

153 ThedaCare Medical Center - Wild Rose
 Box 243, 601 Grove Avenue
 Wild Rose, WI 54984
 920-622-3257

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Waushara
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2019	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2019 vs. 2018	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	4.0%	55.2%	0.07	46.6%	0.09	11.3%	0.36	6.6%	0.61
Obstetrics	0.0%	38.0%	N/A	30.9%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	51.3%	N/A	14.5%	N/A	44.2%	N/A	0.0%	N/A
Total Hospital	4.0%	57.4%	0.07	47.3%	0.09	16.5%	0.24	6.6%	0.61
Average Census (Patients)									
Adult Medical-Surgical	1.0	26.0	0.04	22.2	0.05	1.8	0.57	1.7	0.61
Obstetrics	0.0	4.9	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.3	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.0	49.0	0.02	36.8	0.03	2.7	0.37	1.7	0.61
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.1	0.73	3.5	0.84	2.9	1.02	3.2	0.93
Obstetrics	0.0	2.6	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.3	N/A	2.8	N/A	3.0	N/A	0.0	N/A
Total Hospital	3.0	4.5	0.66	4.2	0.71	4.2	0.71	3.2	0.94
Surgical Operations									
Inpatient	0	1,426	N/A	1,211	N/A	127	N/A	0	N/A
Outpatient	56	4,581	0.01	6,106	0.01	1,225	0.05	62	0.90
Inpatient as % of All Surgeries	0.0%	23.7%	N/A	16.6%	N/A	9.4%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	13,339	144,376	0.09	97,819	0.14	22,925	0.58	14,006	0.95
Emergency Visits	3,999	17,768	0.23	15,674	0.26	2,741	1.46	4,049	0.99
Full-Time Equivalents (FTEs)									
Administrators	3.0	23.0	0.13	19.5	0.15	3.1	0.97	5.0	0.60
Nurses, Licensed	16.6	251.3	0.07	188.9	0.09	36.6	0.45	15.0	1.11
Ancillary Nursing Personnel	5.4	39.7	0.14	19.4	0.28	7.5	0.72	9.8	0.55
All Other Personnel	39.1	509.3	0.08	317.9	0.12	77.2	0.51	35.6	1.10
Total FTEs	64.0	823.3	0.08	545.6	0.12	124.4	0.51	65.4	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	58.8	17.0	3.46	16.9	3.48	23.8	2.47	60.9	0.97
Nurses, Licensed	325.3	185.7	1.75	164.2	1.98	281.2	1.16	182.6	1.78
Ancillary Nursing Personnel	105.3	29.3	3.59	16.8	6.26	57.4	1.84	119.6	0.88
All Other Personnel	765.3	376.3	2.03	276.3	2.77	592.9	1.29	433.2	1.77
Total FTEs	1,254.8	608.3	2.06	474.3	2.65	955.3	1.31	796.3	1.58

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 124
 Inpatient Days 368

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 7
 Discharges 85
 Inpatient Days 1,429

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2019	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	124	368	4.0%	1.0	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	1	1	1.1	Radiological Services Personnel	3	3	3.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	0	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	0	1.0
Registered Nurses	12	9	16.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	2	0.4
Licensed Practical Nurses	0	0	0.0	Physical Therapists	2	1	2.1
Ancillary Nursing Personnel	3	6	5.4	Physical Therapy Assistants/Aides	1	1	1.2
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	0	1.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	15	11	20.1
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	5	2	5.9				
				Total	50	36	64.0

