	<b>278.8</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value <sup>1</sup>	Ratio	Value <sup>4</sup>	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$108,208,242	53.7%	46.3%	1.16	42.2%	1.27	49.1%	1.09	52.3%	1.03
Medical Assistance	\$26,561,900	13.2%	13.6%	0.97	11.5%	1.15	10.9%	1.20	13.7%	0.96
Commercial	\$58,408,314	29.0%	35.3%	0.82	38.6%	0.75	36.4%	0.80	30.6%	0.95
All Other	\$8,259,329	4.1%	4.8%	0.86	7.8%	0.53	3.5%	1.16	3.4%	1.20
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$84,278,371	41.8%	34.9%	1.20	31.6%	1.32	35.9%	1.16	40.9%	1.02
Medical Assistance	\$19,685,558	9.8%	10.4%	0.94	8.7%	1.12	8.3%	1.18	10.5%	0.93
Commercial	\$20,649,719	10.3%	14.7%	0.70	18.2%	0.56	14.2%	0.72	11.4%	0.90
Charity Care	\$4,427,850	2.2%	1.0%	2.28	0.8%	2.80	1.3%	1.66	2.3%	0.97
Bad Debt	\$3,867,184	1.9%	1.1%	1.81	1.1%	1.75	1.2%	1.56	2.0%	0.97
All Other	\$3,155,268	1.6%	2.2%	0.72	3.5%	0.45	1.3%	1.18	1.0%	1.54
Total Deductions	\$136,063,950	67.5%	64.2%	1.05	63.9%	1.06	62.3%	1.08	68.1%	0.99
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	3.1%	5.5%	0.57	6.4%	0.49	3.2%	0.97	2.7%	1.16	
Net Gains/Losses as % of Net Income	39.4%	13.2%	2.99	39.0%	1.01	29.1%	1.36	N/A	N/A	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$26,437,892	46.3%	44.0%	1.05	47.0%	0.98	44.1%	1.05	49.1%	0.94
Supplies & Services	\$26,809,666	46.9%	49.2%	0.95	45.7%	1.03	47.4%	0.99	44.4%	1.06
Capital Component	\$3,861,409	6.8%	6.8%	0.99	7.3%	0.93	8.5%	0.80	6.5%	1.04
<b>Fiscal Statistics</b>										
Operating Margin (%)	15.4%	9.1%	1.69	6.3%	2.43	5.4%	2.87	7.2%	2.14	
Total Hospital Net Income (%)	23.1%	10.3%	2.24	10.0%	2.31	7.4%	3.12	4.1%	5.62	
Return on Equity (%)	14.8%	6.0%	2.47	7.5%	1.98	4.7%	3.12	2.5%	5.98	
Current Ratio	2.4	4.7	0.51	2.4	1.02	4.8	0.51	1.7	1.40	
Days in Net Patient Accounts Receivable	43.5	64.0	0.68	50.8	0.86	49.3	0.88	45.4	0.96	
Average Payment Period	51.6	56.5	0.91	52.7	0.98	48.1	1.07	59.5	0.87	
Equity Financing (%)	89.2%	69.2%	1.29	59.1%	1.51	74.4%	1.20	86.6%	1.03	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.3	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	0.0	13.4	N/A	9.5	N/A	7.5	N/A	0.0	N/A	
Total Asset Turnover	0.6	0.6	1.02	0.7	0.81	0.6	0.93	0.6	0.94	
Average Age of Plant (Years)	13.2	12.6	1.05	10.8	1.22	10.2	1.29	13.3	0.99	
Increase (Decrease) Total Net Patient Revenue	9.1%	7.3%	1.25	5.8%	1.57	4.2%	2.15	4.1%	2.22	
Outpatient Gross Revenue (% of Total GPR)	72.9%	63.3%	1.15	60.4%	1.21	72.8%	1.00	72.8%	1.00	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$10,990	\$16,906	0.65	\$18,736	0.59	\$11,314	0.97	\$9,755	1.13	
Inpatient Net Revenue per Day	\$3,638	\$3,675	0.99	\$4,176	0.87	\$3,281	1.11	\$3,252	1.12	
Outpatient Net Revenue per Visit	\$471	\$703	0.67	\$623	0.76	\$705	0.67	\$433	1.09	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$201,437,785	Cash & Cash Equivalents	\$8,480,583	Current Liabilities	\$7,592,866
Less Deductions	\$136,063,950	Net Patient Receivables	\$7,787,443	Long-Term Debt	\$0
Net Patient Revenue	\$65,373,835	Other Receivables	\$445,759	Other Liabilities	\$4,902,867
Plus Other Revenue	\$2,111,988			Subtotal	\$12,495,733
Total Revenue	\$67,485,823	Land, Buildings & Equipment (Net)	\$34,166,904	Unrestricted Fund Balance	\$103,238,220
Less Expenses	\$57,108,967	Other Assets	\$64,853,264	Restricted Fund Balance	\$2,365,450
Non-Operating Gains/Losses	\$6,749,767			Total Liabilities & Fund Balance	\$115,733,953
Net Income	\$17,126,623	Total Assets	\$115,733,953		