

129 St Croix Regional Medical Center
 235 State Street
 St Croix Falls, WI 54024
 715-483-3261

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Polk
 Analysis Area: West Central (5A)
 Volume Group: 5

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	53.8%	55.2%	0.97	42.1%	1.28	43.3%	1.24	53.4%	1.01
Obstetrics	39.5%	38.0%	1.04	26.3%	0.06	23.8%	1.65	45.3%	0.87
Pediatrics	0.0%	51.3%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	48.9%	57.4%	0.85	43.5%	1.12	44.0%	1.11	49.9%	0.98
Average Census (Patients)									
Adult Medical-Surgical	10.2	26.0	0.39	11.3	0.90	15.3	0.67	10.1	1.01
Obstetrics	1.6	4.9	0.32	1.9	0.85	2.1	0.74	1.8	0.87
Pediatrics	0.0	1.3	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	12.2	49.0	0.25	18.5	0.66	27.3	0.45	12.5	0.98
Average Length of Stay (Days)									
Adult Medical-Surgical	2.9	4.1	0.71	3.6	0.79	3.4	0.84	3.3	0.88
Obstetrics	3.0	2.6	1.17	2.3	1.31	2.3	1.29	3.0	0.99
Pediatrics	0.0	3.3	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.9	4.5	0.65	3.9	0.74	3.7	0.79	3.1	0.93
Surgical Operations									
Inpatient	532	1,426	0.37	509	1.05	657	0.81	483	1.10
Outpatient	1,976	4,581	0.43	2,269	0.87	2,872	0.69	2,021	0.98
Inpatient as % of All Surgeries	21.2%	23.7%	0.89	18.3%	1.16	18.6%	1.14	19.3%	1.10
Outpatient Visits									
Non-Emergency Visits	188,380	144,376	1.30	78,013	2.41	115,084	1.64	181,146	1.04
Emergency Visits	10,087	17,768	0.57	8,412	1.20	13,821	0.73	9,804	1.03
Full-Time Equivalents (FTEs)									
Administrators	21.7	23.0	0.94	13.4	1.62	18.2	1.20	19.3	1.13
Nurses, Licensed	92.2	251.3	0.37	124.0	0.74	150.6	0.61	107.1	0.86
Ancillary Nursing Personnel	14.0	39.7	0.35	18.7	0.75	19.7	0.71	17.6	0.80
All Other Personnel	371.3	509.3	0.73	265.3	1.40	320.3	1.16	423.3	0.88
Total FTEs	499.2	823.3	0.61	421.4	1.18	508.8	0.98	567.2	0.88
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.3	17.0	1.55	20.2	1.31	18.2	1.45	25.5	1.03
Nurses, Licensed	111.8	185.7	0.60	186.6	0.60	151.1	0.74	141.7	0.79
Ancillary Nursing Personnel	17.0	29.3	0.58	28.1	0.60	19.8	0.86	23.3	0.73
All Other Personnel	450.5	376.3	1.20	399.1	1.13	321.5	1.40	560.2	0.80
Total FTEs	605.7	608.3	1.00	633.9	0.96	510.6	1.19	750.7	0.81

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 1,534
 Inpatient Days 4,459

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 1
 Discharges 5
 Inpatient Days 19

Newborn Nursery:
 Bassinets 6
 Total Births 246
 Newborn Days 458

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	19	1,290	3,732	53.8%	10.2	2.9
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	193	576	39.5%	1.6	3.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	2	51	151	20.7%	0.4	3.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	21	1	21.7	Surgical Personnel	6	1	6.1
Physicians & Dentists	39	0	39.0	Radiological Services Personnel	15	4	19.3
Medical & Dental Residents	0	1	0.1	Sonographers	0	0	0.0
Dental Hygienists	1	0	1.0	Respiratory Therapists	2	0	2.0
Registered Nurses	51	18	66.0	Occupational Therapists	2	1	2.6
Certified Nurse Midwives	1	0	1.0	Occupational Therapy Assistants/Aides	0	1	0.9
Licensed Practical Nurses	13	1	13.7	Physical Therapists	11	1	11.4
Ancillary Nursing Personnel	9	6	14.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	25	2	26.4	Recreational Therapists	4	1	5.0
Physician Assistants	3	1	3.9	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	11	1	11.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	50	2	51.6
Health Info Mgmt-Administrators/Technicians	13	2	15.0	All Other Personnel	114	29	138.7
Pharmacy Personnel	19	3	21.2				
Clinical Laboratory Personnel	21	5	25.1				
				Total	433	81	499.2