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Selected Financial Statistics	FY 2019	All GMS Hospitals		Analysis Area		Volume Group		FY 2019 vs. 2018		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2018	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$11,363,324	53.9%	46.3%	1.17	47.7%	1.13	45.9%	1.18	60.3%	0.89
Medical Assistance	\$2,752,014	13.1%	13.6%	0.96	10.5%	1.25	11.5%	1.14	13.9%	0.94
Commercial	\$6,198,488	29.4%	35.3%	0.83	39.1%	0.75	39.4%	0.75	21.5%	1.37
All Other	\$765,774	3.6%	4.8%	0.76	2.7%	1.34	3.3%	1.11	4.3%	0.84
Deductions as % of Total Gross Patient Revenue										
Medicare	\$6,256,701	29.7%	34.9%	0.85	33.3%	0.89	23.7%	1.25	26.5%	1.12
Medical Assistance	\$1,182,037	5.6%	10.4%	0.54	7.8%	0.72	7.7%	0.73	6.8%	0.82
Commercial	\$420,092	2.0%	14.7%	0.14	13.9%	0.14	10.4%	0.19	3.6%	0.56
Charity Care	\$155,223	0.7%	1.0%	0.76	0.6%	1.16	0.8%	0.91	0.6%	1.31
Bad Debt	\$748,911	3.6%	1.1%	3.35	1.4%	2.45	1.5%	2.42	6.3%	0.57
All Other	\$400,964	1.9%	2.2%	0.88	2.0%	0.96	1.4%	1.37	2.2%	0.87
Total Deductions	\$9,163,927	43.5%	64.2%	0.68	59.1%	0.74	45.5%	0.96	45.9%	0.95
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.4%	5.5%	0.07		1.9%	0.21	3.1%	0.13	0.4%	1.01
Net Gains/Losses as % of Net Income	0.9%	13.2%	0.07		11.5%	0.08	1.4%	0.66	5.8%	0.16
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$6,775,184	74.9%	44.0%	1.70	41.9%	1.79	51.0%	1.47	72.3%	1.04
Supplies & Services	\$1,724,901	19.1%	49.2%	0.39	50.8%	0.38	41.5%	0.46	18.0%	1.06
Capital Component	\$547,924	6.1%	6.8%	0.89	7.3%	0.83	7.5%	0.81	9.7%	0.62
Fiscal Statistics										
Operating Margin (%)	24.4%	9.1%	2.68		16.8%	1.45	9.5%	2.56	10.4%	2.34
Total Hospital Net Income (%)	24.5%	10.3%	2.38		18.6%	1.32	9.7%	2.54	11.0%	2.24
Return on Equity (%)	35.1%	6.0%	5.86		15.9%	2.21	13.7%	2.57	18.8%	1.87
Current Ratio	-27.0	4.7	N/A		7.1	N/A	3.6	N/A	0.9	N/A
Days in Net Patient Accounts Receivable	49.7	64.0	0.78		58.8	0.85	55.7	0.89	50.6	0.98
Average Payment Period	-6.5	56.5	N/A		30.8	N/A	35.7	N/A	75.0	N/A
Equity Financing (%)	101.8%	69.2%	1.47		86.8%	1.17	50.2%	2.03	71.3%	1.43
Long-Term Debt to Equity Ratio	0.0	0.3	0.00		0.1	0.00	0.6	0.00	0.0	N/A
Times Interest Earned	1,844.6	13.4	137.26		37.1	49.74	10.9	169.01	487.2	3.79
Total Asset Turnover	1.4	0.6	2.49		0.8	1.71	1.4	1.01	1.7	0.84
Average Age of Plant (Years)	8.0	12.6	0.64		8.9	0.91	9.3	0.86	6.8	1.18
Increase (Decrease) Total Net Patient Revenue	19.0%	7.3%	2.62		0.5%	35.96	1.0%	19.51	38.5%	0.49
Outpatient Gross Revenue (% of Total GPR)	80.2%	63.3%	1.27		67.6%	1.19	79.1%	1.01	79.9%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$13,943	\$16,906	0.82		\$13,409	1.04	\$20,479	0.68	\$10,321	1.35
Inpatient Net Revenue per Day	\$1,598	\$3,675	0.43		\$3,142	0.51	\$3,042	0.53	\$1,542	1.04
Outpatient Net Revenue per Visit	\$559	\$703	0.80		\$724	0.77	\$730	0.77	\$459	1.22

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$21,079,599	Cash & Cash Equivalents	\$2,325,946	Current Liabilities	-\$152,366
Less Deductions	\$9,163,927	Net Patient Receivables	\$1,623,660	Long-Term Debt	\$61
Net Patient Revenue	\$11,915,672	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$47,289			Subtotal	-\$152,305
Total Revenue	\$11,962,960	Land, Buildings & Equipment (Net)	\$4,257,670	Unrestricted Fund Balance	\$8,529,689
Less Expenses	\$9,048,008	Other Assets	\$170,108	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$27,493			Total Liabilities & Fund Balance	\$8,377,384
Net Income	\$2,942,445	Total Assets	\$8,377,384		