

110 Ascension Columbia St. Mary's Hospital Ozaukee
 13111 N Port Washington Rd
 Mequon, WI 53097
 262-243-7300

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Religious Organization

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	41.0%	55.2%	0.74	58.8%	0.70	43.3%	0.95	48.0%	0.85
Obstetrics	21.0%	38.0%	0.55	30.5%	0.11	23.8%	0.88	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	6.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	45.6%	57.4%	0.79	54.8%	0.83	44.0%	1.04	54.3%	0.84
Average Census (Patients)									
Adult Medical-Surgical	26.2	26.0	1.01	31.7	0.83	15.3	1.72	30.7	0.85
Obstetrics	3.4	4.9	0.68	5.2	0.64	2.1	1.58	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.1	N/A	0.0	N/A	0.0	N/A
Total Hospital	56.5	49.0	1.15	61.6	0.92	27.3	2.07	60.8	0.93
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.1	1.03	3.7	1.12	3.4	1.22	4.3	0.98
Obstetrics	2.5	2.6	0.99	2.3	1.10	2.3	1.09	0.0	N/A
Pediatrics	0.0	3.3	N/A	2.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.4	4.5	0.98	4.0	1.10	3.7	1.19	4.7	0.93
Surgical Operations									
Inpatient	854	1,426	0.60	1,468	0.58	657	1.30	826	1.03
Outpatient	4,072	4,581	0.89	4,147	0.98	2,872	1.42	4,063	1.00
Inpatient as % of All Surgeries	17.3%	23.7%	0.73	26.1%	0.66	18.6%	0.93	16.9%	1.03
Outpatient Visits									
Non-Emergency Visits	238,071	144,376	1.65	165,725	1.44	115,084	2.07	242,006	0.98
Emergency Visits	16,696	17,768	0.94	24,778	0.67	13,821	1.21	17,574	0.95
Full-Time Equivalents (FTEs)									
Administrators	15.3	23.0	0.66	24.0	0.64	18.2	0.84	3.0	5.09
Nurses, Licensed	232.0	251.3	0.92	290.2	0.80	150.6	1.54	254.7	0.91
Ancillary Nursing Personnel	23.2	39.7	0.58	45.9	0.50	19.7	1.17	31.3	0.74
All Other Personnel	352.5	509.3	0.69	567.1	0.62	320.3	1.10	369.5	0.95
Total FTEs	622.9	823.3	0.76	927.1	0.67	508.8	1.22	658.6	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.0	17.0	0.59	13.1	0.76	18.2	0.55	1.6	6.31
Nurses, Licensed	151.3	185.7	0.81	158.4	0.95	151.1	1.00	134.0	1.13
Ancillary Nursing Personnel	15.1	29.3	0.52	25.0	0.60	19.8	0.76	16.5	0.92
All Other Personnel	229.8	376.3	0.61	309.5	0.74	321.5	0.71	194.4	1.18
Total FTEs	406.1	608.3	0.67	506.1	0.80	510.6	0.80	346.4	1.17

Total Hospital:
 Beds Set Up & Staffed 124
 Discharges 4,710
 Inpatient Days 20,629

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 16
 Total Births 450
 Newborn Days 976

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	64	2,285	9,577	41.0%	26.2	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	16	485	1,227	21.0%	3.4	2.5
Psychiatric	1	16	453	2,207	37.8%	6.0	4.9
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	28	1,488	7,618	74.5%	20.9	5.1
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	3	15.3	Surgical Personnel	25	20	34.4
Physicians & Dentists	25	36	39.6	Radiological Services Personnel	30	29	43.8
Medical & Dental Residents	0	0	0.0	Sonographers	4	3	5.8
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	8	11.5
Registered Nurses	151	147	209.9	Occupational Therapists	4	12	5.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.0
Licensed Practical Nurses	5	7	8.5	Physical Therapists	7	14	10.2
Ancillary Nursing Personnel	16	36	23.2	Physical Therapy Assistants/Aides	1	2	1.5
Medical Assistants	35	20	46.3	Recreational Therapists	0	1	0.3
Physician Assistants	5	3	6.5	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	7	8	8.9	Psychologists	0	1	0.0
Certified Registered Nurse Anesthetists	2	9	4.7	Social Workers	1	2	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	28	44	37.5
Health Info Mgmt-Administrators/Technicians	0	1	0.0	All Other Personnel	43	28	55.5
Pharmacy Personnel	18	6	20.9				
Clinical Laboratory Personnel	21	31	31.3				
				Total	452	472	622.9

