

189 Aurora Medical Center in Kenosha
 10400 75th Avenue
 Kenosha, WI 53142
 262-948-5600

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Kenosha
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	71.9%	55.2%	1.30	58.8%	1.22	50.7%	1.42	69.3%	1.04
Obstetrics	74.4%	38.0%	1.96	30.5%	0.19	34.4%	2.16	70.2%	1.06
Pediatrics	0.0%	51.3%	N/A	6.9%	N/A	78.2%	N/A	0.0%	N/A
Total Hospital	67.4%	57.4%	1.17	54.8%	1.23	54.8%	1.23	66.0%	1.02
Average Census (Patients)									
Adult Medical-Surgical	38.8	26.0	1.49	31.7	1.22	27.5	1.41	37.4	1.04
Obstetrics	6.0	4.9	1.20	5.2	1.14	6.2	0.96	5.6	1.06
Pediatrics	0.0	1.3	N/A	0.1	N/A	4.2	N/A	0.0	N/A
Total Hospital	55.9	49.0	1.14	61.6	0.91	63.1	0.89	52.2	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.1	0.84	3.7	0.92	3.6	0.94	3.2	1.06
Obstetrics	2.3	2.6	0.90	2.3	0.99	2.5	0.91	2.3	1.00
Pediatrics	0.0	3.3	N/A	2.7	N/A	3.4	N/A	0.0	N/A
Total Hospital	3.4	4.5	0.76	4.0	0.85	4.3	0.79	3.2	1.07
Surgical Operations									
Inpatient	1,562	1,426	1.10	1,468	1.06	1,501	1.04	1,698	0.92
Outpatient	6,465	4,581	1.41	4,147	1.56	5,596	1.16	6,139	1.05
Inpatient as % of All Surgeries	19.5%	23.7%	0.82	26.1%	0.74	21.2%	0.92	21.7%	0.90
Outpatient Visits									
Non-Emergency Visits	179,713	144,376	1.24	165,725	1.08	193,333	0.93	168,379	1.07
Emergency Visits	30,991	17,768	1.74	24,778	1.25	29,751	1.04	30,583	1.01
Full-Time Equivalents (FTEs)									
Administrators	15.0	23.0	0.65	24.0	0.63	31.4	0.48	14.0	1.07
Nurses, Licensed	391.3	251.3	1.56	290.2	1.35	357.1	1.10	359.7	1.09
Ancillary Nursing Personnel	44.5	39.7	1.12	45.9	0.97	53.7	0.83	41.3	1.08
All Other Personnel	894.8	509.3	1.76	567.1	1.58	692.3	1.29	834.1	1.07
Total FTEs	1,345.6	823.3	1.63	927.1	1.45	1,134.4	1.19	1,249.1	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.9	17.0	0.40	13.1	0.53	16.1	0.43	7.0	0.98
Nurses, Licensed	179.5	185.7	0.97	158.4	1.13	183.4	0.98	180.9	0.99
Ancillary Nursing Personnel	20.4	29.3	0.70	25.0	0.82	27.6	0.74	20.8	0.98
All Other Personnel	410.3	376.3	1.09	309.5	1.33	355.6	1.15	419.6	0.98
Total FTEs	617.1	608.3	1.01	506.1	1.22	582.6	1.06	628.4	0.98

Total Hospital:
 Beds Set Up & Staffed 83
 Discharges 6,010
 Inpatient Days 20,414

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 12
 Total Births 909
 Newborn Days 2,414

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	54	4,141	14,169	71.9%	38.8	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	951	2,172	74.4%	6.0	2.3
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	630	3,269	74.6%	9.0	5.2
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	9	86	804	24.5%	2.2	9.3
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	16	6	20.5
Physicians & Dentists	80	27	85.7	Radiological Services Personnel	56	34	78.0
Medical & Dental Residents	0	0	0.0	Sonographers	12	7	16.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	5	10.0
Registered Nurses	285	125	353.3	Occupational Therapists	8	6	11.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	5	3	7.7	Physical Therapists	26	8	29.3
Ancillary Nursing Personnel	29	24	44.5	Physical Therapy Assistants/Aides	6	0	6.0
Medical Assistants	68	17	80.2	Recreational Therapists	0	0	0.0
Physician Assistants	16	2	16.7	Dietitians & Nutritionists	3	2	3.7
Nurse Practitioners	21	8	24.3	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	3	0	3.0	All Other Health Professionals	145	59	173.7
Health Info Mgmt-Administrators/Technicians	28	8	33.2	All Other Personnel	218	72	263.3
Pharmacy Personnel	17	18	26.8				
Clinical Laboratory Personnel	28	10	32.7				
				Total	1,103	441	1,345.6

