

**075 Children's Wisconsin-Milwaukee Hospital**  
 9000 W Wisconsin Ave, PO Box 1997  
 Milwaukee, WI 53201  
 414-266-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 6

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	55.2%	N/A	67.1%	N/A	50.7%	N/A	0.0%	N/A
Obstetrics	0.0%	38.0%	N/A	48.2%	N/A	34.4%	N/A	0.0%	N/A
Pediatrics	100.5%	51.3%	1.96	100.5%	1.00	78.2%	1.29	100.1%	1.00
Total Hospital	99.7%	57.4%	1.74	70.0%	1.42	54.8%	1.82	100.0%	1.00
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	26.0	N/A	108.6	N/A	27.5	N/A	0.0	N/A
Obstetrics	0.0	4.9	N/A	19.5	N/A	6.2	N/A	0.0	N/A
Pediatrics	65.3	1.3	50.75	9.3	7.00	4.2	50.75	65.1	1.00
Total Hospital	184.5	49.0	3.77	166.8	1.11	63.1	2.92	183.9	1.00
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.1	N/A	5.2	N/A	3.6	N/A	0.0	N/A
Obstetrics	0.0	2.6	N/A	2.8	N/A	2.5	N/A	0.0	N/A
Pediatrics	3.4	3.3	1.02	3.4	1.00	3.4	1.01	3.6	0.95
Total Hospital	7.1	4.5	1.58	5.7	1.25	4.3	1.65	7.5	0.95
<b>Surgical Operations</b>									
Inpatient	3,346	1,426	2.35	3,115	1.07	1,501	2.23	3,403	0.98
Outpatient	11,351	4,581	2.48	5,527	2.05	5,596	2.03	11,082	1.02
Inpatient as % of All Surgeries	22.8%	23.7%	0.96	36.0%	0.63	21.2%	1.08	23.5%	0.97
<b>Outpatient Visits</b>									
Non-Emergency Visits	359,000	144,376	2.49	275,295	1.30	193,333	1.86	336,194	1.07
Emergency Visits	70,709	17,768	3.98	46,822	1.51	29,751	2.38	68,093	1.04
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	43.4	23.0	1.89	58.1	0.75	31.4	1.38	41.7	1.04
Nurses, Licensed	1,132.2	251.3	4.51	763.8	1.48	357.1	3.17	1,188.2	0.95
Ancillary Nursing Personnel	160.2	39.7	4.04	137.7	1.16	53.7	2.99	158.7	1.01
All Other Personnel	1,443.5	509.3	2.83	1,250.1	1.15	692.3	2.09	1,379.6	1.05
Total FTEs	2,779.3	823.3	3.38	2,209.8	1.26	1,134.4	2.45	2,768.2	1.00
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	13.3	17.0	0.79	16.3	0.82	16.1	0.83	12.9	1.04
Nurses, Licensed	348.1	185.7	1.87	213.6	1.63	183.4	1.90	367.7	0.95
Ancillary Nursing Personnel	49.2	29.3	1.68	38.5	1.28	27.6	1.79	49.1	1.00
All Other Personnel	443.8	376.3	1.18	349.6	1.27	355.6	1.25	426.9	1.04
Total FTEs	854.4	608.3	1.40	618.0	1.38	582.6	1.47	856.6	1.00

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	185	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	9,470	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	67,349			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	65	6,979	23,836	100.5%	65.3	3.4
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	1	45	992	16,303	99.3%	44.7	16.4
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	57	704	20,779	99.9%	56.9	29.5
Other Intensive Care	1	18	795	6,431	97.9%	17.6	8.1
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	42	2	43.4	Surgical Personnel	24	9	27.6
Physicians & Dentists	11	7	11.5	Radiological Services Personnel	79	64	112.5
Medical & Dental Residents	8	0	8.0	Sonographers	10	2	11.7
Dental Hygienists	3	2	4.1	Respiratory Therapists	88	33	105.5
Registered Nurses	659	675	1,070.9	Occupational Therapists	33	32	52.6
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	3.1
Licensed Practical Nurses	0	0	0.2	Physical Therapists	29	21	40.1
Ancillary Nursing Personnel	81	163	160.2	Physical Therapy Assistants/Aides	0	1	1.4
Medical Assistants	30	13	39.4	Recreational Therapists	0	0	0.0
Physician Assistants	2	0	2.0	Dietitians & Nutritionists	16	16	29.6
Nurse Practitioners	41	14	47.5	Psychologists	18	16	27.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	13	1	13.6	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.4	All Other Personnel	645	290	794.1
Pharmacy Personnel	84	54	112.9				
Clinical Laboratory Personnel	50	23	59.8	<b>Total</b>	<b>1,968</b>	<b>1,440</b>	<b>2,779.3</b>