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$101,863,080	50.2%	46.3%	1.08	50.4%	0.99	51.1%	0.98	49.2%	1.02
Medical Assistance	\$25,637,764	12.6%	13.6%	0.93	11.5%	1.10	11.3%	1.12	13.3%	0.95
Commercial	\$68,860,116	33.9%	35.3%	0.96	34.7%	0.98	33.7%	1.01	35.1%	0.97
All Other	\$6,665,605	3.3%	4.8%	0.69	3.4%	0.97	3.9%	0.85	2.3%	1.40
Deductions as % of Total Gross Patient Revenue										
Medicare	\$55,585,439	27.4%	34.9%	0.78	33.8%	0.81	36.8%	0.74	25.6%	1.07
Medical Assistance	\$16,468,684	8.1%	10.4%	0.78	8.0%	1.01	8.5%	0.95	8.5%	0.95
Commercial	\$19,833,329	9.8%	14.7%	0.66	10.5%	0.93	12.8%	0.76	9.2%	1.07
Charity Care	\$966,684	0.5%	1.0%	0.49	0.9%	0.53	0.9%	0.53	0.4%	1.36
Bad Debt	\$3,809,079	1.9%	1.1%	1.77	1.0%	1.89	1.4%	1.38	1.3%	1.47
All Other	\$2,150,724	1.1%	2.2%	0.49	1.5%	0.69	2.1%	0.50	0.9%	1.21
Total Deductions	\$98,813,939	48.7%	64.2%	0.76	55.8%	0.87	62.4%	0.78	45.8%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.6%	5.5%	0.28	3.2%	0.49	3.4%	0.46	1.5%	1.07
Net Gains/Losses as % of Net Income		68.9%	13.2%	5.23	52.1%	1.32	4.5%	15.26	52.8%	1.31
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$54,715,247	52.5%	44.0%	1.19	51.5%	1.02	46.0%	1.14	55.7%	0.94
Supplies & Services	\$44,766,373	42.9%	49.2%	0.87	43.3%	0.99	46.6%	0.92	39.8%	1.08
Capital Component	\$4,786,805	4.6%	6.8%	0.67	5.2%	0.89	7.4%	0.62	4.5%	1.02
Fiscal Statistics										
Operating Margin (%)		1.5%	9.1%	0.17	1.7%	0.88	8.2%	0.18	3.0%	0.50
Total Hospital Net Income (%)		4.7%	10.3%	0.46	3.5%	1.34	8.6%	0.55	6.2%	0.76
Return on Equity (%)		5.8%	6.0%	0.97	0.7%	7.74	5.8%	1.01	7.3%	0.79
Current Ratio		3.6	4.7	0.77	2.3	1.58	4.4	0.83	3.0	1.23
Days in Net Patient Accounts Receivable		45.8	64.0	0.72	168.6	0.27	49.0	0.94	49.0	0.93
Average Payment Period		49.4	56.5	0.88	192.0	0.26	41.1	1.20	58.4	0.85
Equity Financing (%)		80.7%	69.2%	1.17	52.0%	1.55	81.8%	0.99	78.8%	1.02
Long-Term Debt to Equity Ratio		0.0	0.3	0.01	0.6	0.00	0.1	0.02	0.0	0.72
Times Interest Earned		265.0	13.4	19.72	12.2	21.65	14.1	18.75	65.0	4.08
Total Asset Turnover		1.2	0.6	2.07	0.2	5.71	0.7	1.78	1.1	1.04
Average Age of Plant (Years)		9.0	12.6	0.71	38.0	0.24	9.6	0.93	9.4	0.96
Increase (Decrease) Total Net Patient Revenue		9.4%	7.3%	1.29	16.1%	0.58	2.8%	3.40	12.9%	0.73
Outpatient Gross Revenue (% of Total GPR)		85.2%	63.3%	1.35	72.3%	1.18	71.9%	1.18	83.5%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$11,930	\$16,906	0.71	\$14,502	0.82	\$12,065	0.99	\$11,693	1.02
Inpatient Net Revenue per Day		\$4,058	\$3,675	1.10	\$3,502	1.16	\$3,161	1.28	\$3,701	1.10
Outpatient Net Revenue per Visit		\$451	\$703	0.64	\$807	0.56	\$614	0.73	\$420	1.07

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$203,026,565	Cash & Cash Equivalents	\$22,864,083	Current Liabilities	\$13,536,044
Less Deductions	\$98,813,939	Net Patient Receivables	\$13,082,379	Long-Term Debt	\$133,000
Net Patient Revenue	\$104,212,626	Other Receivables	\$5,878,048	Other Liabilities	\$3,537,307
Plus Other Revenue	\$1,659,194			Subtotal	\$17,206,351
Total Revenue	\$105,871,820	Land, Buildings & Equipment (Net)	\$32,459,732	Unrestricted Fund Balance	\$71,879,619
Less Expenses	\$104,268,425	Other Assets	\$14,801,728	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,559,664			Total Liabilities & Fund Balance	\$89,085,970
Net Income	\$5,163,059	Total Assets	\$89,085,970		