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$276,198,559	57.3%	46.3%	1.24	50.9%	1.13	51.1%	1.12	54.9%	1.04
Medical Assistance	\$29,895,531	6.2%	13.6%	0.45	10.1%	0.61	11.3%	0.55	6.4%	0.98
Commercial	\$165,443,640	34.3%	35.3%	0.97	36.0%	0.95	33.7%	1.02	36.8%	0.93
All Other	\$10,433,095	2.2%	4.8%	0.45	3.0%	0.73	3.9%	0.56	2.0%	1.08
Deductions as % of Total Gross Patient Revenue										
Medicare	\$227,110,787	47.1%	34.9%	1.35	40.8%	1.16	36.8%	1.28	42.1%	1.12
Medical Assistance	\$23,875,827	5.0%	10.4%	0.48	8.0%	0.62	8.5%	0.58	6.1%	0.81
Commercial	\$83,183,204	17.3%	14.7%	1.17	15.9%	1.09	12.8%	1.35	18.0%	0.96
Charity Care	\$3,075,640	0.6%	1.0%	0.66	1.1%	0.59	0.9%	0.72	0.6%	1.06
Bad Debt	\$4,752,178	1.0%	1.1%	0.93	1.1%	0.92	1.4%	0.73	0.8%	1.20
All Other	\$8,268,583	1.7%	2.2%	0.79	1.4%	1.24	2.1%	0.82	1.3%	1.28
Total Deductions	\$350,266,219	72.7%	64.2%	1.13	68.2%	1.07	62.4%	1.16	69.0%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.9%	5.5%	0.70	4.9%	0.80	3.4%	1.14	7.2%	0.54
Net Gains/Losses as % of Net Income		N/A	13.2%	N/A	N/A	N/A	4.5%	N/A	8.9%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$44,395,465	36.4%	44.0%	0.83	39.6%	0.92	46.0%	0.79	34.3%	1.06
Supplies & Services	\$68,397,707	56.1%	49.2%	1.14	51.8%	1.08	46.6%	1.20	59.9%	0.94
Capital Component	\$9,104,175	7.5%	6.8%	1.10	8.7%	0.86	7.4%	1.01	5.8%	1.29
Fiscal Statistics										
Operating Margin (%)		11.0%	9.1%	1.22	14.3%	0.77	8.2%	1.34	-3.4%	N/A
Total Hospital Net Income (%)		10.9%	10.3%	1.06	12.8%	0.85	8.6%	1.27	-3.8%	N/A
Return on Equity (%)		12.6%	6.0%	2.10	8.8%	1.44	5.8%	2.19	-5.4%	N/A
Current Ratio		3.2	4.7	0.68	9.4	0.34	4.4	0.73	4.7	0.69
Days in Net Patient Accounts Receivable		47.3	64.0	0.74	48.9	0.97	49.0	0.97	47.5	1.00
Average Payment Period		31.1	56.5	0.55	33.2	0.94	41.1	0.76	19.5	1.59
Equity Financing (%)		82.7%	69.2%	1.19	82.0%	1.01	81.8%	1.01	78.3%	1.06
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	13.4	N/A	13.0	N/A	14.1	N/A	0.0	N/A
Total Asset Turnover		1.2	0.6	2.01	0.7	1.66	0.7	1.73	1.4	0.81
Average Age of Plant (Years)		14.0	12.6	1.11	9.5	1.46	9.6	1.45	14.4	0.97
Increase (Decrease) Total Net Patient Revenue		-3.4%	7.3%	N/A	4.1%	N/A	2.8%	N/A	1.7%	N/A
Outpatient Gross Revenue (% of Total GPR)		63.1%	63.3%	1.00	64.9%	0.97	71.9%	0.88	68.0%	0.93
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$10,826	\$16,906	0.64	\$13,299	0.81	\$12,065	0.90	\$10,065	1.08
Inpatient Net Revenue per Day		\$2,469	\$3,675	0.67	\$3,202	0.77	\$3,161	0.78	\$2,139	1.15
Outpatient Net Revenue per Visit		\$335	\$703	0.48	\$685	0.49	\$614	0.55	\$502	0.67

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$481,970,826	Cash & Cash Equivalents	\$2,427	Current Liabilities	\$9,667,722
Less Deductions	\$350,266,219	Net Patient Receivables	\$17,080,828	Long-Term Debt	\$0
Net Patient Revenue	\$131,704,607	Other Receivables	\$626,001	Other Liabilities	\$10,844,840
Plus Other Revenue	\$5,329,323			Subtotal	\$20,512,562
Total Revenue	\$137,033,930	Land, Buildings & Equipment (Net)	\$87,677,272	Unrestricted Fund Balance	\$98,134,217
Less Expenses	\$121,897,348	Other Assets	\$13,260,251	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$198,869			Total Liabilities & Fund Balance	\$118,646,779
Net Income	\$14,937,714	Total Assets	\$118,646,779		