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$7,894,010	0.6%	46.3%	0.01	43.7%	0.01	41.9%	0.01	0.5%	1.17
Medical Assistance	\$623,261,867	49.5%	13.6%	3.63	20.7%	2.39	19.2%	2.58	49.6%	1.00
Commercial	\$605,423,007	48.0%	35.3%	1.36	31.5%	1.52	35.7%	1.35	47.9%	1.00
All Other	\$23,628,485	1.9%	4.8%	0.39	4.1%	0.45	3.3%	0.57	1.9%	0.97
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$5,543,808	0.4%	34.9%	0.01	34.8%	0.01	32.2%	0.01	0.4%	1.15
Medical Assistance	\$394,769,777	31.3%	10.4%	3.02	15.6%	2.00	14.2%	2.21	31.6%	0.99
Commercial	\$137,120,171	10.9%	14.7%	0.74	14.2%	0.77	13.6%	0.80	10.6%	1.03
Charity Care	\$1,838,824	0.1%	1.0%	0.15	1.2%	0.12	1.0%	0.14	0.1%	1.10
Bad Debt	\$6,937,530	0.6%	1.1%	0.52	1.0%	0.58	1.2%	0.47	0.4%	1.31
All Other	\$16,878,383	1.3%	2.2%	0.62	1.2%	1.14	1.5%	0.88	1.6%	0.84
Total Deductions	\$563,088,493	44.7%	64.2%	0.70	67.9%	0.66	63.7%	0.70	44.7%	1.00
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	6.5%		5.5%	1.18	4.2%	1.54	3.9%	1.67	6.4%	1.01
Net Gains/Losses as % of Net Income	17.8%		13.2%	1.35	N/A	N/A	14.4%	1.24	5.2%	3.43
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$253,385,293	39.4%	44.0%	0.89	35.6%	1.11	44.1%	0.89	39.7%	0.99
Supplies & Services	\$315,714,936	49.0%	49.2%	1.00	57.8%	0.85	48.5%	1.01	48.1%	1.02
Capital Component	\$74,658,361	11.6%	6.8%	1.70	6.6%	1.74	7.4%	1.57	12.3%	0.95
<b>Fiscal Statistics</b>										
Operating Margin (%)	13.7%		9.1%	1.51	11.0%	1.24	9.4%	1.45	12.0%	1.14
Total Hospital Net Income (%)	16.2%		10.3%	1.57	10.6%	1.52	10.8%	1.49	12.6%	1.28
Return on Equity (%)	6.3%		6.0%	1.05	7.3%	0.86	4.3%	1.46	5.2%	1.22
Current Ratio	2.5		4.7	0.54	10.4	0.24	4.3	0.59	2.7	0.93
Days in Net Patient Accounts Receivable	47.9		64.0	0.75	48.4	0.99	85.1	0.56	47.8	1.00
Average Payment Period	69.0		56.5	1.22	30.5	2.26	80.6	0.86	64.6	1.07
Equity Financing (%)	70.6%		69.2%	1.02	87.0%	0.81	65.0%	1.09	69.7%	1.01
Long-Term Debt to Equity Ratio	0.3		0.3	1.09	0.1	4.84	0.4	0.79	0.3	0.95
Times Interest Earned	11.8		13.4	0.88	11.9	0.99	11.7	1.01	7.9	1.48
Total Asset Turnover	0.4		0.6	0.66	0.7	0.55	0.4	0.97	0.4	0.93
Average Age of Plant (Years)	8.4		12.6	0.67	10.5	0.80	14.3	0.59	7.7	1.09
Increase (Decrease) Total Net Patient Revenue	6.4%		7.3%	0.87	4.6%	1.37	7.2%	0.88	5.3%	1.19
Outpatient Gross Revenue (% of Total GPR)	41.2%		63.3%	0.65	52.2%	0.79	66.6%	0.62	40.8%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$44,178		\$16,906	2.61	\$22,775	1.94	\$15,576	2.84	\$44,370	1.00
Inpatient Net Revenue per Day	\$5,994		\$3,675	1.63	\$3,908	1.53	\$3,515	1.71	\$5,715	1.05
Outpatient Net Revenue per Visit	\$665		\$703	0.95	\$755	0.88	\$685	0.97	\$646	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,260,207,370	Cash & Cash Equivalents	\$79,188,179	Current Liabilities	\$111,184,723
Less Deductions	\$563,088,493	Net Patient Receivables	\$91,515,384	Long-Term Debt	\$389,436,538
Net Patient Revenue	\$697,118,877	Other Receivables	\$7,533,452	Other Liabilities	\$77,576,018
Plus Other Revenue	\$48,672,197			Subtotal	\$578,197,279
Total Revenue	\$745,791,073	Land, Buildings & Equipment (Net)	\$460,095,132		
Less Expenses	\$643,758,590	Other Assets	\$1,329,441,228	Unrestricted Fund Balance	\$1,389,576,096
Non-Operating Gains/Losses	\$22,136,633			Restricted Fund Balance	\$277,728,882
Net Income	\$124,169,116	Total Assets	\$1,967,773,375	Total Liabilities & Fund Balance	\$1,967,773,375