

119 Marshfield Medical Center – Rice Lake
 1700 West Stout Street
 Rice Lake, WI 54868
 715-234-1515

Fiscal Year: 10/01 to 09/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 6

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	43.7%	55.2%	0.79	42.1%	1.04	50.7%	0.86	39.2%	1.12
Obstetrics	32.3%	38.0%	0.85	26.3%	0.10	34.4%	0.94	33.5%	0.97
Pediatrics	0.0%	51.3%	N/A	0.0%	N/A	78.2%	N/A	0.0%	N/A
Total Hospital	41.4%	57.4%	0.72	43.5%	0.95	54.8%	0.76	38.9%	1.07
Average Census (Patients)									
Adult Medical-Surgical	11.8	26.0	0.45	11.3	1.04	27.5	0.43	10.6	1.12
Obstetrics	2.6	4.9	0.52	1.9	1.39	6.2	0.42	2.7	0.97
Pediatrics	0.0	1.3	N/A	0.0	N/A	4.2	N/A	0.0	N/A
Total Hospital	16.6	49.0	0.34	18.5	0.90	63.1	0.26	15.5	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	4.1	0.76	3.6	0.85	3.6	0.85	2.8	1.13
Obstetrics	2.1	2.6	0.83	2.3	0.93	2.5	0.85	2.2	0.97
Pediatrics	0.0	3.3	N/A	0.0	N/A	3.4	N/A	0.0	N/A
Total Hospital	3.0	4.5	0.66	3.9	0.76	4.3	0.69	2.7	1.09
Surgical Operations									
Inpatient	645	1,426	0.45	509	1.27	1,501	0.43	636	1.01
Outpatient	4,915	4,581	1.07	2,269	2.17	5,596	0.88	2,934	1.68
Inpatient as % of All Surgeries	11.6%	23.7%	0.49	18.3%	0.63	21.2%	0.55	17.8%	0.65
Outpatient Visits									
Non-Emergency Visits	143,911	144,376	1.00	78,013	1.84	193,333	0.74	85,923	1.67
Emergency Visits	13,477	17,768	0.76	8,412	1.60	29,751	0.45	15,307	0.88
Full-Time Equivalents (FTEs)									
Administrators	13.0	23.0	0.57	13.4	0.97	31.4	0.41	6.2	2.09
Nurses, Licensed	114.0	251.3	0.45	124.0	0.92	357.1	0.32	1.0	113.95
Ancillary Nursing Personnel	22.7	39.7	0.57	18.7	1.21	53.7	0.42	13.0	1.75
All Other Personnel	379.6	509.3	0.75	265.3	1.43	692.3	0.55	395.0	0.96
Total FTEs	529.2	823.3	0.64	421.4	1.26	1,134.4	0.47	415.2	1.27
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.6	17.0	0.57	20.2	0.48	16.1	0.60	9.0	1.07
Nurses, Licensed	84.3	185.7	0.45	186.6	0.45	183.4	0.46	1.4	58.28
Ancillary Nursing Personnel	16.8	29.3	0.57	28.1	0.60	27.6	0.61	18.7	0.90
All Other Personnel	280.9	376.3	0.75	399.1	0.70	355.6	0.79	571.6	0.49
Total FTEs	391.7	608.3	0.64	633.9	0.62	582.6	0.67	600.8	0.65

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	40	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	8
Discharges	2,042	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	443
Inpatient Days	6,051			Inpatient Days	0	Newborn Days	861

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,386	4,306	43.7%	11.8	3.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	445	944	32.3%	2.6	2.1
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	5	211	801	43.9%	2.2	3.8
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	0	13.0	Surgical Personnel	1	6	5.3
Physicians & Dentists	26	17	34.0	Radiological Services Personnel	6	4	7.2
Medical & Dental Residents	0	0	0.0	Sonographers	4	8	8.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	2	3.0
Registered Nurses	44	100	98.3	Occupational Therapists	4	1	4.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.9
Licensed Practical Nurses	2	2	2.9	Physical Therapists	10	1	10.7
Ancillary Nursing Personnel	11	27	22.7	Physical Therapy Assistants/Aides	2	1	2.5
Medical Assistants	28	14	37.6	Recreational Therapists	0	0	0.0
Physician Assistants	5	2	6.2	Dietitians & Nutritionists	2	4	4.4
Nurse Practitioners	6	5	8.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	3	4.3	Social Workers	1	5	5.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	101	86	138.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	72	52	100.4
Pharmacy Personnel	7	8	10.9				
Clinical Laboratory Personnel	1	1	1.6				
				Total	351	350	529.2