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$380,740,280	46.0%	46.3%	0.99	50.9%	0.90	41.9%	1.10	46.0%	1.00
Medical Assistance	\$82,840,000	10.0%	13.6%	0.73	10.1%	0.99	19.2%	0.52	9.9%	1.01
Commercial	\$337,223,685	40.7%	35.3%	1.15	36.0%	1.13	35.7%	1.14	41.0%	0.99
All Other	\$27,561,164	3.3%	4.8%	0.70	3.0%	1.13	3.3%	1.02	3.0%	1.09
Deductions as % of Total Gross Patient Revenue										
Medicare	\$315,981,957	38.1%	34.9%	1.09	40.8%	0.94	32.2%	1.18	38.0%	1.00
Medical Assistance	\$67,538,834	8.2%	10.4%	0.79	8.0%	1.02	14.2%	0.58	8.1%	1.00
Commercial	\$149,057,449	18.0%	14.7%	1.22	15.9%	1.13	13.6%	1.32	17.5%	1.03
Charity Care	\$9,868,915	1.2%	1.0%	1.23	1.1%	1.10	1.0%	1.17	1.1%	1.08
Bad Debt	\$10,788,633	1.3%	1.1%	1.23	1.1%	1.21	1.2%	1.12	1.6%	0.83
All Other	\$12,291,930	1.5%	2.2%	0.69	1.4%	1.07	1.5%	0.97	1.4%	1.04
Total Deductions	\$565,527,719	68.3%	64.2%	1.06	68.2%	1.00	63.7%	1.07	67.7%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.3%	5.5%	0.05		4.9%	0.06	3.9%	0.08	0.4%	0.84
Net Gains/Losses as % of Net Income	0.1%	13.2%	0.00		N/A	N/A	14.4%	0.00	0.0%	5.62
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$66,924,588	39.1%	44.0%	0.89	39.6%	0.99	44.1%	0.89	37.9%	1.03
Supplies & Services	\$89,742,546	52.4%	49.2%	1.07	51.8%	1.01	48.5%	1.08	55.5%	0.94
Capital Component	\$14,590,561	8.5%	6.8%	1.25	8.7%	0.98	7.4%	1.15	6.6%	1.28
Fiscal Statistics										
Operating Margin (%)	35.0%	9.1%	3.86		14.3%	2.45	9.4%	3.72	32.5%	1.08
Total Hospital Net Income (%)	35.0%	10.3%	3.40		12.8%	2.74	10.8%	3.23	32.5%	1.08
Return on Equity (%)	10.8%	6.0%	1.79		8.8%	1.23	4.3%	2.50	10.5%	1.03
Current Ratio	44.2	4.7	9.39		9.4	4.69	4.3	10.33	47.9	0.92
Days in Net Patient Accounts Receivable	51.0	64.0	0.80		48.9	1.04	85.1	0.60	50.3	1.01
Average Payment Period	33.9	56.5	0.60		33.2	1.02	80.6	0.42	30.5	1.11
Equity Financing (%)	98.0%	69.2%	1.42		82.0%	1.19	65.0%	1.51	98.2%	1.00
Long-Term Debt to Equity Ratio	0.0	0.3	0.01		0.1	0.02	0.4	0.01	0.0	12.58
Times Interest Earned	30.2	13.4	2.25		13.0	2.33	11.7	2.58	5,658.8	0.01
Total Asset Turnover	0.3	0.6	0.54		0.7	0.44	0.4	0.78	0.3	0.95
Average Age of Plant (Years)	7.9	12.6	0.63		9.5	0.83	14.3	0.55	7.4	1.06
Increase (Decrease) Total Net Patient Revenue	7.4%	7.3%	1.01		4.1%	1.80	7.2%	1.03	9.1%	0.81
Outpatient Gross Revenue (% of Total GPR)	72.8%	63.3%	1.15		64.9%	1.12	66.6%	1.09	72.1%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,825	\$16,906	0.76		\$13,299	0.96	\$15,576	0.82	\$12,634	1.02
Inpatient Net Revenue per Day	\$3,559	\$3,675	0.97		\$3,202	1.11	\$3,515	1.01	\$3,735	0.95
Outpatient Net Revenue per Visit	\$933	\$703	1.33		\$685	1.36	\$685	1.36	\$910	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$828,365,129	Cash & Cash Equivalents	\$618,862,352	Current Liabilities	\$14,945,255
Less Deductions	\$565,527,719	Net Patient Receivables	\$36,711,520	Long-Term Debt	\$1,563,199
Net Patient Revenue	\$262,837,410	Other Receivables	\$538,832	Other Liabilities	\$386,884
Plus Other Revenue	\$785,905			Subtotal	\$16,895,338
Total Revenue	\$263,623,313	Land, Buildings & Equipment (Net)	\$196,034,357	Unrestricted Fund Balance	\$842,020,078
Less Expenses	\$171,257,695	Other Assets	\$6,768,355	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$49,766			Total Liabilities & Fund Balance	\$858,915,416
Net Income	\$92,415,384	Total Assets	\$858,915,416		