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	5A Value	Ratio	6 Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$164,433,917	51.8%	46.3%	1.12	50.4%	1.03	41.9%	1.24	54.4%	0.95
Medical Assistance	\$40,734,437	12.8%	13.6%	0.94	11.5%	1.12	19.2%	0.67	11.0%	1.17
Commercial	\$94,851,734	29.9%	35.3%	0.85	34.7%	0.86	35.7%	0.84	26.2%	1.14
All Other	\$17,528,149	5.5%	4.8%	1.15	3.4%	1.63	3.3%	1.69	8.3%	0.66
Deductions as % of Total Gross Patient Revenue										
Medicare	\$114,813,963	36.2%	34.9%	1.04	33.8%	1.07	32.2%	1.12	33.8%	1.07
Medical Assistance	\$27,309,470	8.6%	10.4%	0.83	8.0%	1.07	14.2%	0.61	6.5%	1.31
Commercial	\$22,965,608	7.2%	14.7%	0.49	10.5%	0.69	13.6%	0.53	2.5%	2.90
Charity Care	\$2,253,182	0.7%	1.0%	0.74	0.9%	0.79	1.0%	0.70	0.8%	0.89
Bad Debt	\$2,168,802	0.7%	1.1%	0.64	1.0%	0.69	1.2%	0.59	0.8%	0.85
All Other	\$6,950,979	2.2%	2.2%	1.01	1.5%	1.43	1.5%	1.44	3.3%	0.66
Total Deductions	\$176,462,003	55.6%	64.2%	0.87	55.8%	1.00	63.7%	0.87	47.8%	1.16
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.6%	5.5%	0.28	3.2%	0.49	3.9%	0.40	2.7%	0.58
Net Gains/Losses as % of Net Income		4.4%	13.2%	0.34	52.1%	0.09	14.4%	0.31	1.0%	4.24
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$61,831,246	45.7%	44.0%	1.04	51.5%	0.89	44.1%	1.04	39.2%	1.17
Supplies & Services	\$67,758,381	50.1%	49.2%	1.02	43.3%	1.16	48.5%	1.03	53.9%	0.93
Capital Component	\$5,631,930	4.2%	6.8%	0.61	5.2%	0.81	7.4%	0.56	6.8%	0.61
Fiscal Statistics *										
Operating Margin (%)		5.7%	9.1%	0.62	1.7%	3.29	9.4%	0.60	16.5%	0.34
Total Hospital Net Income (%)		5.9%	10.3%	0.57	3.5%	1.67	10.8%	0.54	16.6%	0.36
Return on Equity (%)		0.3%	6.0%	0.05	0.7%	0.43	4.3%	0.08	15.8%	0.02
Current Ratio		2.3	4.7	0.48	2.3	0.98	4.3	0.53	13.1	0.17
Days in Net Patient Accounts Receivable		596.9	64.0	9.32	168.6	3.54	85.1	7.02	57.6	10.35
Average Payment Period		735.2	56.5	13.02	192.0	3.83	80.6	9.13	11.9	61.58
Equity Financing (%)		46.4%	69.2%	0.67	52.0%	0.89	65.0%	0.71	51.7%	0.90
Long-Term Debt to Equity Ratio		0.8	0.3	3.31	0.6	1.33	0.4	2.38	0.9	0.96
Times Interest Earned		9.1	13.4	0.68	12.2	0.74	11.7	0.78	11.4	0.80
Total Asset Turnover		0.1	0.6	0.10	0.2	0.26	0.4	0.14	0.9	0.06
Average Age of Plant (Years)		185.0	12.6	14.71	38.0	4.87	14.3	12.96	12.5	14.85
Increase (Decrease) Total Net Patient Revenue		58.1%	7.3%	7.99	16.1%	3.60	7.2%	8.08	1.5%	39.34
Outpatient Gross Revenue (% of Total GPR)		87.8%	63.3%	1.39	72.3%	1.21	66.6%	1.32	77.5%	1.13
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$10,169	\$16,906	0.60	\$14,502	0.70	\$15,576	0.65	\$10,421	0.98
Inpatient Net Revenue per Day		\$3,438	\$3,675	0.94	\$3,502	0.98	\$3,515	0.98	\$3,836	0.90
Outpatient Net Revenue per Visit		\$778	\$703	1.11	\$807	0.96	\$685	1.14	\$680	1.14

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$317,548,238	Cash & Cash Equivalents	\$115,555,000	Current Liabilities	\$264,192,000
Less Deductions	\$176,462,003	Net Patient Receivables	\$230,731,000	Long-Term Debt	\$1,031,216,000
Net Patient Revenue	\$141,086,235	Other Receivables	\$134,541,000	Other Liabilities	\$107,600,000
Plus Other Revenue	\$2,245,674			Subtotal	\$1,403,008,000
Total Revenue	\$143,331,909	Land, Buildings & Equipment (Net)	\$969,112,000		
Less Expenses	\$135,221,557	Other Assets	\$1,168,781,000	Unrestricted Fund Balance	\$1,215,712,000
Non-Operating Gains/Losses	\$376,405			Restricted Fund Balance	\$34,924,000
Net Income	\$8,486,760	Total Assets	\$2,618,720,000	Total Liabilities & Fund Balance	\$2,618,720,000

* Please refer to Appendix 2 regarding calculation of ratios in Fiscal Statistics.